

CITY OF CATHEDRAL CITY California

**Adopted Budget
Fiscal Years 2019-20 and 2020-21**



Cathedral City

CITY OF CATHEDRAL CITY California

Proposed Budget

Fiscal Years

July 1, 2019 - June 30, 2020

July 1, 2020 - June 30, 2021



Cathedral City

**Prepared by
Administrative Services Department
Finance Division**



Cathedral City

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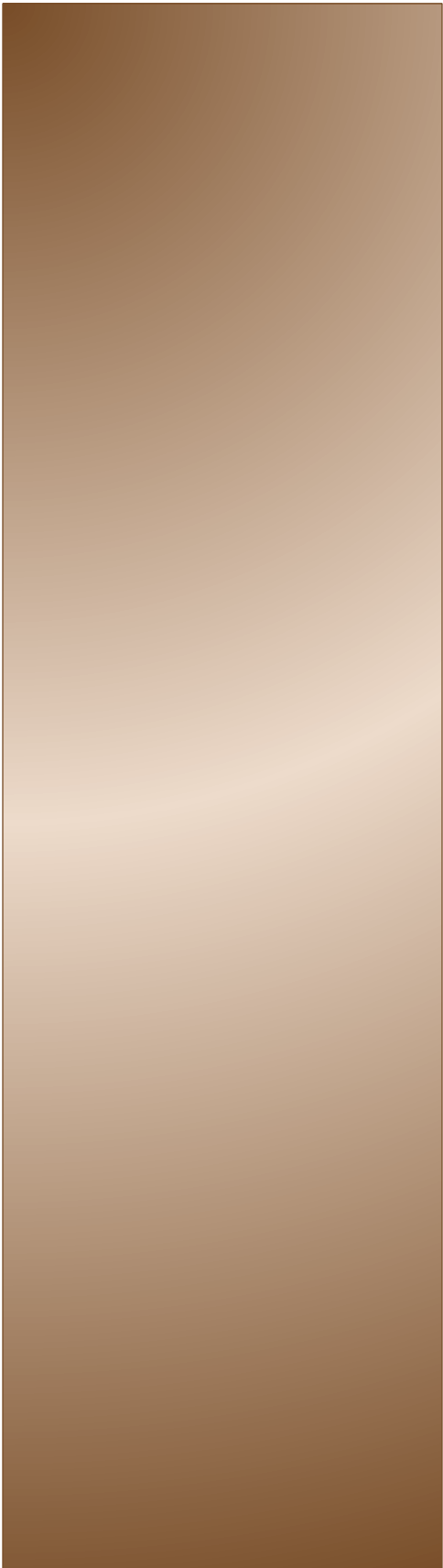
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BUDGET MESSAGE

- Budget Message





Cathedral City

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BUDGET MESSAGE



Cathedral City

HONORABLE MAYOR, MEMBERS OF THE CITY COUNCIL AND RESIDENTS OF CATHEDRAL CITY:

After months of review and discussions, we are pleased to present the adopted Biennial Budget for Fiscal Years (FY) 2019-20 and 2020-21 for the City of Cathedral City (Operating Budget and Capital Improvement Project (CIP) Plan), the Successor Agency to the Cathedral City Redevelopment Agency ("Successor Agency"), Cathedral City as the Housing Successor Agency, and the Cathedral City Public Financing Authority.

This biennial budget was developed with a primary focus to accomplish City Council goals established in January 2019. Departments reviewed their past accomplishments and developed objectives focusing on achieving these overarching City Council goals:

- Economic Development
- Infrastructure
- Fiscal
- Public Safety
- Code Enforcement
- Parks
- Human Resources
- Housing
- Council Planning, Future Actions

FINANCIAL STATUS OVERVIEW

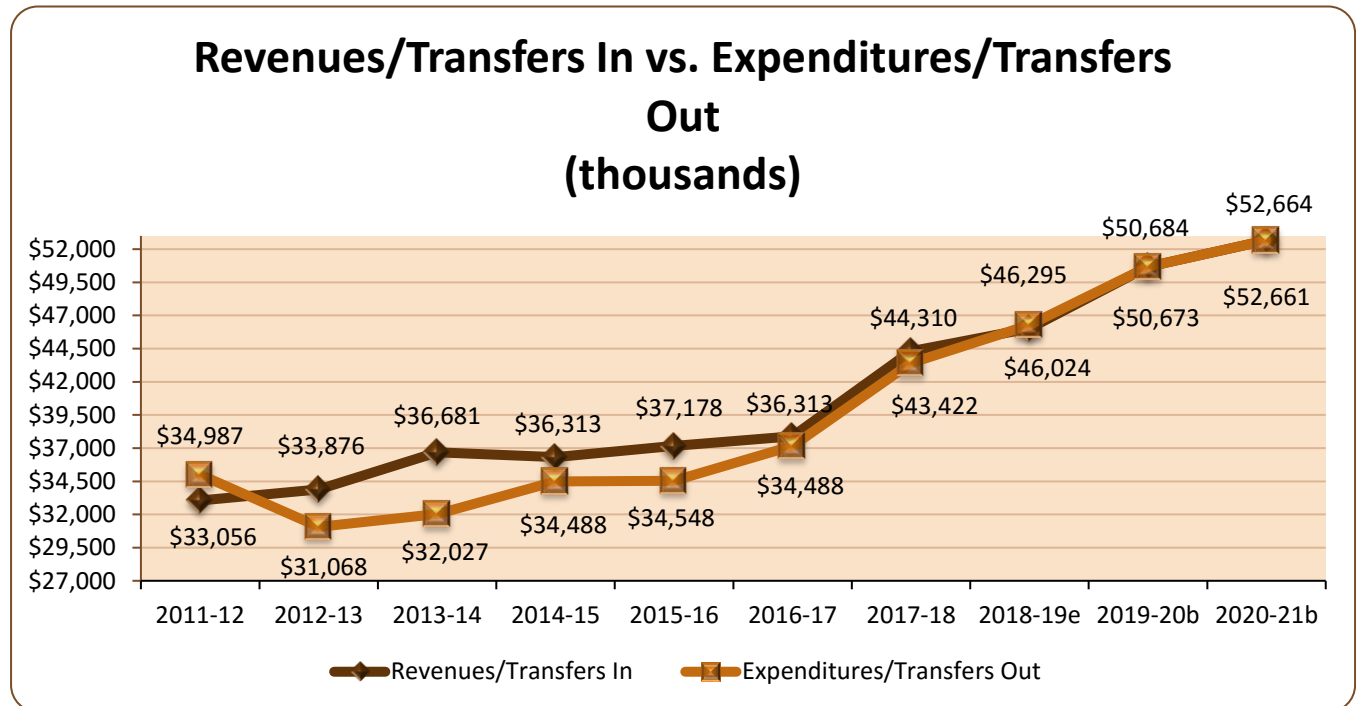
In the past two years, we are happy to see the City of Cathedral City continuing to experience positive signs of an economic recovery. There continues to be increases in property values and decreases in unemployment rates. These indicators are translating into increased revenues for the City.

For the past ten years, balancing the budget has been a challenge. For the three successive years from FY 2009-10 through 2011-12, the City adopted general fund budgets with structural deficits. In order to achieve stabilization in balancing the budgets for the next five successive years, FY 2012-13 through FY 2016-17, difficult employee-related decisions, including layoffs and concessions, were necessary. For the past two fiscal years, the general fund budgets were adopted with structural deficits; however, net surplus was achieved in FY 2017-18, and we anticipate a net deficit will be recognized in FY 2018-19.

To illustrate, revenues remained flat from \$33.982 million in FY 2009-10 to \$33.876 million in FY 2012-13. With the economic downturn, it was necessary to generate a stable source of revenues to ensure the City's ability to maintain

BUDGET MESSAGE, continued

financial solvency. This stability was achieved through the support of Cathedral City residents to pass local revenues measures. The transactions and use tax (Measure H) was passed in 2010 coupled with Measure B in 2014 eliminating the Measure H tax sunset resulting in a secure revenue source. In FY 2015-16, the City Council pursued diversifying the City's tax revenue source through a Cannabis and Marijuana Tax (CMT) allowing this burgeoning business sector to establish dispensary, cultivation and manufacturing businesses in the City. During these next two budget years, we anticipate continued growth of the new CMT revenue source.



FY 2019-20 AND FY 2020-21 BUDGET OVERVIEW

Citywide Financials

The City's operating budget includes a variety of funding sources. The General Fund is the largest single fund and represents the City Council's most discretionary revenue. Other funds include the following non-General Fund revenue sources: special revenue funds, capital projects funds, debt service funds, internal service funds, and private purpose trust funds. The total City expenditure budget for FY 2019-20 is \$113.6 million; and for FY 2020-21, the total City expenditure budget is \$110.6 million. Within the General Fund for FY 2019-20, the budgeted revenues are \$50.684 million, and the budgeted expenditures are \$50.673 million, resulting in a net surplus of \$10,751. Within the General Fund for FY 2020-21, the budgeted revenues are \$52.664 million, and the budgeted expenditures are \$52.661 million, resulting in a net surplus of \$3,598. With these projections for FY 2019-20 and FY 2020-21, the General Fund should retain a fund balance of \$21.631 million, which surpasses our policy of maintaining a minimum 33% fund balance of budgeted expenditures/transfers out (\$17.378 million). This change in the General Fund is primarily due to rising costs attributable to labor-related expenditures, California Public Employees' Retirement System (CalPERS) retirement rates, and the Other Post-Employment Benefits (OPEB) liability.

Citywide Staffing

Over the years, labor force reductions have been in response to budget shortfalls and causing various departments to do more with less. Staffing resources have declined from a high of 238 FTEs (full-time equivalents) in FY 2007-08 to a projection of 200.5 FTEs in both the FY 2019-20 and FY 2020-21 budgets, resulting in a staffing decrease of 15.75%. In doing so, City departments and staff believe in following the "work smarter, not harder" approach in

BUDGET MESSAGE, continued

providing high-quality services while protecting the safety of Cathedral City residents through innovation, ingenuity, and employee productivity. To that means, the City is moving closer to enhancing our customer service capabilities through the implementation of a new enterprise-wide resource planning (ERP) system to better service the needs of the Cathedral City community.

FINANCIAL OPPORTUNITIES

Over the last 10 years, the periodic question from the community has been: “why does the City appear to have a never-ending budget problem?” And, more specifically, “why is there still a problem given the City has had various tax measures?” These questions are valid and are primarily due to these two components: the City is still experiencing a recovery of core revenues, and the City is experiencing increased labor costs.

The City’s core annual revenues traditionally consisted of taxes (property, sales and use, and transient occupancy), franchise fees, licenses and permits, charges for services, fines and forfeits, intergovernmental revenues, use of money and property, and miscellaneous revenues. In addition to these core revenues, the General Fund would receive transfers in from other City funds for miscellaneous reimbursements.

Effective April 1, 2009, the Utility Users’ Tax (UUT) became effective. The UUT imposed a 3% tax on the use of telecommunications, cable (video), electricity (including cogenerated), gas, and solid waste. In FY 2019-20, the UUT is projected to generate \$2.7 million in annual revenues. Effective June 2010, the Transactions and Use Tax (TUT) became effective imposing a 1% tax on all retailers doing business within the city. In FY 2019-20, the TUT is projected to generate \$6.987 million in annual revenues. During FY 2015-16, cannabis and marijuana tax (CMT) tax revenues became effective for licensed/operating dispensary, cultivation and manufacturing facilities. In FY 2019-20, CMT is projected to generate \$6.25 million in annual revenues.

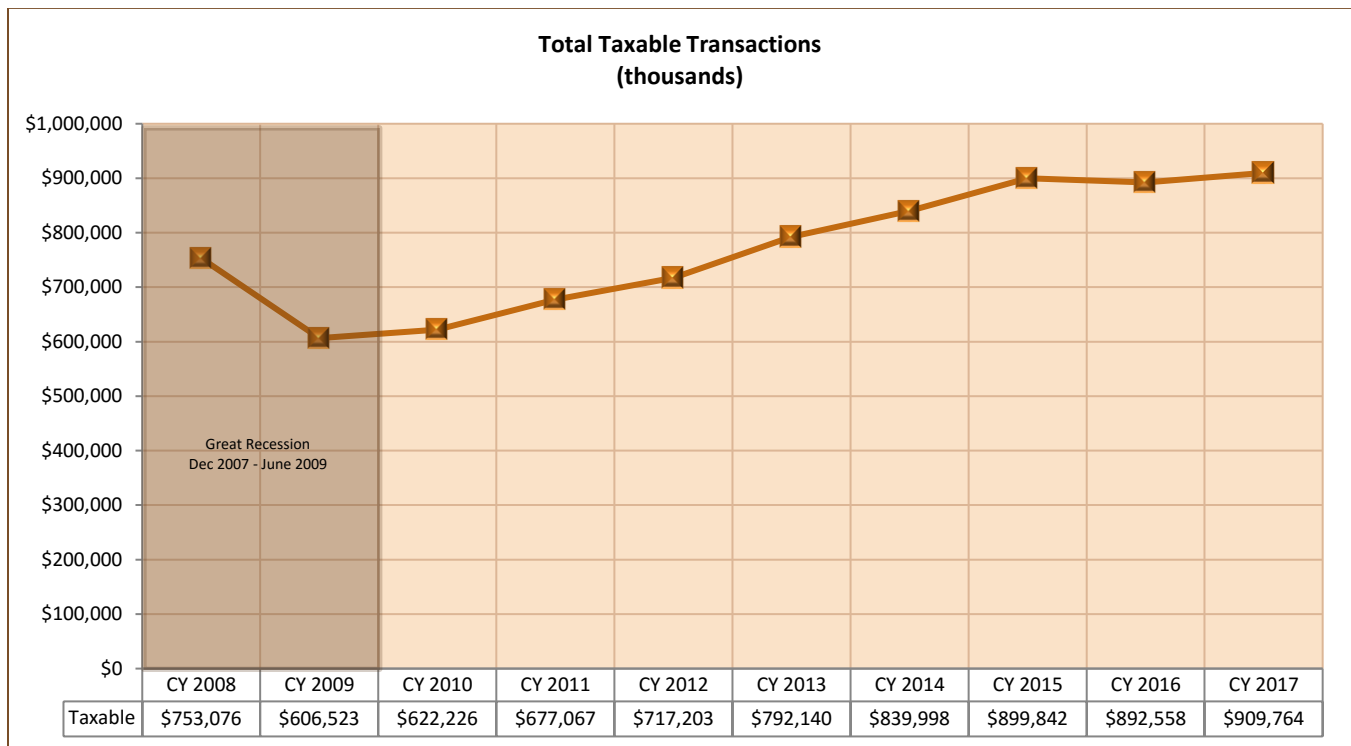
Going forward, the challenge will be to balance each fiscal year’s budget on its own without dipping into General Fund reserves. To ensure long-term viability, the City needs to maintain (and grow) not only the core revenues discussed above, but also the UUT, TUT and the new CMT revenues.

Economic and Business Development

As was pointed out in the previous section, revenue growth has occurred in core revenues, most notably sales and use taxes which are generated from taxable transactions on goods sold. Total taxable transactions reached a peak of more than \$1 billion in Calendar Year (CY) 2006, and then a low of \$600 million just three years later in CY 2009. Fortunately, the City has seen a consistent rise in taxable transactions since CY 2009 to the current reportable level of \$910 million in CY 2017. In the coming years, we strive to pursue opportunities for Cathedral City to not only surpass the \$1 billion peak in taxable transactions, but to maintain sustainable growth well into the future.

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BUDGET MESSAGE, continued



For the City to continue this growth trend, core revenue growth is accomplished not only by the economy, but also through community engagement and strong community relations, a goal established by the City Council that continues into the upcoming biennial budget period. This will be accomplished through community newsletters, social media presence and the continued growth of special events. As the economy continues to recover, City staff, under the direction of City Council, continues to devise and implement new revenue-generating strategies in order to provide Cathedral City residents with the necessary level and highest quality services available within our current capabilities. Through the City Council-adopted goals, one of the key strategies for that growth is to continue to maintain and improve upon the infrastructure of Cathedral City. Included in this biennial budget, is the Capital Improvement Project (CIP) Plan recommending significant investments in the City's streets and roads, parks, and facilities, not only for our existing residents and businesses that call Cathedral City home, but also in attracting new residents and businesses as part of our City's future growth, especially in the northern portions of Cathedral City.

Other key strategies adopted by the City Council are to look at ways to provide necessary infrastructure (both new and improved) and to expand the City's footprint through growth and development opportunities; review and update the City's General Plan; refine our marketing narratives to appropriately define who we are; and continue the fundraising and planning for the development of the downtown Festival Park while the new Heritage Park/Commons, now known as the Cathedral City Community Amphitheater, is finalized during this two-year budget period. In addition, City Council and staff continue to enhance the transparency of city government and the availability of information to the public, while ensuring the ongoing public safety commitment to protect our entire community. In doing so, we feel these investments will continue to attract new businesses and residents in strengthening Cathedral City.

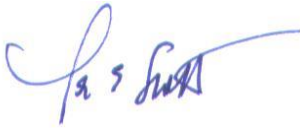
ACKNOWLEDGEMENTS

We would like to thank the City Council and City Manager for their leadership and overall direction of this budget. We would also like to thank the many residents and business owners providing input and feedback to not only the City Council, but also City staff throughout the year. This has become a valuable resource we are able to tap into during the budget process. All are to be commended for taking the time for being involved in this very important process.

BUDGET MESSAGE, continued

Finally, we would like to take this opportunity to thank all City staff who participated in developing this budget document. Preparing the budget is a demanding and time-consuming effort for all staff members. This is especially true considering the continued workloads of staff in other areas of responsibility and the budgetary challenges facing the City. "Teamwork" among individuals and departments resulted in this budget document. This same "teamwork" will continue ***Moving Cathedral City Forward*** into the future.

Respectfully submitted,



Tami Scott
Administrative Services Director



Cathedral City

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GENERAL INFORMATION

- Mission Statement/Vision/Core Values
- Directory of City Officials
- Distinguished Budget Presentation Award
- Budget Development
- Long-Range Financial Planning
- Fund Structure
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- Department/Fund Matrix



MISSION STATEMENT/VISION/CORE VALUES

MISSION STATEMENT

Moving Cathedral City Forward
WITH COMMITMENT, PRIDE & EXCELLENCE

VISION

The City of Cathedral City strives to make Cathedral City a safe, inclusive and progressive community for families and businesses.

CORE VALUES

To achieve our vision and in support of our mission statement, the City of Cathedral City believes in the following values:

- Providing quality service
- Valuing fairness, balance and trust
- Building partnerships
- Honoring our similarities and differences
- Celebrating our independent spirit

DIRECTORY OF CITY OFFICIALS

CITY COUNCIL

Council Member
Mayor 2019



Mark Carnevale
Term Expires 2022

Council Member
Mayor Pro Tem 2019



John Aguilar
Term Expires 2020

Council Member



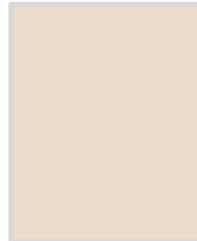
Raymond Gregory
Term Expires 2022

Council Member



Ernesto Gutierrez
Term Expires 2022

Council Member



Open
Term Expires 2020

OTHER ELECTED OFFICIALS

City Treasurer..... Henry Chan

ADMINISTRATIVE OFFICIALS

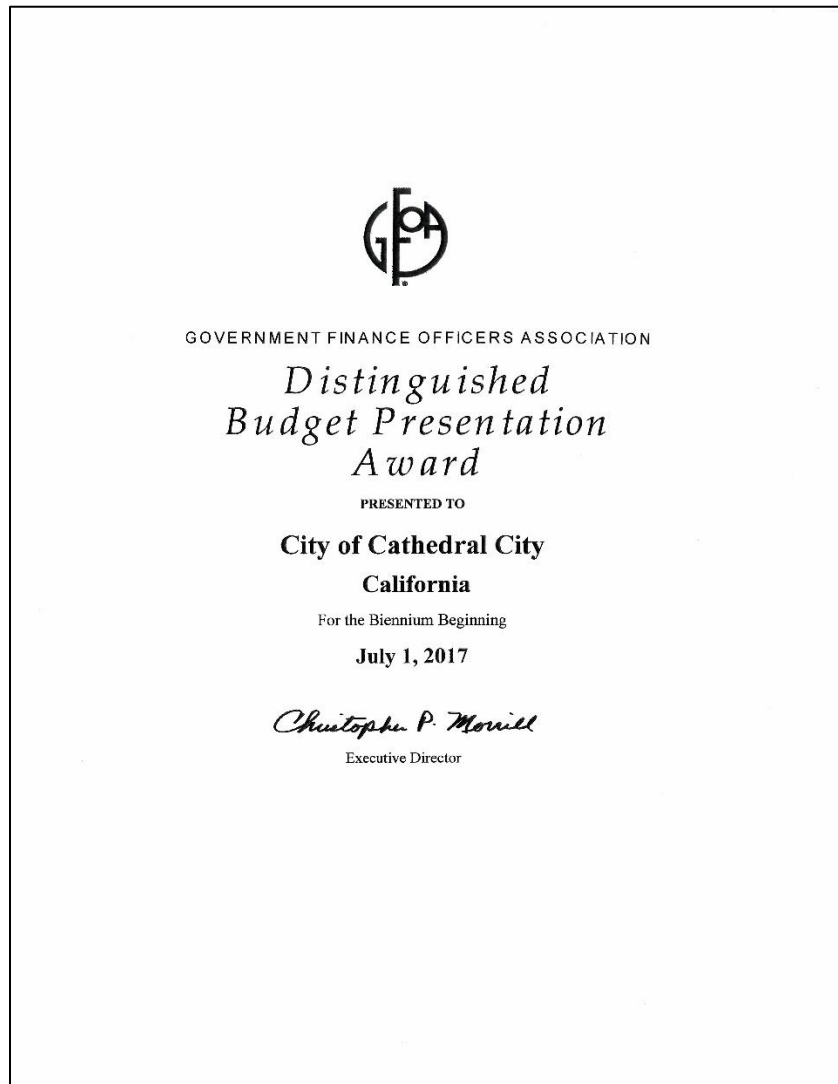
City Manager Charles McClendon
City Attorney Eric Vail
Administrative Services Director Tami Scott
Building and Planning Services Director Robert Rodriguez
Economic Development Director Stone James
Engineering & Public Works Director John Corella
Fire Chief..... Paul Wilson
Police Chief Travis Walker

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented the City of Cathedral City with a Distinguished Budget Presentation Award for its biennial budget for the biennium beginning July 1, 2017. This was the City's sixth successive award.

To receive this award, a governmental unit must publish a budget document meeting the mandatory program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for the two-year period only. We believe our current biennial budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.



BUDGET DEVELOPMENT

CITY BUDGET PROCESS

To achieve time and cost efficiencies over a traditional annual budget, the City of Cathedral City prepares and adopts two one-year budgets. Under this cycle, the second year does not require formal adoption by City Council. Each year is separate and distinct. Unencumbered funds from the first year do not carry over into the second year.

The City's 5-month budget preparation cycle begins in January as the Finance Division prepares a draft budget of operating expenditures for each of the six departments (City Management, Administrative Services, Building and Planning Services, Engineering and Public Works, Fire and Police) based on historical data and trends. The Finance Division distributes the budget calendar, instructions, forms, and budget worksheets to each department by the end of January. Individual departments are directly responsible for reviewing the draft operating budgets and proposing any adjustments. The Building & Planning Services Department, Engineering and Public Works Department, Fire Department and Police Department coordinate their departmental facilities and vehicle replacement requests. The Engineering and Public Works Department coordinates the capital improvement project requests.

Departments submit their revised budget worksheets and supplemental data to the Finance Division by the end of February. In early March, the Finance Division compiles the returned data and calculates the total expenditures requested, in addition to the estimated revenues and projected fund balances. If need be, the City Manager holds budget meetings with the various department heads. Based on the results of those meetings, the Finance Division updates the preliminary budget workbook. The Administrative Services Director and City Manager discuss the preliminary budget workbook prior to disseminating it to City Council for review in mid-March. Once distributed, City Council members are asked to provide questions, comments and recommendations by the end of March. During April, the Administrative Services Director presents the proposed budget to City Council during two public study sessions – the first session being dedicated to the General Fund and the second to the special revenue funds, internal service funds and capital improvement plan. At the conclusion, City Council directs staff to incorporate any changes. The Finance Division integrates the changes into the revised document. For the current budget cycle, City Council completed a final review and discussion of the budget during its study sessions and adopted the budget in May.

After the budget is adopted, staff integrates the budgetary data into the City's accounting system and issues the adopted budget document. The Finance Division will then submit the adopted budget document to the GFOA budget awards program. The City has received the GFOA budget award for the last six budget cycles.

BALANCED BUDGET

The City of Cathedral City defines a balanced budget as revenues (including transfers in) and use of fund balance, if required, equaling expenditures (including transfers out).

BUDGET AMENDMENTS

Supplemental appropriations, when required during the fiscal year, require approval by the City Council. The Administrative Services Director is authorized to adjust appropriations between each department or activity provided the total appropriations for each department or activity do not exceed the amounts approved in the budget resolution, or any amending resolutions, for the entire fund. Based on City Council approved actions, adjustments to funds are made on a quarterly basis. Transfers of cash or unappropriated fund balance from one fund to another can be made with the Administrative Services Director's approval.

BUDGET DEVELOPMENT, continued

BASIS OF BUDGETING AND ACCOUNTING

The City uses the modified accrual basis of accounting in budgeting governmental funds. This means obligations of the City, including outstanding purchase orders, are budgeted as expenditures. Revenues are recognized when they are both measurable and available to fund current expenditures. Estimated payouts during each budget year for compensated absences exceeding the maximum accrued leave allowable are included in the governmental funds budget. The modified accrual basis of accounting is also used for governmental funds reported in the annual audited financial statements.

The City uses the accrual basis of accounting in budgeting proprietary funds and includes depreciation, but excludes capital outlay and debt payments, if any. Revenues are recorded when earned, whether cash is received at the time or not. In similar fashion, expenses are recorded when goods and services have been received, whether cash disbursements are made at the time or not. The accrual basis of accounting is also used for proprietary funds reported in the annual audited financial statements.

At the close of a fiscal year, outstanding operating budget purchase commitments for goods and services will not be carried forward into the next fiscal year. Budgets for the Capital Improvement Program (CIP) are authorized for the duration of the project. Therefore, authorizations for CIP projects and unfulfilled capital improvement purchasing commitments at the end of a fiscal year are automatically carried forward to the next fiscal year.

BUDGET CALENDAR

The following are the key dates in the current budget process.

- January 24, 2019 – Budget calendar, instructions, forms, and budget worksheets distributed to each department for review/comments related to their FY 2019-20 and FY 2020-21 draft budgets as determined by the Finance Division
- January 31, 2019 – Department narratives to include descriptions, goals, objectives and accomplishments sent to departments for their review and update
- February 7, 2019 – Preliminary 5-year capital improvement program (CIP) submitted to the Engineering Division for review
- February 14, 2019 – Meeting with Engineering staff to discuss 5-year CIP
- February 14, 2019 – Budget worksheets returned to Finance Division by departments with proposed adjustments
- February 21, 2019 – Updated department descriptions, goals, objectives and accomplishments returned to the Finance Division by departments
- March 7, 2019 – City Manager completes budget workbook review
- March 13, 2019 – Study Session briefing on bi-annual budget overview
- March 14, 2019 – City Council receives budget workbook reflecting line item detail for all departments and projected revenues and expenditures for FY 2019-20 and FY 2020-21
- March 28, 2019 – City Council questions due to the Finance Division after their initial review of budget workbook
- April 10, 2019 – In Study Session, City Council holds initial discussions of the budget workbook for FY 2019-20 and FY 2020-21. The discussion emphasis is on the General Fund. This meeting includes specific time and associated discussion for public comments and council consideration
- April 24, 2019 – In Study Session, City Council continues discussion of the budget workbook for FY 2019-20 and FY 2020-21. The discussion emphasis is on special revenue funds, internal service funds and the CIP. This meeting includes specific time and associated discussion for public comments and council consideration
- May 8, 2019 – City Council adopts the proposed operating budget and CIP for FY 2019-20 and FY 2020-21

LONG-RANGE FINANCIAL PLANNING

GENERAL FUND

The City of Cathedral City's Administrative Services Director regularly briefs City Council as to the General Fund's current fiscal year financial status on a semi-annual basis. A five-year forecast beyond the current fiscal year is also presented at that time. In previous years, this presentation has been key to show the effect certain issues would have on City finances, specifically funding a portion of the unfunded actuarial liability for OPEB and assigning funds for future capital improvement projects. This allows the City to take action and make decisions conducive with its fund balance policy.

To be prepared for any future economic downturns, the City revised its fund balance policy in September 2014. The revised policy states that of the available fund balance, the City strives to assign a minimum of 33% of budgeted expenditures (including transfers out) for cash flow reserves, economic uncertainties, and budget-related reserves, with a goal of achieving a 50% balance.

The table below shows the current revenues, expenditures, and fund balance projections beyond the current budget periods. As shown, the City will be meeting its minimum fund balance policy of 33% in FY 2019-20 and FY 2020-21. Assumptions used include: revenue and expenditure growth of 2.5% for FY 2021-22 through FY 2023-24; additional CalPERS equivalent to OPEB expenditure allocations of \$2.504 million for FY 2021-22, \$2.689 million for FY 2022-23 and \$2.866 million for FY 2023-24 reflect annual increases based on actuary reports and investment returns; additional transient occupancy taxes from the Best Western hotel @ I-10 in FY 2020-21; and no impact from potential development projects and annexations into the city.

GENERAL FUND (FUND 100) FORECAST							
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	FY 2020-21 Adopted	FY 2021-22 Projected	FY 2022-23 Projected	FY 2023-24 Projected
BEGINNING BALANCE	21,166,714	22,055,470	21,785,730	21,796,482	21,800,080	22,586,730	22,239,308
Revenues and Other Sources	44,310,603	46,024,142	50,684,471	52,664,637	55,757,899	57,709,425	59,729,255
Expenditures and Other Uses	43,421,847	46,293,882	50,673,719	52,661,039	54,971,249	58,056,847	60,297,457
Net increase (decrease)	888,756	-269,740	10,752	3,598	786,650	-347,422	-568,202
ENDING BALANCE	22,055,470	21,785,730	21,796,482	21,800,080	22,586,730	22,239,308	21,671,106
33% Fund Balance Reserve Policy	14,329,210	15,276,981	16,722,327	17,378,143	18,140,512	19,158,760	19,898,161
Available General Fund Balance	7,726,260	6,508,749	5,074,155	4,421,937	4,446,218	3,080,548	1,772,945
50% Target Fund Balance Policy	21,710,923	23,146,941	25,336,860	26,330,520	27,485,625	29,028,424	30,148,729
Available General Fund Balance	344,547	-1,361,211	-3,540,378	-4,530,440	-4,898,895	-6,789,116	-8,477,623

CAPITAL IMPROVEMENT PROGRAM

The five-year capital improvement program is another integral part of the City's long-range financial planning. The City currently has identified 13 continuing/active projects, 11 new projects planned to be completed in the upcoming biennial budget for FY 2019-20 and FY 2020-21, and three unfunded projects: Dog Park replacement (no cost estimate); 7.75 Acre Park located in Dream Homes (estimated at \$7.8 million); and Community Center Replacement (no cost estimate).



Cathedral City

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FUND STRUCTURE

The City of Cathedral City's accounting system is maintained on a fund basis, in accordance with governmental accounting standards. Each of the City's funds is considered a separate accounting entity with a self-balancing set of accounts recording assets, liabilities, fund equity, revenues and expenditures. Funds are established and segregated with the purpose of recording specific programs or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Funds are classified into one of three categories: *governmental* (general, special revenue, debt service and capital projects), *proprietary* (enterprise and internal service), and *fiduciary* (trust and agency). Each of these categories is described in greater detail in the following sections.

Budgets are legally adopted for the following funds: General Fund (Fund 100), Big League Dreams (Fund 431), certain special revenue funds as identified in the List of Funds, internal service funds, and private purpose trust funds on a basis consistent with generally accepted accounting principles.

Fund budgets are not adopted for the Public Financing Authority or the debt service funds, which account for bond proceeds and associated annual debt service. Effective budgetary control is alternately achieved through bond indenture provisions. In addition, fund budgets are not adopted for capital projects funds as expenditures are authorized in the CIP for the duration of the project. Although not formally appropriated, planned expenditures in the debt service and capital projects funds are included in the budget document for informational purposes.

Agency funds have no equity, assets are equal to liabilities, and do not include revenues and expenditures for general operations of the City. Therefore, budgets are not adopted for these funds.

GOVERNMENTAL FUNDS

Governmental funds are used to account for most, if not all, of a government's tax-supported activities. The general fund, special revenue funds, capital projects funds and debt service funds are considered governmental funds. Governmental funds report activities on the basis of near-term inflows and outflows of financial or spendable resources (*current financial resources measurement focus*) and use the modified accrual basis of accounting.

The GENERAL FUND is the main operating fund of the City and is used to account for all the general revenues of the City not specifically levied or collected in other City funds, and for the expenditures related to the rendering of general services by the City. The General Fund is used to account for all resources not required to be accounted for in another fund.

SPECIAL REVENUE FUNDS are used to account for the revenue received from specific taxes or other specific revenue sources restricted or committed to expenditure for specified purposes other than for debt service or major capital projects.

CAPITAL PROJECTS FUNDS are used to account for and report financial resources restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

DEBT SERVICE FUNDS are used to account for and report financial resources restricted, committed, or assigned to expenditure for principal and interest.

PROPRIETARY FUNDS

Proprietary funds are used to account for a government's business-type activities. As such, proprietary funds report activities similar to those of private sector businesses (*economic resources measurement focus*) and use the same generally accepted accounting principles as those businesses. Enterprise funds and internal service funds are considered proprietary funds.

FUND STRUCTURE, continued

ENTERPRISE FUNDS may be used to report any activity for which a fee is charged to external users for goods or services. Most California cities have one or more enterprise funds accounting for activities such as an airport, hospital, harbor, etc. Since the services provided by such funds were already available in the Coachella Valley before the City was incorporated, the City of Cathedral City has no such funds. Enterprise fund operations usually provide significant financial assistance to a city's operations. The lack of this revenue source is one reason why the City faces revenue challenges.

INTERNAL SERVICE FUNDS are used to report any activity providing goods or services to other funds or departments of the City on a cost-reimbursement basis.

FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City acting in a fiduciary capacity for other entities. Such funds are operated to carry out the specific actions of agreements, ordinances and other governing regulations and cannot be used to support the City's own programs. There are four types of subfunds: pension trust funds; investment trust funds; private-purpose trust funds; and agency funds. The City of Cathedral City uses private-purpose trust funds and agency funds.

PRIVATE-PURPOSE TRUST FUNDS, a type of fiduciary fund, are used to account for and report other trust arrangements under which revenues benefit individuals, private organizations, or other governments. Activity related to the Successor Agency to the Former RDA is reported in these funds.

AGENCY FUNDS, another type of fiduciary fund, are used to account for assets held by the City as an agent for individuals, principal organizations, other governments, and/or funds. The City's role is limited to such things as collecting and remitting funds for a third party.

LIST OF FUNDS

LIST OF FUNDS BY TYPE

NO.	FUND NAME	TYPE
100	General Fund*	GENERAL
431	Big League Dreams	GENERAL
711	Special Deposits	GENERAL
232	Master Underground Plan	SPEC REV
233	Traffic Safety	SPEC REV
234	City Mitigation Fee	SPEC REV
235	Developer Fees	SPEC REV
236	Public, Educ and Government (PEG)	SPEC REV
241	State Gas Tax	SPEC REV
242	Air Quality Improvement	SPEC REV
243	Measure A	SPEC REV
244	Asset Forfeiture	SPEC REV
246	Solid Waste	SPEC REV
247	Police Grants	SPEC REV
248	Road Maintenance Rehab Act	SPEC REV
251	Comm Dev Block Grant	SPEC REV
255	Police Dept Special Revenues	SPEC REV
256	Fire Dept Special Revenues	SPEC REV
261	Landscape/Lighting District	SPEC REV
561	Successor to Housing Agency	SPEC REV
321	Police and Fire Facilities	CAP PROJ ³
322	Traffic Signalization	CAP PROJ
331	Areawide Capital Projects	CAP PROJ
341	Assessment District 85-1	CAP PROJ
342	Assessment District 86-1	CAP PROJ ³
344	Assessment District 86-5	CAP PROJ
345	Assessment District 87-2	CAP PROJ
347	Assessment District 88-3	CAP PROJ
348	Assessment District 96-1	CAP PROJ
349	Assessment District 2001-01	CAP PROJ
351	CFD Rio Vista	CAP PROJ
352	Assessment District 2003-01	CAP PROJ
353	Assessment District 2004-01	CAP PROJ
354	Assessment District 2004-02	CAP PROJ

NO.	FUND NAME	TYPE
449	Assessment District 2001-01	FIDUCIARY ¹
451	Rio Vista CFD	FIDUCIARY ¹
452	Assessment District 2003-01	FIDUCIARY ¹
453	Assessment District 2004-01	FIDUCIARY ¹
454	Assessment District 2004-02	FIDUCIARY ¹

PUBLIC FINANCING AUTHORITY

491	Public Financing Authority	DEBT SVC
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SUCCESSOR AGENCY TO THE RDA

530	RDA Obligation Retirement	FIDUCIARY ²
536	SA 2014 A/B/C TABs	FIDUCIARY ²
540	Successor Agency Administration	FIDUCIARY ²
541	Successor Agency Other	FIDUCIARY ²
550	SA 2007 Series A TAB	FIDUCIARY ²
552	SA 2007 Series C TAB	FIDUCIARY ²

INTERNAL SERVICE

611	Equipment Replacement	INTER SVC
612	Insurance	INTER SVC
613	Technology	INTER SVC
614	Facilities	INTER SVC

LEGEND

Appropriated funds

* Major fund

¹ Agency Fund

² Private Purpose Trust Fund

³ Fund to be closed as of June 30, 2019.

LIST OF FUNDS, continued

LIST OF FUNDS BY FUND NUMBER

NO.	FUND NAME	TYPE	NO.	FUND NAME	TYPE
100	General Fund*	GENERAL	451	Rio Vista CFD	FIDUCIARY ¹
232	Master Underground Plan	SPEC REV	452	Assessment District 2003-01	FIDUCIARY ¹
233	Traffic Safety	SPEC REV	453	Assessment District 2004-01	FIDUCIARY ¹
234	City Mitigation Fee	SPEC REV	454	Assessment District 2004-02	FIDUCIARY ¹
235	Developer Fees	SPEC REV	491	Public Financing Authority	DEBT SVC
236	Public, Educ and Government (PEG)	SPEC REV	530	RDA Obligation Retirement	FIDUCIARY ²
241	State Gas Tax	SPEC REV	536	SA 2014 A/B/C TABs	FIDUCIARY ²
242	Air Quality Improvement	SPEC REV	540	Successor Agency Administration	FIDUCIARY ²
243	Measure A	SPEC REV	541	Successor Agency Other	FIDUCIARY ²
244	Asset Forfeiture	SPEC REV	550	SA 2007 Series A TAB	FIDUCIARY ²
246	Solid Waste	SPEC REV	552	SA 2007 Series C TAB	FIDUCIARY ²
247	Police Grants	SPEC REV	561	Successor to Housing Agency	SPEC REV
248	Road Maintenance Rehab Act	SPEC REV	611	Equipment Replacement	INTER SVC
251	Comm Dev Block Grant	SPEC REV	612	Insurance	INTER SVC
255	Police Dept Special Revenues	SPEC REV	613	Technology	INTER SVC
256	Fire Dept Special Revenues	SPEC REV	614	Facilities	INTER SVC
261	Landscape/Lighting District	SPEC REV	711	Special Deposits	GENERAL
321	Police and Fire Facilities	CAP PROJ			
322	Traffic Signalization	CAP PROJ			
331	Areawide Capital Projects	CAP PROJ			
341	Assessment District 85-1	CAP PROJ			
342	Assessment District 86-1	CAP PROJ ³			
344	Assessment District 86-5	CAP PROJ			
345	Assessment District 87-2	CAP PROJ			
347	Assessment District 88-3	CAP PROJ			
348	Assessment District 96-1	CAP PROJ			
349	Assessment District 2001-01	CAP PROJ			
351	CFD Rio Vista	CAP PROJ			
352	Assessment District 2003-01	CAP PROJ			
353	Assessment District 2004-01	CAP PROJ			
354	Assessment District 2004-02	CAP PROJ			
431	Big League Dreams	GENERAL			
449	Assessment District 2001-01	FIDUCIARY ¹			

LEGEND

Appropriated funds

* Major fund

¹ Agency Fund

² Private Purpose Trust Fund

³ Fund to be closed as of June 30, 2019.

CITY OF CATHEDRAL CITY ORGANIZATION CHART





Cathedral City

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PERSONNEL AND STAFFING

PERSONNEL AND STAFFING BY DEPARTMENT/DIVISION						
DEPARTMENT/DIVISION/JOB TITLE	Final Positions FY 2017-18	Final Positions FY 2018-19	Adopted Positions FY 2019-20	Position Changes FY 2019-20	Adopted Positions FY 2020-21	Position Changes FY 2020-21
ELECTED OFFICIALS						
Mayor (elected)	1.00	1.00	0.00	-1.00	0.00	0.00
Council Member (elected)	4.00	4.00	5.00	1.00	5.00	0.00
City Clerk (elected)	1.00	0.50	0.00	-0.50	0.00	0.00
Treasurer (elected)	0.00	0.00	1.00	1.00	1.00	0.00
ELECTED OFFICIALS TOTAL	6.00	5.50	6.00	0.50	6.00	0.00
CITY MANAGEMENT						
CITY MANAGER						
City Manager	1.00	1.00	1.00	0.00	1.00	0.00
Administrative Assistant II	0.90	0.90	1.00	0.10	1.00	0.00
CITY MANAGER TOTAL	1.90	1.90	2.00	0.10	2.00	0.00
CITY CLERK						
City Clerk (staff)	0.00	0.50	1.00	0.50	1.00	0.00
Deputy City Clerk	1.00	0.50	0.00	-0.50	0.00	0.00
Accountant I	0.10	0.10	0.00	-0.10	0.00	0.00
Accounting Technician	0.10	0.10	0.00	-0.10	0.00	0.00
Administrative Assistant II	0.10	0.10	0.00	-0.10	0.00	0.00
Administrative Assistant - Spec Projects	0.10	0.10	0.00	-0.10	0.00	0.00
CITY CLERK TOTAL	1.40	1.40	1.00	-0.40	1.00	0.00
COMMUNICATION & EVENTS						
Communications Office/Events Manager	1.00	1.00	1.00	0.00	1.00	0.00
Graphic Designer	1.00	1.00	1.00	0.00	1.00	0.00
COMMUNICATION & EVENTS TOTAL	2.00	2.00	2.00	0.00	2.00	0.00
ECONOMIC DEVELOPMENT						
Economic Development Administrator	1.00	0.50	0.00	-0.50	0.00	0.00
Economic Development Director	1.00	1.00	1.00	0.00	1.00	0.00
ECONOMIC DEVELOPMENT TOTAL	2.00	1.50	1.00	-0.50	1.00	0.00
HUMAN RESOURCES						
Human Resources Manager	1.00	1.00	1.00	0.00	1.00	0.00
Human Resources Coordinator	1.00	1.00	1.00	0.00	1.00	0.00
HR/Accounting Assistant	0.50	1.00	1.00	0.00	1.00	0.00
HUMAN RESOURCES TOTAL	2.50	3.00	3.00	0.00	3.00	0.00
CITY MANAGEMENT TOTAL	9.80	9.80	9.00	-0.80	9.00	0.00
ADMINISTRATIVE SERVICES						
ADMINISTRATIVE SERVICES DIRECTOR						
Administrative Services Director	1.00	1.00	1.00	0.00	1.00	0.00
Cannabis Licensing Manager	0.00	0.50	1.00	0.50	1.00	0.00
ADMINISTRATIVE SERVICES DIRECTOR TOTAL	1.00	1.50	2.00	0.50	2.00	0.00
FINANCE						
City Treasurer- Elected	1.00	1.00	0.00	-1.00	0.00	0.00
Accounting Services Manager	1.00	1.00	1.00	0.00	1.00	0.00
Fiscal Officer	1.00	1.00	1.00	0.00	1.00	0.00
Accountant II	1.00	1.00	2.00	1.00	2.00	0.00
Accountant I	0.90	0.00	0.00	0.00	0.00	0.00
Lead Analyst	0.00	1.00	1.00	0.00	1.00	0.00
Administrative Analyst II	1.00	2.80	2.00	-0.80	2.00	0.00
HR/Accounting Assistant	0.50	0.00	0.00	0.00	0.00	0.00
Accounting Technician	0.90	0.00	0.00	0.00	0.00	0.00
Payroll Coordinator	1.00	1.00	1.00	0.00	1.00	0.00
Administrative Assistant - Spec Projects	0.50	0.50	0.75	0.25	0.75	0.00
FINANCE TOTAL	8.80	9.30	8.75	-0.55	8.75	0.00

PERSONNEL AND STAFFING, continued

PERSONNEL AND STAFFING BY DEPARTMENT/DIVISION						
DEPARTMENT/DIVISION/JOB TITLE	Final Positions FY 2017-18	Final Positions FY 2018-19	Adopted Positions FY 2019-20	Position Changes FY 2019-20	Adopted Positions FY 2020-21	Position Changes FY 2020-21
MANAGEMENT INFORMATION SYSTEMS						
IT Manager	1.00	1.00	1.00	0.00	1.00	0.00
Senior Network Engineer	1.00	1.00	1.00	0.00	1.00	0.00
Enterprise Application Engineer	1.00	1.00	1.00	0.00	1.00	0.00
MANAGEMENT INFORMATION SYSTEMS TOTAL	3.00	3.00	3.00	0.00	3.00	0.00
HOUSING						
Administrative Assistant - Spec Projects	0.40	0.40	0.25	-0.15	0.25	0.00
HOUSING TOTAL	0.40	0.40	0.25	-0.15	0.25	0.00
SUCCESSOR AGENCY TO THE RDA						
Administrative Assistant II	1.00	0.00	0.00	0.00	0.00	0.00
SUCCESSOR AGENCY TO THE RDA TOTAL	1.00	0.00	0.00	0.00	0.00	0.00
ADMINISTRATIVE SERVICES TOTAL	14.20	14.20	14.00	-0.20	14.00	0.00
PLANNING & BUILDING SERVICES						
PLANNING						
Planning & Building Services Director	0.00	0.50	1.00	0.50	1.00	0.00
Development Services Manager	1.00	0.50	0.00	-0.50	0.00	0.00
Associate Planner	2.00	2.00	2.00	0.00	2.00	0.00
Assistant Planner	1.00	1.00	1.00	0.00	1.00	0.00
Office Assistant	0.00	0.50	1.00	0.50	1.00	0.00
PLANNING TOTAL	4.00	4.50	5.00	0.50	5.00	0.00
BUILDING AND SAFETY						
Chief Building Official	1.00	1.00	1.00	0.00	1.00	0.00
Building Inspector II	2.00	2.00	2.00	0.00	2.00	0.00
Building & Permit Specialist	2.00	2.00	2.00	0.00	2.00	0.00
BUILDING AND SAFETY TOTAL	5.00	5.00	5.00	0.00	5.00	0.00
CODE COMPLIANCE						
Code Compliance Supervisor	0.00	0.00	1.00	1.00	1.00	0.00
Code Enforcement Officer II	2.00	3.00	3.00	0.00	3.00	0.00
Code Enforcement Officer I	2.00	1.00	1.00	0.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00	1.00	0.00
CODE COMPLIANCE TOTAL	5.00	5.00	6.00	1.00	6.00	0.00
PLANNING & BUILDING SERVICES TOTAL	14.00	14.50	16.00	1.50	16.00	0.00
ENGINEERING & PUBLIC WORKS						
COMMUNITY DEVELOPMENT						
Community Development Director	0.40	0.40	0.00	-0.40	0.00	0.00
COMMUNITY DEVELOPMENT TOTAL	0.40	0.40	0.00	-0.40	0.00	0.00
ENGINEERING						
Engineering & Public Works Director	0.00	0.10	0.40	0.30	0.40	0.00
City Engineer	0.20	0.10	0.00	-0.10	0.00	0.00
Development Project Manager	0.75	0.75	0.40	-0.35	0.40	0.00
Lead Analyst	0.00	0.35	1.00	0.65	1.00	0.00
Community Development Specialist, including CDBG	0.70	0.35	0.00	-0.35	0.00	0.00
Engineering Technician I	1.00	1.00	1.00	0.00	1.00	0.00
Senior Engineer	0.20	0.20	0.40	0.20	0.40	0.00
Office Assistant	0.00	0.50	1.00	0.50	1.00	0.00
ENGINEERING TOTAL	2.85	3.35	4.20	0.85	4.20	0.00
FACILITIES						
Facility Maintenance Manager	1.00	1.00	1.00	0.00	1.00	0.00
Asst. Facility Maintenance Supervisor	1.00	1.00	1.00	0.00	1.00	0.00
Building Maintenance Worker II	1.00	1.00	1.00	0.00	1.00	0.00
FACILITIES TOTAL	3.00	3.00	3.00	0.00	3.00	0.00
PUBLIC WORKS (PUBLIC MAINTENANCE)						
Street Maintenance Supervisor	0.25	0.25	0.40	0.15	0.40	0.00
Maintenance Worker I	1.00	1.00	0.00	-1.00	0.00	0.00
Grounds Worker II	1.00	1.00	1.00	0.00	1.00	0.00
PUBLIC WORKS (PUBLIC MAINTENANCE) TOTAL	2.25	2.25	1.40	-0.85	1.40	0.00

PERSONNEL AND STAFFING, continued

PERSONNEL AND STAFFING BY DEPARTMENT/DIVISION						
DEPARTMENT/DIVISION/JOB TITLE	Final Positions FY 2017-18	Final Positions FY 2018-19	Adopted Positions FY 2019-20	Position Changes FY 2019-20	Adopted Positions FY 2020-21	Position Changes FY 2020-21
PUBLIC WORKS (STREET MAINTENANCE)						
Community Development Director	0.50	0.50	0.00	-0.50	0.00	0.00
Engineering & Public Works Director	0.00	0.40	0.60	0.20	0.60	0.00
City Engineer	0.80	0.40	0.00	-0.40	0.00	0.00
Environmental Conservation Manager	0.20	0.20	0.10	-0.10	0.10	0.00
Development Project Manager	0.25	0.25	0.60	0.35	0.60	0.00
Street Maintenance Supervisor	0.75	0.75	0.60	-0.15	0.60	0.00
Lead Analyst	0.00	0.15	0.00	-0.15	0.00	0.00
Community Development Specialist	0.30	0.15	0.00	-0.15	0.00	0.00
Mechanic II	1.00	1.00	1.00	0.00	1.00	0.00
Senior Engineer	0.80	0.80	0.60	-0.20	0.60	0.00
Street Maintenance Worker II	3.00	3.00	3.00	0.00	2.00	-1.00
Street Maintenance Worker I	6.00	6.00	7.00	1.00	8.00	1.00
PUBLIC WORKS (STREET MAINTENANCE) TOTAL	13.60	13.60	13.50	-0.10	13.50	0.00
ENVIRONMENTAL CONSERVATION						
Community Development Director	0.10	0.10	0.00	-0.10	0.00	0.00
Environmental Conservation Manager	0.80	0.80	0.90	0.10	0.90	0.00
ENVIRONMENTAL CONSERVATION TOTAL	0.90	0.90	0.90	0.00	0.90	0.00
ENGINEERING & PUBLIC WORKS TOTAL	23.00	23.50	23.00	-0.50	23.00	0.00
PUBLIC SAFETY						
POLICE						
ADMINISTRATION						
Police Chief	1.00	1.00	1.00	0.00	1.00	0.00
Deputy Chief	1.00	1.00	1.00	0.00	1.00	0.00
Commander	1.00	1.00	1.00	0.00	1.00	0.00
Police Sergeant	1.00	1.00	1.00	0.00	1.00	0.00
Police Officer	1.00	1.00	2.00	1.00	2.00	0.00
Administrative Analyst II	1.00	1.00	1.00	0.00	1.00	0.00
Administrative Office Coordinator	1.00	1.00	1.00	0.00	1.00	0.00
Training Coordinator	1.00	1.00	1.00	0.00	1.00	0.00
Police Records Specialist	3.00	4.00	4.00	0.00	4.00	0.00
ADMINISTRATION TOTAL	11.00	12.00	13.00	1.00	13.00	0.00
FIELD SERVICES						
Commander	1.00	1.00	1.00	0.00	1.00	0.00
Police Sergeant	4.00	4.00	6.00	2.00	6.00	0.00
Police Officer	27.00	27.00	29.00	2.00	29.00	0.00
Police Service Assistant	1.00	1.00	1.00	0.00	1.00	0.00
FIELD SERVICES TOTAL	33.00	33.00	37.00	4.00	37.00	0.00
INVESTIGATION SERVICES						
Commander	1.00	1.00	1.00	0.00	1.00	0.00
Police Sergeant	3.00	3.00	1.00	-2.00	1.00	0.00
Police Officer	10.00	10.00	8.00	-2.00	8.00	0.00
Crime Analyst	1.00	1.00	1.00	0.00	1.00	0.00
Evidence & Property Room Technician II	1.00	1.00	1.00	0.00	1.00	0.00
INVESTIGATION SERVICES TOTAL	16.00	16.00	12.00	-4.00	12.00	0.00
EMERGENCY COMMUNICATIONS						
Dispatch Supervisor	2.00	1.00	1.00	0.00	1.00	0.00
Lead Dispatcher	0.00	2.00	2.00	0.00	2.00	0.00
Dispatcher II*	10.00	8.00	9.00	1.00	9.00	0.00
Dispatcher I	4.00	5.00	4.00	-1.00	4.00	0.00
EMERGENCY COMMUNICATIONS TOTAL	16.00	16.00	16.00	0.00	16.00	0.00
POLICE TOTAL	76.00	77.00	78.00	1.00	78.00	0.00

PERSONNEL AND STAFFING, continued

PERSONNEL AND STAFFING BY DEPARTMENT/DIVISION						
DEPARTMENT/DIVISION/JOB TITLE	Final Positions FY 2017-18	Final Positions FY 2018-19	Adopted Positions FY 2019-20	Position Changes FY 2019-20	Adopted Positions FY 2020-21	Position Changes FY 2020-21
FIRE						
ADMINISTRATION						
Fire Chief	1.00	1.00	1.00	0.00	1.00	0.00
Battalion Chief	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Assistant II	1.00	1.00	1.00	0.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00	1.00	0.00
ADMINISTRATION TOTAL	3.00	3.00	3.00	0.00	3.00	0.00
SUPPRESSION						
Battalion Chief	3.00	3.00	3.00	0.00	3.00	0.00
Fire Captain	9.00	9.00	9.00	0.00	9.00	0.00
Fire Engineer	9.00	9.00	9.00	0.00	9.00	0.00
Firefighter/Paramedic, (including 6 SAFER grant)	9.00	9.00	9.00	0.00	9.00	0.00
SUPPRESSION TOTAL	30.00	30.00	30.00	0.00	30.00	0.00
PREVENTION						
Life/Safety Inspector	1.00	1.00	1.00	0.00	1.00	0.00
PREVENTION TOTAL	1.00	1.00	1.00	0.00	1.00	0.00
PARAMEDIC SERVICES						
Firefighter/Paramedic	12.00	12.00	12.00	0.00	12.00	0.00
PARAMEDIC SERVICES TOTAL	12.00	12.00	12.00	0.00	12.00	0.00
FIRE TOTAL	46.00	46.00	46.00	0.00	46.00	0.00
PUBLIC SAFETY TOTAL	122.00	123.00	124.00	1.00	124.00	0.00
TOTALS	189.00	190.50	192.00	1.50	192.00	0.00
*Part-time employees comprised of 8.5 FTE's are <u>not</u> included in the above totals.						
Total Elected	7.00	6.50	6.00	-0.50	6.00	0.00
Total Staff	182.00	184.00	186.00	2.00	186.00	0.00
TOTALS	189.00	190.50	192.00	1.50	192.00	0.00

PERSONNEL AND STAFFING, continued

POSITION INCREASES AND DECREASES- FY 2019-20 AND FY 2020-21

DEPARTMENT/DIVISION/JOB TITLE	DEPARTMENT/DIVISION/JOB TITLE	Position Changes FY 2019-20	Position Changes FY 2020-21
ELECTED OFFICIALS:	Mayor (elected)	-1.00	0.00
	Council Member (elected)	1.00	0.00
	City Clerk (elected)	-0.50	0.00
	Treasurer (elected)	1.00	0.00
CITY MANAGEMENT:			
CITY MANAGER	Administrative Assistant II	0.10	0.00
HUMAN RESOURCES	No changes from prior year		
COMMUNICATION & EVENTS	No changes from prior year		
CITY CLERK	City Clerk (staff)	0.50	0.00
	Deputy City Clerk	-0.50	0.00
	Accountant I	-0.10	0.00
	Accounting Technician	-0.10	0.00
	Administrative Assistant II	-0.10	0.00
	Administrative Assistant - Spec Projects	-0.10	0.00
ECONOMIC DEVELOPMENT	Economic Development Administrator	-0.50	0.00
ADMINISTRATIVE SERVICES:			
ADMINISTRATIVE SERVICES DIRECTOR	Cannabis Licensing Manager	0.50	0.00
FINANCE	City Treasurer- Elected	-1.00	0.00
	Accountant II	1.00	0.00
	Administrative Analyst II	-0.80	0.00
	Administrative Assistant - Spec Projects	0.25	0.00
MANAGEMENT INFORMATION SYSTEMS	No changes from prior year		
HOUSING	Administrative Assistant - Spec Projects	-0.15	0.00
SUCCESSOR AGENCY TO THE RDA	No changes from prior year		
PLANNING & BUILDING SERVICES:			
PLANNING	Planning & Building Services Director	0.50	0.00
	Development Services Manager	-0.50	0.00
	Office Assistant	0.50	0.00
BUILDING AND SAFETY	No changes from prior year		
CODE COMPLIANCE	Code Compliance Supervisor	1.00	0.00
ENGINEERING & PUBLIC WORKS:			
COMMUNITY DEVELOPMENT	Community Development Director	-0.40	0.00
ENGINEERING	Engineering & Public Works Director	0.30	0.00
	City Engineer	-0.10	0.00
	Development Project Manager	-0.35	0.00
	Lead Analyst	0.65	0.00
	Community Development Specialist, including CDBG	-0.35	0.00
	Senior Engineer	0.20	0.00
	Office Assistant	0.50	0.00
FACILITIES	No changes from prior year		
PUBLIC WORKS (PUBLIC MAINTENANCE)	Street Maintenance Supervisor	0.15	0.00
	Maintenance Worker I	-1.00	0.00
PUBLIC WORKS (STREET MAINTENANCE)	Community Development Director	-0.50	0.00
	Engineering & Public Works Director	0.20	0.00
	City Engineer	-0.40	0.00
	Environmental Conservation Manager	-0.10	0.00
	Development Project Manager	0.35	0.00
	Street Maintenance Supervisor	-0.15	0.00
	Lead Analyst	-0.15	0.00
	Community Development Specialist	-0.15	0.00
	Senior Engineer	-0.20	0.00
	Street Maintenance Worker I	1.00	0.00
ENVIRONMENTAL CONSERVATION	Community Development Director	-0.10	0.00
	Environmental Conservation Manager	0.10	0.00

PERSONNEL AND STAFFING, continued

POSITION INCREASES AND DECREASES- FY 2019-20 AND FY 2020-21

DEPARTMENT/DIVISION/JOB TITLE	DEPARTMENT/DIVISION/JOB TITLE	Position Changes FY 2019-20	Position Changes FY 2020-21
POLICE:			
ADMINISTRATION	Police Officer	1.00	0.00
FIELD SERVICES	Police Sergeant	2.00	0.00
	Police Officer	2.00	0.00
INVESTIGATION SERVICES	Police Sergeant	-2.00	0.00
	Police Officer	-2.00	0.00
EMERGENCY COMMUNICATIONS	Dispatcher II*	1.00	0.00
	Dispatcher I	-1.00	0.00
TRAFFIC SAFETY	No changes from prior year		
FIRE:			
ADMINISTRATION	No changes from prior year		
SUPPRESSION	No changes from prior year		
PREVENTION	No changes from prior year		
PARAMEDIC SERVICES	No changes from prior year		
Net increase/(decrease)		1.50	0.00

DEPARTMENT/FUND MATRIX

DEPARTMENT	General Fund (Fund 100)	Traffic Safety (Fund 233)	Transfer Station (Fund 234)	Public, Education & Government (Fund 236)	State Gas Tax (Fund 241)	Air Quality (Fund 242)	Measure A (Fund 243)	Solid Waste (Fund 246)	Police Grants (Fund 247)	Road Maint & Rehab Act SB-1 (Fund 248)	Comm Develop Block Grant (Fund 251)	Police Dept Spec Revenues (Fund 255)	Fire Dept Spec Revenues (Fund 256)	Landscape/Lighting District (Fund 261)	Successor Agency RDA Admin (Fund 540)	Successor to Housing (Fund 561)
ELECTED OFFICIALS																
COMMUNITY ORGANIZATIONS																
LEGAL SERVICES																
CITY MANAGEMENT																
City Manager																
City Clerk																
Communication & Events																
Economic Development																
Human Resources																
ADMINISTRATIVE SERVICES																
Administrative Services Admin																
Finance																
Management Information Systems																
Risk Management																
Successor to Redevelopment Agcy																
Housing Successor																
BUILDING & PLANNING SERVICES																
Planning																
Building and Safety																
Code Compliance																
ENGINEERING & PUBLIC WORKS																
Engineering																
Facilities																
Public Works																
Recreation																
Environmental Conservation																
POLICE																
Administration																
Field Services																
Investigation Services																
Emergency Communications																
Animal Control																
FIRE																
Administration																
Suppression																
Prevention																
Paramedic Services																
Disaster Preparedness																



Cathedral City

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- Financial Summary – All Funds – FY 2019-20
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- Financial Summary by Fund – All Funds
- Revenues and Other Sources Summary by Major Category and Fund – All Funds
 - FY 2017-18 Actual
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- Expenditures and Other Uses Summary by Major Category and Fund – All Funds
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- Operating Transfers Summary – All Funds

FINANCIAL SUMMARIES

FINANCIAL SUMMARY - ALL FUNDS - FY 2019-20

	General Fund (as reported)	Special Revenue Funds	Capital Projects Funds	Internal Service Funds	Total	Successor Agency	Public Financing Authority	Grand Total
BEGINNING BALANCES	25,319,600	24,127,827	4,401,712	18,164,075	72,013,215	-71,416,889	39,282,471	39,878,797
REVENUES AND OTHER SOURCES								
Taxes	42,431,369	0	0	0	42,431,369	15,024,917	0	57,456,286
Licenses and permits	1,940,024	300,000	0	0	2,240,024	0	0	2,240,024
Charges for services	4,897,125	1,305,000	0	9,727,450	15,929,575	0	0	15,929,575
Special assessments	150,000	354,087	0	0	504,087	0	0	504,087
Fines and forfeitures	120,000	1,050,000	0	0	1,170,000	0	0	1,170,000
Intergovernmental revenue	25,000	3,560,271	11,595,113	0	15,180,384	0	0	15,180,384
Use of money and property	458,123	94,170	26,400	110,000	688,693	116,590	1,945,000	2,750,283
Other revenues	57,000	92,000	252,500	125,000	526,500	0	8,050,115	8,576,615
Transfers in	788,953	636,892	0	208,700	1,634,545	6,488,900	380,495	8,503,940
Total revenues and other sources	50,867,594	7,392,420	11,874,013	10,171,150	80,305,177	21,630,407	10,375,610	112,311,194
EXPENDITURES AND OTHER USES								
Salaries and benefits	34,582,484	1,977,485	0	7,323,752	43,883,721	0	0	43,883,721
Operations	14,437,302	3,835,501	0	1,405,000	19,677,803	8,188,581	5,120	27,871,504
Debt service	100,297	0	0	0	100,297	4,044,003	11,283,018	15,427,318
Transfers out	1,040,631	810,512	0	0	1,851,143	6,652,798	0	8,503,941
Capital outlay	900,000	35,000	0	1,635,000	2,570,000	0	0	2,570,000
CIP projects	0	2,373,122	12,836,145	0	15,209,267	0	0	15,209,267
Total expenditures and other uses	51,060,714	9,031,620	12,836,145	10,363,752	83,292,231	18,885,382	11,288,138	113,465,750
Net increase (decrease)	-193,120	-1,639,200	-962,132	-192,602	-2,987,053	2,745,025	-912,528	-1,154,556
ENDING BALANCES	25,126,481	22,488,628	3,439,580	17,971,473	69,026,161	-68,671,864	38,369,944	38,724,241

FINANCIAL SUMMARY - ALL FUNDS - FY 2020-21

	General Fund (as reported)	Special Revenue Funds	Capital Projects Funds	Internal Service Funds	Total	Successor Agency	Public Financing Authority	Grand Total
BEGINNING BALANCES	25,126,481	22,488,628	3,439,580	17,971,473	69,026,161	-68,671,864	38,369,944	38,724,241
REVENUES AND OTHER SOURCES								
Taxes	44,317,349	0	0	0	44,317,349	15,024,917	0	59,342,266
Licenses and permits	1,999,024	300,000	0	0	2,299,024	0	0	2,299,024
Charges for services	4,944,798	1,305,000	0	10,139,106	16,388,904	0	0	16,388,904
Special assessments	150,000	354,087	0	0	504,087	0	0	504,087
Fines and forfeitures	150,000	1,050,000	0	0	1,200,000	0	0	1,200,000
Intergovernmental revenue	25,000	3,571,228	9,713,000	0	13,309,228	0	0	13,309,228
Use of money and property	446,372	94,170	26,400	110,000	676,942	116,590	1,945,000	2,738,532
Other revenues	57,000	92,000	252,500	125,000	526,500	0	8,050,541	8,577,041
Transfers in	741,466	491,356	0	132,400	1,365,222	6,472,719	379,956	8,217,897
Total revenues and other sources	52,831,009	7,257,841	9,991,900	10,506,506	80,587,256	21,614,226	10,375,497	112,576,979
EXPENDITURES AND OTHER USES								
Salaries and benefits	36,679,513	2,082,990	0	7,828,243	46,590,746	0	0	46,590,746
Operations	14,493,152	3,998,205	0	1,383,750	19,875,107	8,189,007	5,120	28,069,234
Debt service	121,938	0	0	0	121,938	3,965,821	11,176,974	15,264,733
Transfers out	852,892	727,125	0	0	1,580,017	6,636,617	0	8,216,635
Capital outlay	900,000	35,000	0	220,000	1,155,000	0	0	1,155,000
CIP projects	0	1,268,960	10,038,540	0	11,307,500	0	0	11,307,500
Total expenditures and other uses	53,047,495	8,112,280	10,038,540	9,431,993	80,630,308	18,791,445	11,182,094	110,603,847
Net increase (decrease)	-216,486	-854,439	-46,640	1,074,513	-43,052	2,822,781	-806,597	1,973,132
ENDING BALANCES	24,909,995	21,634,188	3,392,940	19,045,986	68,983,109	-65,849,083	37,563,347	40,697,373

FINANCIAL SUMMARIES, continued

FINANCIAL SUMMARY BY FUND - ALL FUNDS

		FY 2017-18			FY 2018-19		
	Actual Fund Balance 06/30/17	Actual Revenues and Other Sources	Actual Expenditures and Other Uses	Actual Fund Balance 06/30/18	Projected Revenues and Other Sources	Projected Expenditures and Other Uses	Projected Fund Balance 06/30/19
CITY							
GENERAL FUND							
100 General Fund	\$21,166,714	44,310,603	43,421,847	22,055,470	46,024,142	46,293,882	21,785,730
431 Big League Dreams	3,730,563	204,325	378,914	3,555,974	194,737	386,045	3,364,666
711 Special Deposits	160,261	4,943	0	165,204	4,000	0	169,204
Total General Fund (reportable)	25,057,538	44,519,871	43,800,761	25,776,648	46,222,879	46,679,927	25,319,600
SPECIAL REVENUE FUNDS							
232 Master Underground Plan	1,741,848	84,148	0	1,825,995	51,500	0	1,877,495
233 Traffic Safety	1,021,992	364,220	368,715	1,017,498	156,500	539,310	634,688
234 City Mitigation Fee	1,870,884	335,683	131,510	2,075,057	306,000	1,019,000	1,362,057
235 Developer Fees	1,497,559	650,131	615,949	1,531,742	490,137	395,199	1,626,680
236 Public, Education and Government	118,188	132,753	6,271	244,670	114,100	12,000	346,770
241 State Gas Tax	1,504,262	1,374,336	2,537,609	340,989	2,215,228	2,306,339	249,878
242 Air Quality Improvement	348,148	19,923	0	368,071	21,800	50,900	338,971
243 Measure A	446,496	1,614,727	1,629,895	431,328	1,627,797	2,104,994	-45,869
244 Asset Forfeiture Program	241,031	1,646	0	242,677	1,700	1,500	242,877
246 Solid Waste	757,983	865,761	584,718	1,039,026	841,800	800,040	1,080,786
247 Police Grants	132,204	206,874	168,521	170,557	100,200	170,350	100,407
248 Road Maintenance Rehab Act	0	313,625	431	313,194	900,000	827,696	385,498
251 Community Development Block Grant	13,807	174,506	172,633	15,680	603,315	601,115	17,880
255 Police Department Special Revenues	258,691	63,212	132,904	188,998	26,400	35,000	180,398
256 Fire Department Special Revenues	-34,786	312,265	247,319	30,160	618,412	628,112	20,460
261 Landscape and Lighting District	164,137	641,952	707,271	98,818	682,071	700,934	79,955
561 Successor to Housing Agency	17,193,341	-936,132	261,155	15,996,055	-77,300	289,859	15,628,896
Total Special Revenue Funds	27,275,786	6,219,631	7,564,902	25,930,515	8,679,660	10,482,348	24,127,827
CAPITAL PROJECTS FUNDS							
321 Police and Fire Facilities	41,435	55,841	0	97,276	35,100	0	132,376
322 Traffic Signalization	59,314	28,184	0	87,498	17,900	0	105,398
331 Areawide Capital Projects	6,252,359	11,679,514	16,135,285	1,796,588	8,681,052	9,622,358	855,281
341 Assessment District 85-1	645,846	100,664	498,985	247,525	3,800	0	251,325
342 Assessment District 86-1	297,761	0	0	297,761	0	0	297,761
344 Assessment District 86-5	556,634	3,614	27,695	532,553	3,200	0	535,753
345 Assessment District 87-2	12,700	86	0	12,786	0	0	12,786
346 Assessment District 88-2	390,603	5	390,609	0	0	0	0
347 Assessment District 88-3	332,635	36,623	111,315	257,943	6,200	0	264,143
348 Assessment District 96-1	1,113,453	0	625,986	487,467	6,200	0	493,667
349 Assessment District 2001-01	223,191	333	157,585	65,939	50	0	65,989
351 CFD Rio Vista	247,165	2,390	0	249,555	1,500	0	251,055
352 Assessment District 2003-01	1,113,691	0	271,477	842,214	0	0	842,214
353 Assessment District 2004-01	207,753	0	0	207,753	0	0	207,753
354 Assessment District 2004-02	1,061,796	0	585,947	475,850	0	389,640	86,210
Total Capital Projects Funds	12,556,335	11,907,254	18,804,882	5,658,708	8,755,002	10,011,998	4,401,712
INTERNAL SERVICE FUNDS							
611 Equipment Replacement	5,207,128	1,000,196	542,410	5,664,914	941,850	754,352	5,852,411
612 Insurance	7,834,464	10,816,283	9,440,629	9,210,118	9,603,202	8,877,385	9,935,935
613 Technology	850,143	33,179	0	883,322	35,000	0	918,322
614 Facilities	1,378,829	43,578	0	1,422,407	35,000	0	1,457,407
Total Internal Service Funds	15,270,564	11,893,236	9,983,039	17,180,760	10,615,052	9,631,737	18,164,075
TOTAL CITY	80,160,222	74,539,993	80,153,584	74,546,631	74,272,593	76,806,009	72,013,215
SUCCESSOR AGENCY TO THE RDA							
530 SA Redevelopment Obligation Retirement	11,052,038	14,592,738	14,871,187	10,773,588	14,360,544	14,585,085	10,549,047
536 Successor Agency 2014 A/B/C TABs	-74,494,326	6,339,693	2,740,166	-70,894,799	6,325,898	3,025,898	-67,594,799
540 Successor Agency Administration	9	446,444	446,454	0	177,746	176,000	1,746
541 Successor Agency Other	-13,866,170	966	950,242	-14,815,446	40	950,000	-15,765,406
550 Successor Agency 2007 Series A TAB	1,116,068	11,466	335,746	791,788	15,000	352,791	453,997
552 Successor Agency 2007 Series C TAB	1,238,296	16,378	163,354	1,091,320	10,000	162,794	938,526
TOTAL SUCCESSOR AGENCY TO THE RD	-74,954,085	21,407,684	19,507,148	-73,053,549	20,889,228	19,252,568	-71,416,889
PUBLIC FINANCING AUTHORITY							
491 Public Financing Authority	43,255,403	10,446,136	13,337,260	40,364,279	10,385,585	11,467,393	39,282,471
TOTAL PUBLIC FINANCING AUTHORITY	43,255,403	10,446,136	13,337,260	40,364,279	10,385,585	11,467,393	39,282,471
GRAND TOTAL	\$48,461,540	106,393,813	112,997,992	41,857,362	105,547,406	107,525,970	39,878,797

FINANCIAL SUMMARIES, continued

FY 2019-20					FY 2020-21				
Budgeted Revenues and Other Sources	Budgeted Expenditures and Other Uses	Projected Fund Balance 06/30/20	\$ Change	% Change	Budgeted Revenues and Other Sources	Budgeted Expenditures and Other Uses	Projected Fund Balance 06/30/21	\$ Change	% Change
50,684,471	50,673,719	21,796,482	10,752	.00%	52,664,637	52,661,039	21,800,080	3,598	.00%
179,123	386,995	3,156,794	-207,872	-6.20%	162,372	386,456	2,932,710	-224,084	-7.10%
4,000	0	173,204	4,000	2.40%	4,000	0	177,204	4,000	2.30%
50,867,594	51,060,714	25,126,481	-193,120	-.80%	52,831,009	53,047,495	24,909,995	-216,486	-.90%
51,500	0	1,928,995	51,500	2.70%	51,500	0	1,980,495	51,500	2.70%
156,500	642,645	148,543	-486,145	-76.60%	156,500	452,164	-147,121	-295,664	-199.00%
312,000	120,000	1,554,057	192,000	14.10%	312,000	120,000	1,746,057	192,000	12.40%
474,700	1,190,099	911,281	-715,399	-44.00%	324,700	185,460	1,050,521	139,240	15.30%
114,100	82,528	378,342	31,572	9.10%	114,100	83,516	408,926	30,584	8.10%
1,352,178	1,322,066	279,990	30,112	12.10%	1,385,660	1,364,967	300,683	20,693	7.40%
21,800	42,500	318,271	-20,700	-6.10%	21,800	12,500	327,571	9,300	2.90%
1,499,078	1,382,066	71,143	117,012	-255.10%	1,536,270	1,424,967	182,446	111,303	156.40%
1,700	0	244,577	1,700	.70%	1,700	0	246,277	1,700	.70%
841,800	822,109	1,100,477	19,691	1.80%	841,800	838,636	1,103,641	3,164	.30%
100,500	100,000	100,907	500	.50%	100,500	100,000	101,407	500	.50%
900,100	900,000	385,598	100	.00%	900,100	900,000	385,698	100	.00%
609,329	607,329	19,880	2,000	11.20%	609,329	607,329	21,880	2,000	10.10%
26,400	35,000	171,798	-8,600	-4.80%	26,400	35,000	163,198	-8,600	-5.00%
194,742	204,442	10,760	-9,700	-47.40%	139,489	149,189	1,060	-9,700	-90.20%
695,993	712,851	63,098	-16,858	-21.10%	695,993	733,313	25,777	-37,320	-59.10%
40,000	867,985	14,800,911	-827,985	-5.30%	40,000	1,105,239	13,735,672	-1,065,239	-7.20%
7,392,420	9,031,620	22,488,628	-1,639,200	-6.80%	7,257,841	8,112,280	21,634,188	-854,439	-3.80%
36,000	0	168,376	36,000	27.20%	36,000	0	204,376	36,000	21.40%
17,900	0	123,298	17,900	17.00%	17,900	0	141,198	17,900	14.50%
11,810,113	12,596,145	69,249	-786,032	-91.90%	9,928,000	10,038,540	-41,291	-110,540	-159.60%
3,800	240,000	15,125	-236,200	-94.00%	3,800	0	18,925	3,800	25.10%
0	0	297,761	0	.00%	0	0	297,761	0	.00%
3,200	0	538,953	3,200	.60%	3,200	0	542,153	3,200	.60%
0	0	12,786	0	.00%	0	0	12,786	0	.00%
0	0	0	0	.00%	0	0	0	0	.00%
3,000	0	267,143	3,000	1.10%	3,000	0	270,143	3,000	1.10%
0	0	493,667	0	.00%	0	0	493,667	0	.00%
0	0	65,989	0	.00%	0	0	65,989	0	.00%
0	0	251,055	0	.00%	0	0	251,055	0	.00%
0	0	842,214	0	.00%	0	0	842,214	0	.00%
0	0	207,753	0	.00%	0	0	207,753	0	.00%
0	0	86,210	0	.00%	0	0	86,210	0	.00%
11,874,013	12,836,145	3,439,580	-962,132	-21.90%	9,991,900	10,038,540	3,392,940	-46,640	-1.40%
888,700	2,175,000	4,566,111	-1,286,300	-22.00%	777,400	845,000	4,498,511	-67,600	-1.50%
9,212,450	8,068,752	11,079,633	1,143,698	11.50%	9,659,106	8,586,993	12,151,746	1,072,113	9.70%
35,000	0	953,322	35,000	3.80%	35,000	0	988,322	35,000	3.70%
35,000	120,000	1,372,407	-85,000	-5.80%	35,000	0	1,407,407	35,000	2.60%
10,171,150	10,363,752	17,971,473	-192,602	-1.10%	10,506,506	9,431,993	19,045,986	1,074,513	6.00%
80,305,177	83,292,231	69,026,161	-2,987,053	-4.10%	80,587,256	80,630,308	68,983,109	-43,052	-1.10%
15,114,917	14,560,981	11,102,983	553,936	5.30%	15,114,917	14,545,226	11,672,674	569,691	5.10%
6,326,002	2,870,003	-64,138,800	3,455,999	-5.10%	6,309,821	2,703,821	-60,532,800	3,606,000	-5.60%
164,448	165,398	796	-950	-54.40%	164,448	165,398	-154	-950	-119.30%
40	1,174,000	-16,939,366	-1,173,960	7.40%	40	1,262,000	-18,201,326	-1,261,960	7.40%
15,000	115,000	353,997	-100,000	-22.00%	15,000	115,000	253,997	-100,000	-28.20%
10,000	0	948,526	10,000	1.10%	10,000	0	958,526	10,000	1.10%
21,630,407	18,885,382	-68,671,864	2,745,025	-3.80%	21,614,226	18,791,445	-65,849,083	2,822,781	-4.10%
10,375,610	11,288,138	38,369,944	-912,528	-2.30%	10,375,497	11,182,094	37,563,347	-806,597	-2.10%
10,375,610	11,288,138	38,369,944	-912,528	-2.30%	10,375,497	11,182,094	37,563,347	-806,597	-2.10%
112,311,194	113,465,750	38,724,241	-1,154,556	-2.90%	112,576,979	110,603,847	40,697,373	1,973,132	5.10%

FINANCIAL SUMMARIES, continued

REVENUES AND OTHER SOURCES SUMMARY BY MAJOR CATEGORY AND FUND - ALL FUNDS FY 2017-18 ACTUAL

	REVENUES								OTHER SOURCES	Total Revenues and Other Sources
	Taxes	Licenses and Permits	Charges for Services	Special Assessments	Fines and Forfeitures	Intergovernmental Revenue	Use of Money and Property	Other Revenues	Transfers In	
CITY										
GENERAL FUND										
100 General Fund	34,347,898	1,876,559	5,794,477	116,727	138,542	89,201	298,364	353,610	1,295,225	44,310,603
431 Big League Dreams	0	0	0	0	0	0	204,325	0	0	204,325
711 Special Deposits	0	0	0	0	0	0	4,943	0	0	4,943
Total General Fund (reportable)	34,347,898	1,876,559	5,794,477	116,727	138,542	89,201	507,632	353,610	1,295,225	44,519,871
SPECIAL REVENUE FUNDS										
232 Master Underground Plan	0	0	0	0	0	0	11,922	72,225	0	84,148
233 Traffic Safety	0	0	0	0	357,577	0	6,643	0	0	364,220
234 City Mitigation Fee	0	0	322,618	0	0	0	13,065	0	0	335,683
235 Developer Fees	0	489,247	33,551	0	0	0	632	0	126,701	650,131
236 Public, Educ and Govern (PEG)	0	0	117,968	0	0	0	973	13,812	0	132,753
241 State Gas Tax	0	0	57,793	0	0	1,232,842	3,139	0	80,562	1,374,336
242 Air Quality Improvement	0	0	0	0	0	17,415	2,508	0	0	19,923
243 Measure A	0	0	57,793	0	0	1,474,000	2,372	0	80,562	1,614,727
244 Asset Forfeiture Program	0	0	0	0	0	0	1,646	0	0	1,646
246 Solid Waste	0	0	846,600	0	0	13,809	5,352	0	0	865,761
247 Police Grants	0	0	0	0	0	206,068	806	0	0	206,874
248 Road Maintenance Rehab Act	0	0	0	0	0	313,510	115	0	0	313,625
251 Community Development Block Grant	0	0	0	0	0	172,633	-2	1,875	0	174,506
255 Police Department Special Revenues	0	0	0	0	0	0	1,495	61,717	0	63,212
256 Fire Department Special Revenues	0	0	0	0	0	286,013	226	26,025	0	312,265
261 Landscape and Lighting District	0	0	0	467,889	0	0	0	0	174,063	641,952
561 Successor to Housing Agency	0	0	0	0	0	0	40,316	-976,448	0	-936,132
Total Special Revenue Funds	0	489,247	1,436,322	467,889	357,577	3,716,291	91,209	-800,793	461,888	6,219,631
CAPITAL PROJECTS FUNDS										
321 Police and Fire Facilities	0	0	0	0	0	0	341	55,500	0	55,841
322 Traffic Signalization	0	0	0	0	0	0	434	27,750	0	28,184
331 Areawide Capital Projects	0	0	0	0	0	10,390,174	8,853	1,280,487	0	11,679,514
341 Assessment District 85-1	0	0	0	0	0	99,000	1,664	0	0	100,664
344 Assessment District 86-5	0	0	0	0	0	0	3,614	0	0	3,614
345 Assessment District 87-2	0	0	0	0	0	0	86	0	0	86
346 Assessment District 88-2	0	0	0	0	0	0	5	0	0	5
347 Assessment District 88-3	0	0	0	35,104	0	0	1,520	0	0	36,623
348 Assessment District 96-1	0	0	0	0	0	0	0	0	0	0
349 Assessment District 2001-01	0	0	0	0	0	0	333	0	0	333
351 CFD Rio Vista	0	0	0	0	0	0	2,390	0	0	2,390
352 Assessment District 2003-01	0	0	0	0	0	0	0	0	0	0
353 Assessment District 2004-01	0	0	0	0	0	0	0	0	0	0
354 Assessment District 2004-02	0	0	0	0	0	0	0	0	0	0
Total Capital Projects Funds	0	0	0	35,104	0	10,489,174	19,240	1,363,737	0	11,907,254
INTERNAL SERVICE FUNDS										
611 Equipment Replacement	0	0	839,865	0	0	0	21,067	18,257	121,007	1,000,196
612 Insurance	0	0	10,544,623	0	0	0	52,946	218,715	0	10,816,283
613 Technology	0	0	28,058	0	0	0	5,121	0	0	33,179
614 Facilities	0	0	0	0	0	0	9,518	34,060	0	43,578
Total Internal Service Funds	0	0	11,412,546	0	0	0	88,651	271,032	121,007	11,893,236
TOTAL CITY	34,347,898	2,365,806	18,643,345	619,720	496,119	14,294,666	706,732	1,187,586	1,878,121	74,539,993
SUCCESSOR AGENCY TO THE RDA										
530 SA Redevelopment Obligation Retirement	14,501,377	0	0	0	0	0	90,597	0	765	14,592,738
536 Successor Agency 2014 A/B/C TABs	0	0	0	0	0	0	1,254	0	6,338,438	6,339,693
540 Successor Agency Administration	0	0	0	0	0	0	755	0	445,689	446,444
541 Successor Agency Other	0	0	0	0	0	0	0	0	966	966
550 Successor Agency 2007 Series A TAB	0	0	0	0	0	0	11,466	0	0	11,466
551 Successor Agency 2007 Series B TAB	0	0	0	0	0	0	0	0	0	0
552 Successor Agency 2007 Series C TAB	0	0	0	0	0	0	16,378	0	0	16,378
TOTAL SUCCESSOR AGENCY TO THE RDA	14,501,377	0	0	0	0	0	120,450	0	6,785,858	21,407,684
PUBLIC FINANCING AUTHORITY										
491 Public Financing Authority	0	0	0	0	0	0	2,004,722	8,064,351	377,064	10,446,136
TOTAL PUBLIC FINANCING AUTHORITY	0	0	0	0	0	0	2,004,722	8,064,351	377,064	10,446,136
GRAND TOTAL	48,849,275	2,365,806	18,643,345	619,720	496,119	14,294,666	2,831,903	9,251,936	9,041,042	106,393,813

* Fund closed June 30, 2019

FINANCIAL SUMMARIES, continued

REVENUES AND OTHER SOURCES SUMMARY BY MAJOR CATEGORY AND FUND - ALL FUNDS FY 2018-19 PROJECTED

	REVENUES								OTHER SOURCES	Total Revenues and Other Sources
	Taxes	Licenses and Permits	Charges for Services	Special Assessments	Fines and Forfeitures	Intergovernmental Revenue	Use of Money and Property	Other Revenues	Transfers In	
CITY										
GENERAL FUND										
100 General Fund	38,105,058	1,337,500	4,342,088	0	185,000	25,000	222,500	180,000	1,626,996	46,024,142
431 Big League Dreams	0	0	0	0	0	0	194,737	0	0	194,737
711 Special Deposits	0	0	0	0	0	0	4,000	0	0	4,000
Total General Fund (reportable)	38,105,058	1,337,500	4,342,088	0	185,000	25,000	421,237	180,000	1,626,996	46,222,879
SPECIAL REVENUE FUNDS										
232 Master Underground Plan	0	0	0	0	0	0	11,500	40,000	0	51,500
233 Traffic Safety	0	0	0	0	150,000	0	6,500	0	0	156,500
234 City Mitigation Fee	0	0	300,000	0	0	0	6,000	0	0	306,000
235 Developer Fees	0	300,000	20,000	0	0	0	4,700	0	165,437	490,137
236 Public, Educ and Govern (PEG)	0	0	112,000	0	0	0	2,100	0	0	114,100
241 State Gas Tax	0	0	48,000	0	0	2,074,931	17,000	0	75,297	2,215,228
242 Air Quality Improvement	0	0	0	0	0	20,000	1,800	0	0	21,800
243 Measure A	0	0	48,000	0	0	1,501,000	3,500	0	75,297	1,627,797
244 Asset Forfeiture Program	0	0	0	0	0	0	1,700	0	0	1,700
246 Solid Waste	0	0	825,000	0	0	15,000	1,800	0	0	841,800
247 Police Grants	0	0	0	0	0	100,000	200	0	0	100,200
248 Road Maintenance Rehab Act	0	0	0	0	900,000	0	0	0	0	900,000
251 Community Development Block Grant	0	0	0	0	0	601,115	200	2,000	0	603,315
255 Police Department Special Revenues	0	0	0	0	0	0	1,400	25,000	0	26,400
256 Fire Department Special Revenues	0	0	0	0	0	584,276	300	33,836	0	618,412
261 Landscape and Lighting District	0	0	0	503,071	0	0	1,370	0	177,630	682,071
561 Successor to Housing Agency	0	0	0	0	0	0	7,700	-85,000	0	-77,300
Total Special Revenue Funds	0	300,000	1,353,000	503,071	1,050,000	4,896,322	67,770	15,836	493,661	8,679,660
CAPITAL PROJECTS FUNDS										
321 Police and Fire Facilities	0	0	0	0	0	0	100	35,000	0	35,100
322 Traffic Signalization	0	0	0	0	0	0	400	17,500	0	17,900
331 Areawide Capital Projects	0	0	0	0	0	8,466,052	15,000	200,000	0	8,681,052
341 Assessment District 85-1	0	0	0	0	0	0	3,800	0	0	3,800
342 Assessment District 86-1	0	0	0	0	0	0	0	0	0	0
344 Assessment District 86-5	0	0	0	0	0	0	3,200	0	0	3,200
345 Assessment District 87-2	0	0	0	0	0	0	0	0	0	0
346 Assessment District 88-2	0	0	0	0	0	0	0	0	0	0
347 Assessment District 88-3	0	0	0	0	0	0	6,200	0	0	6,200
348 Assessment District 96-1	0	0	0	0	0	0	0	0	0	0
349 Assessment District 2001-01	0	0	0	0	0	0	50	0	0	50
351 CFD Rio Vista	0	0	0	0	0	0	1,500	0	0	1,500
352 Assessment District 2003-01	0	0	0	0	0	0	0	0	0	0
353 Assessment District 2004-01	0	0	0	0	0	0	0	0	0	0
354 Assessment District 2004-02	0	0	0	0	0	0	0	0	0	0
Total Capital Projects Funds	0	0	0	0	0	8,466,052	30,250	252,500	0	8,748,802
INTERNAL SERVICE FUNDS										
611 Equipment Replacement	0	0	750,000	0	0	0	18,000	0	173,850	941,850
612 Insurance	0	0	9,428,202	0	0	0	75,000	100,000	0	9,603,202
613 Technology	0	0	30,000	0	0	0	5,000	0	0	35,000
614 Facilities	0	0	0	0	0	0	10,000	25,000	0	35,000
Total Internal Service Funds	0	0	10,208,202	0	0	0	108,000	125,000	173,850	10,615,052
TOTAL CITY	38,105,058	1,637,500	15,903,290	503,071	1,235,000	13,387,374	627,257	573,336	2,294,507	74,266,393
SUCCESSOR AGENCY TO THE RDA										
530 SA Redevelopment Obligation Retirement	14,324,044	0	0	0	0	0	36,500	0	0	14,360,544
536 Successor Agency 2014 A/B/C TABs	0	0	0	0	0	0	0	0	6,325,898	6,325,898
540 Successor Agency Administration	0	0	0	0	0	0	550	0	177,196	177,746
541 Successor Agency Other	0	0	0	0	0	0	40	0	0	40
550 Successor Agency 2007 Series A TAB	0	0	0	0	0	0	15,000	0	0	15,000
551 Successor Agency 2007 Series B TAB	0	0	0	0	0	0	0	0	0	0
552 Successor Agency 2007 Series C TAB	0	0	0	0	0	0	10,000	0	0	10,000
TOTAL SUCCESSOR AGENCY TO THE RDA	14,324,044	0	0	0	0	0	62,090	0	6,503,094	20,889,228
PUBLIC FINANCING AUTHORITY										
491 Public Financing Authority	0	0	0	0	0	0	1,945,792	8,060,248	379,545	10,385,585
TOTAL PUBLIC FINANCING AUTHORITY	0	0	0	0	0	0	1,945,792	8,060,248	379,545	10,385,585
GRAND TOTAL	52,429,102	1,637,500	15,903,290	503,071	1,235,000	13,387,374	2,635,139	8,633,584	9,177,146	105,541,206

FINANCIAL SUMMARIES, continued

REVENUES AND OTHER SOURCES SUMMARY BY MAJOR CATEGORY AND FUND - ALL FUNDS FY 2019-20 ADOPTED

	REVENUES								OTHER SOURCES	Revenues and Other
	Taxes	Licenses and Permits	Charges for Services	Special Assessments	Fines and Forfeitures	Intergovernmental Revenue	Use of Money and Property	Other Revenues	Transfers In	
CITY										
GENERAL FUND										
100 General Fund	42,431,369	1,940,024	4,897,125	150,000	120,000	25,000	275,000	57,000	788,953	50,684,471
431 Big League Dreams	0	0	0	0	0	0	179,123	0	0	179,123
711 Special Deposits	0	0	0	0	0	0	4,000	0	0	4,000
Total General Fund (reportable)	42,431,369	1,940,024	4,897,125	150,000	120,000	25,000	458,123	57,000	788,953	50,867,594
SPECIAL REVENUE FUNDS										
232 Master Underground Plan	0	0	0	0	0	0	11,500	40,000	0	51,500
233 Traffic Safety	0	0	0	0	150,000	0	6,500	0	0	156,500
234 City Mitigation Fee	0	0	300,000	0	0	0	12,000	0	0	312,000
235 Developer Fees	0	300,000	20,000	0	0	0	4,700	0	150,000	474,700
236 Public, Educ and Govern (PEG)	0	0	112,000	0	0	0	2,100	0	0	114,100
241 State Gas Tax	0	0	24,000	0	0	1,250,000	5,000	0	73,178	1,352,178
242 Air Quality Improvement	0	0	0	0	0	20,000	1,800	0	0	21,800
243 Measure A	0	0	24,000	0	0	1,398,400	3,500	0	73,178	1,499,078
244 Asset Forfeiture Program	0	0	0	0	0	0	1,700	0	0	1,700
246 Solid Waste	0	0	825,000	0	0	15,000	1,800	0	0	841,800
247 Police Grants	0	0	0	0	0	100,000	500	0	0	100,500
248 Road Maintenance Rehab Act	0	0	0	0	900,000	100	0	0	0	900,100
251 Community Development Block Grant	0	0	0	0	0	607,329	0	2,000	0	609,329
255 Police Department Special Revenues	0	0	0	0	0	0	1,400	25,000	0	26,400
256 Fire Department Special Revenues	0	0	0	0	0	169,442	300	25,000	0	194,742
261 Landscape and Lighting District	0	0	0	354,087	0	0	1,370	0	340,536	695,993
561 Successor to Housing Agency	0	0	0	0	0	0	40,000	0	0	40,000
Total Special Revenue Funds	0	300,000	1,305,000	354,087	1,050,000	3,560,271	94,170	92,000	636,892	7,392,420
CAPITAL PROJECTS FUNDS										
321 Police and Fire Facilities	0	0	0	0	0	0	1,000	35,000	0	36,000
322 Traffic Signalization	0	0	0	0	0	0	400	17,500	0	17,900
331 Areawide Capital Projects	0	0	0	0	0	11,595,113	15,000	200,000	0	11,810,113
341 Assessment District 85-1	0	0	0	0	0	0	3,800	0	0	3,800
342 Assessment District 86-1	0	0	0	0	0	0	0	0	0	0
344 Assessment District 86-5	0	0	0	0	0	0	3,200	0	0	3,200
345 Assessment District 87-2	0	0	0	0	0	0	0	0	0	0
347 Assessment District 88-3	0	0	0	0	0	0	3,000	0	0	3,000
348 Assessment District 96-1	0	0	0	0	0	0	0	0	0	0
349 Assessment District 2001-01	0	0	0	0	0	0	0	0	0	0
351 CFD Rio Vista	0	0	0	0	0	0	0	0	0	0
352 Assessment District 2003-01	0	0	0	0	0	0	0	0	0	0
353 Assessment District 2004-01	0	0	0	0	0	0	0	0	0	0
354 Assessment District 2004-02	0	0	0	0	0	0	0	0	0	0
Total Capital Projects Funds	0	0	0	0	0	11,595,113	26,400	252,500	0	11,874,013
INTERNAL SERVICE FUNDS										
611 Equipment Replacement	0	0	660,000	0	0	0	20,000	0	208,700	888,700
612 Insurance	0	0	9,037,450	0	0	0	75,000	100,000	0	9,212,450
613 Technology	0	0	30,000	0	0	0	5,000	0	0	35,000
614 Facilities	0	0	0	0	0	0	10,000	25,000	0	35,000
Total Internal Service Funds	0	0	9,727,450	0	0	0	110,000	125,000	208,700	10,171,150
TOTAL CITY	42,431,369	2,240,024	15,929,575	504,087	1,170,000	15,180,384	688,693	526,500	1,634,545	80,305,177
SUCCESSOR AGENCY TO THE RDA										
530 SA Redevelopment Obligation Retirement	15,024,917	0	0	0	0	0	90,000	0	0	15,114,917
536 Successor Agency 2014 A/B/C TABs	0	0	0	0	0	0	1,000	0	6,325,002	6,326,002
540 Successor Agency Administration	0	0	0	0	0	0	550	0	163,898	164,448
541 Successor Agency Other	0	0	0	0	0	0	40	0	0	40
550 Successor Agency 2007 Series A TAB	0	0	0	0	0	0	15,000	0	0	15,000
551 Successor Agency 2007 Series B TAB	0	0	0	0	0	0	0	0	0	0
552 Successor Agency 2007 Series C TAB	0	0	0	0	0	0	10,000	0	0	10,000
TOTAL SUCCESSOR AGENCY TO THE RDA	15,024,917	0	0	0	0	0	116,590	0	6,488,900	21,630,407
PUBLIC FINANCING AUTHORITY										
491 Public Financing Authority	0	0	0	0	0	0	1,945,000	8,050,115	380,495	10,375,610
TOTAL PUBLIC FINANCING AUTHORITY	0	0	0	0	0	0	1,945,000	8,050,115	380,495	10,375,610
GRAND TOTAL	57,456,286	2,240,024	15,929,575	504,087	1,170,000	15,180,384	2,750,283	8,576,615	8,503,940	112,311,194

FINANCIAL SUMMARIES, continued

REVENUES AND OTHER SOURCES SUMMARY BY MAJOR CATEGORY AND FUND - ALL FUNDS FY 2020-21 ADOPTED

	REVENUES								OTHER SOURCES	
	Taxes	Licenses and Permits	Charges for Services	Special Assessments	Fines and Forfeitures	Intergovernmental Revenue	Use of Money and Property	Other Revenues	Transfers In	Total Revenues and Other Sources
CITY										
GENERAL FUND										
100 General Fund	44,317,349	1,999,024	4,944,798	150,000	150,000	25,000	280,000	57,000	741,466	52,664,637
431 Big League Dreams	0	0	0	0	0	0	162,372	0	0	162,372
711 Special Deposits	0	0	0	0	0	0	4,000	0	0	4,000
Total General Fund (reportable)	44,317,349	1,999,024	4,944,798	150,000	150,000	25,000	446,372	57,000	741,466	52,831,009
SPECIAL REVENUE FUNDS										
232 Master Underground Plan	0	0	0	0	0	0	11,500	40,000	0	51,500
233 Traffic Safety	0	0	0	0	150,000	0	6,500	0	0	156,500
234 City Mitigation Fee	0	0	300,000	0	0	0	12,000	0	0	312,000
235 Developer Fees	0	300,000	20,000	0	0	0	4,700	0	0	324,700
236 Public, Educ and Govern (PEG)	0	0	112,000	0	0	0	2,100	0	0	114,100
241 State Gas Tax	0	0	24,000	0	0	1,281,250	5,000	0	75,410	1,385,660
242 Air Quality Improvement	0	0	0	0	0	20,000	1,800	0	0	21,800
243 Measure A	0	0	24,000	0	0	1,433,360	3,500	0	75,410	1,536,270
244 Asset Forfeiture Program	0	0	0	0	0	0	1,700	0	0	1,700
246 Solid Waste	0	0	825,000	0	0	15,000	1,800	0	0	841,800
247 Police Grants	0	0	0	0	0	100,000	500	0	0	100,500
248 Road Maintenance Rehab Act	0	0	0	0	900,000	100	0	0	0	900,100
251 Community Development Block Grant	0	0	0	0	0	607,329	0	2,000	0	609,329
255 Police Department Special Revenues	0	0	0	0	0	0	1,400	25,000	0	26,400
256 Fire Department Special Revenues	0	0	0	0	0	114,189	300	25,000	0	139,489
261 Landscape and Lighting District	0	0	0	354,087	0	0	1,370	0	340,536	695,993
561 Successor to Housing Agency	0	0	0	0	0	0	40,000	0	0	40,000
Total Special Revenue Funds	0	300,000	1,305,000	354,087	1,050,000	3,571,228	94,170	92,000	491,356	7,257,841
CAPITAL PROJECTS FUNDS										
321 Police and Fire Facilities	0	0	0	0	0	0	1,000	35,000	0	36,000
322 Traffic Signalization	0	0	0	0	0	0	400	17,500	0	17,900
331 Areawide Capital Projects	0	0	0	0	0	9,713,000	15,000	200,000	0	9,928,000
341 Assessment District 85-1	0	0	0	0	0	0	3,800	0	0	3,800
342 Assessment District 86-1	0	0	0	0	0	0	0	0	0	0
344 Assessment District 86-5	0	0	0	0	0	0	3,200	0	0	3,200
345 Assessment District 87-2	0	0	0	0	0	0	0	0	0	0
346 Assessment District 88-2	0	0	0	0	0	0	0	0	0	0
347 Assessment District 88-3	0	0	0	0	0	0	3,000	0	0	3,000
348 Assessment District 96-1	0	0	0	0	0	0	0	0	0	0
349 Assessment District 2001-01	0	0	0	0	0	0	0	0	0	0
351 CFD Rio Vista	0	0	0	0	0	0	0	0	0	0
352 Assessment District 2003-01	0	0	0	0	0	0	0	0	0	0
353 Assessment District 2004-01	0	0	0	0	0	0	0	0	0	0
354 Assessment District 2004-02	0	0	0	0	0	0	0	0	0	0
Total Capital Projects Funds	0	0	0	0	0	9,713,000	26,400	252,500	0	9,991,900
INTERNAL SERVICE FUNDS										
611 Equipment Replacement	0	0	625,000	0	0	0	20,000	0	132,400	777,400
612 Insurance	0	0	9,484,106	0	0	0	75,000	100,000	0	9,659,106
613 Technology	0	0	30,000	0	0	0	5,000	0	0	35,000
614 Facilities	0	0	0	0	0	0	10,000	25,000	0	35,000
Total Internal Service Funds	0	0	10,139,106	0	0	0	110,000	125,000	132,400	10,506,506
TOTAL CITY	44,317,349	2,299,024	16,388,904	504,087	1,200,000	13,309,228	676,942	526,500	1,365,222	80,587,256
SUCCESSOR AGENCY TO THE RDA										
530 SA Redevelopment Obligation Retirement	15,024,917	0	0	0	0	0	90,000	0	0	15,114,917
536 Successor Agency 2014 A/B/C TABs	0	0	0	0	0	0	1,000	0	6,308,821	6,309,821
540 Successor Agency Administration	0	0	0	0	0	0	550	0	163,898	164,448
541 Successor Agency Other	0	0	0	0	0	0	40	0	0	40
550 Successor Agency 2007 Series A TAB	0	0	0	0	0	0	15,000	0	0	15,000
551 Successor Agency 2007 Series B TAB	0	0	0	0	0	0	0	0	0	0
552 Successor Agency 2007 Series C TAB	0	0	0	0	0	0	10,000	0	0	10,000
TOTAL SUCCESSOR AGENCY TO THE RDA	15,024,917	0	0	0	0	0	116,590	0	6,472,719	21,614,226
PUBLIC FINANCING AUTHORITY										
491 Public Financing Authority	0	0	0	0	0	0	1,945,000	8,050,541	379,956	10,375,497
TOTAL PUBLIC FINANCING AUTHORITY	0	0	0	0	0	0	1,945,000	8,050,541	379,956	10,375,497
GRAND TOTAL	59,342,266	2,299,024	16,388,904	504,087	1,200,000	13,309,228	2,738,532	8,577,041	8,217,897	112,576,979

FINANCIAL SUMMARIES, continued

EXPENDITURES AND OTHER USES SUMMARY BY MAJOR CATEGORY AND FUND - ALL FUNDS FY 2017-18 ACTUAL

	OPERATING EXPENDITURES			OTHER USES		CAPITAL EXPENDITURES			
	Salaries and Benefits	Operations	Debt Service	Transfers Out	Total Operating Expenditures and Other Uses	Capital Outlay	CIP Projects	Total Capital Expenditures	Total Expenditures and Other Uses
CITY									
GENERAL FUND									
100 General Fund									
Elected Officials	153,053	283,731	0	0	436,784	0	0	0	436,784
Legal Services	0	208,655	0	0	208,655	0	0	0	208,655
City Management	1,711,511	831,616	0	0	2,543,127	0	0	0	2,543,127
Administrative Services	1,858,088	3,333,458	29,948	0	5,221,494	0	0	0	5,221,494
Planning & Building Services	1,710,698	1,342,301	0	126,701	3,179,700	0	0	0	3,179,700
Engineering & Public Works	843,761	2,414,115	0	174,063	3,431,939	0	0	0	3,431,939
Public Safety:									
Police	13,114,051	3,037,734	247,791	0	16,399,576	0	0	0	16,399,576
Fire	9,053,542	1,587,496	0	106,612	10,747,650	0	0	0	10,747,650
Non-Departmental	0	1,238,527	0	14,395	1,252,922	0	0	0	1,252,922
Total General Fund (Fund 100)	28,444,704	14,277,633	277,739	421,771	43,421,847	0	0	0	43,421,847
431 Big League Dreams	0	1,850	0	377,064	378,914	0	0	0	378,914
711 Special Deposits	0	0	0	0	0	0	0	0	0
Total General Fund (reportable)	28,444,704	14,279,483	277,739	798,835	43,800,761	0	0	0	43,800,761
SPECIAL REVENUE FUNDS									
232 Master Underground Plan	0	0	0	0	0	0	0	0	0
233 Traffic Safety	43,055	241,615	0	84,045	368,715	0	0	0	368,715
234 City Mitigation Fee	0	131,510	0	0	131,510	0	0	0	131,510
235 Developer Fees	0	405,524	0	0	405,524	0	210,425	210,425	615,949
236 Public, Educ and Govern (PEG)	0	0	0	0	0	6,271	0	6,271	6,271
241 State Gas Tax	816,817	352,336	0	91,426	1,260,579	0	1,277,030	1,277,030	2,537,609
242 Air Quality Improvement	0	0	0	0	0	0	0	0	0
243 Measure A	816,804	621,706	0	117,920	1,556,431	0	73,464	73,464	1,629,895
244 Asset Forfeiture Program	0	0	0	0	0	0	0	0	0
246 Solid Waste	172,978	371,100	0	40,641	584,718	0	0	0	584,718
247 Police Grants	0	148,404	0	20,117	168,521	0	0	0	168,521
248 Road Maintenance Rehab Act	0	431	0	0	431	0	0	0	431
251 Community Development Block Grant	62,807	109,826	0	0	172,633	0	0	0	172,633
255 Police Department Special Revenues	0	132,904	0	0	132,904	0	0	0	132,904
256 Fire Department Special Revenues	0	36,484	0	210,835	247,319	0	0	0	247,319
261 Landscape and Lighting District	0	407,619	0	299,652	707,271	0	0	0	707,271
561 Successor to Housing Agency	46,617	156,042	0	58,497	261,155	0	0	0	261,155
Total Special Revenue Funds	1,959,078	3,115,500	0	923,133	5,997,712	6,271	1,560,920	1,567,190	7,564,902
CAPITAL PROJECTS FUNDS									
321 Police and Fire Facilities	0	0	0	0	0	0	0	0	0
322 Traffic Signalization	0	0	0	0	0	0	0	0	0
331 Areawide Capital Projects	0	11,289,435	0	0	11,289,435	0	4,845,851	4,845,851	16,135,285
341 Assessment District 85-1	0	0	0	0	0	0	498,985	498,985	498,985
342 Assessment District 86-1	0	0	0	0	0	0	0	0	0
344 Assessment District 86-5	0	0	0	0	0	0	27,695	27,695	27,695
345 Assessment District 87-2	0	0	0	0	0	0	0	0	0
346 Assessment District 88-2	0	0	0	0	0	0	390,609	390,609	390,609
347 Assessment District 88-3	0	567	0	0	567	0	110,748	110,748	111,315
348 Assessment District 96-1	0	0	0	0	0	0	625,986	625,986	625,986
349 Assessment District 2001-01	0	0	0	0	0	0	157,585	157,585	157,585
351 CFD Rio Vista	0	0	0	0	0	0	0	0	0
352 Assessment District 2003-01	0	0	0	0	0	0	271,477	271,477	271,477
353 Assessment District 2004-01	0	0	0	0	0	0	0	0	0
354 Assessment District 2004-02	0	332,100	0	0	332,100	0	253,847	253,847	585,947
Total Capital Projects Funds	0	11,622,102	0	0	11,622,102	0	7,182,781	7,182,781	18,804,882
INTERNAL SERVICE FUNDS									
611 Equipment Replacement	0	518,162	0	0	518,162	0	24,248	24,248	542,410
612 Insurance	8,274,689	1,165,940	0	0	9,440,629	0	0	0	9,440,629
613 Technology	0	0	0	0	0	0	0	0	0
614 Facilities	0	0	0	0	0	0	0	0	0
Total Internal Service Funds	8,274,689	1,684,103	0	0	9,958,791	0	24,248	24,248	9,983,039
TOTAL CITY	38,678,471	30,701,187	277,739	1,721,968	71,379,365	6,271	8,767,948	8,774,219	80,153,584
SUCCESSOR AGENCY TO THE RDA									
530 SA Redevelopment Obligation Retirement	0	8,086,094	0	6,785,093	14,871,187	0	0	0	14,871,187
535 Successor Agency 2002 E TAB Housing *	0	0	0	0	0	0	0	0	0
536 Successor Agency 2014 A/B/C TABs	0	0	2,740,166	0	2,740,166	0	0	0	2,740,166
540 Successor Agency Administration	145,536	14,728	0	286,189	446,454	0	0	0	446,454
541 Successor Agency Other	0	0	950,242	0	950,242	0	0	0	950,242
543 Successor Agency Merged Project Area	0	0	0	0	0	0	0	0	0
550 Successor Agency 2007 Series A TAB	0	335,746	0	0	335,746	0	0	0	335,746
551 Successor Agency 2007 Series B TAB	0	0	0	0	0	0	0	0	0
552 Successor Agency 2007 Series C TAB	0	163,354	0	0	163,354	0	0	0	163,354
TOTAL SUCCESSOR AGENCY TO THE RDA	145,536	8,599,921	3,690,408	7,071,283	19,507,148	0	0	0	19,507,148
PUBLIC FINANCING AUTHORITY									
491 Public Financing Authority	0	5,100	13,332,160	0	13,337,260	0	0	0	13,337,260
TOTAL PUBLIC FINANCING AUTHORITY	0	5,100	13,332,160	0	13,337,260	0	0	0	13,337,260
GRAND TOTAL	38,824,007	39,306,209	17,300,307	8,793,251	104,223,774	6,271	8,767,948	8,774,219	112,997,992

FINANCIAL SUMMARIES, continued

EXPENDITURES AND OTHER USES SUMMARY BY MAJOR CATEGORY AND FUND - ALL FUNDS FY 2018-19 PROJECTED

	OPERATING EXPENDITURES			OTHER USES		CAPITAL EXPENDITURES			Total Operating Expenditures and Other Uses	Total Capital Expenditures	Total Expenditures and Other Uses
	Salaries and Benefits	Operations	Debt Service	Transfers Out		Capital Outlay	CIP Projects				
CITY											
GENERAL FUND											
100 General Fund											
Elected Officials	157,499	436,200	0	0	593,699	0	0	0	593,699.00		
City Clerk	217,118	79,101	0	0	296,219	0	0	0	296,219.16		
Legal Services	0	215,000	0	0	215,000	0	0	0	215,000.00		
City Management	1,827,159	869,255	0	0	2,696,414	0	0	0	2,696,414.21		
Administrative Services	2,036,816	3,322,615	24,957	0	5,384,388	0	0	0	5,384,388.09		
Planning & Building Services	2,091,188	1,432,111	0	165,437	3,688,736	0	0	0	3,688,735.81		
Engineering & Public Works	1,026,268	2,541,808	0	177,630	3,745,706	315,240	0	315,240	4,060,945.62		
Public Safety:											
Police	14,168,121	2,510,024	247,791	0	16,925,936	0	0	0	16,925,936.00		
Fire	9,944,763	1,433,774	0	107,000	11,485,537	0	0	0	11,485,537.00		
Non-Departmental	0	947,007	0	0	947,007	0	0	0	947,007.00		
Total General Fund (Fund 100)	31,468,932	13,786,895	272,748	450,067	45,978,642	315,240	0	315,240	46,293,882		
431 Big League Dreams	0	6,500	0	379,545	386,045	0	0	0	386,045		
711 Special Deposits	0	0	0	0	0	0	0	0	0		
Total General Fund (reportable)	31,468,932	13,793,395	272,748	829,612	46,364,687	315,240	0	315,240	46,679,927		
SPECIAL REVENUE FUNDS											
232 Master Underground Plan	0	0	0	0	0	0	0	0	0		
233 Traffic Safety	46,475	247,920	0	86,567	380,962	158,348	0	158,348	539,310		
234 City Mitigation Fee	0	75,000	0	0	75,000	0	944,000	944,000	1,019,000		
235 Developer Fees	0	165,437	0	0	165,437	85,500	144,262	229,762	395,199		
236 Public, Educ and Govern (PEG)	0	0	0	0	0	12,000	0	12,000	12,000		
241 State Gas Tax	847,791	322,122	0	91,426	1,261,339	13,915	1,031,085	1,045,000	2,306,339		
242 Air Quality Improvement	0	25,000	0	25,000	50,900	0	0	0	50,900		
243 Measure A	847,791	592,123	0	120,080	1,559,994	13,915	531,085	545,000	2,104,994		
244 Asset Forfeiture Program	0	1,500	0	0	1,500	0	0	0	1,500		
246 Solid Waste	184,912	574,487	0	40,641	800,040	0	0	0	800,040		
247 Police Grants	0	100,000	0	70,350	170,350	0	0	0	170,350		
248 Road Maintenance Rehab Act	0	0	0	0	0	0	827,696	827,696	827,696		
251 Community Development Block Grant	66,161	488,983	0	45,971	601,115	0	0	0	601,115		
255 Police Department Special Revenues	0	35,000	0	0	35,000	0	0	0	35,000		
256 Fire Department Special Revenues	0	43,836	0	584,276	628,112	0	0	0	628,112		
261 Landscape and Lighting District	0	448,849	0	252,085	700,934	0	0	0	700,934		
561 Successor to Housing Agency	53,544	176,062	0	60,253	289,859	0	0	0	289,859		
Total Special Revenue Funds	2,046,674	3,297,219	0	1,376,649	6,720,542	283,678	3,478,128	3,761,806	10,482,348		
CAPITAL PROJECTS FUNDS											
321 Police and Fire Facilities	0	0	0	0	0	0	0	0	0		
322 Traffic Signalization	0	0	0	0	0	0	0	0	0		
331 Areawide Capital Projects	0	1,574,975	0	0	1,574,975	0	8,047,383	8,047,383	9,622,358		
341 Assessment District 85-1	0	0	0	0	0	0	0	0	0		
342 Assessment District 86-1	0	0	0	0	0	0	0	0	0		
344 Assessment District 86-5	0	0	0	0	0	0	0	0	0		
345 Assessment District 87-2	0	0	0	0	0	0	0	0	0		
347 Assessment District 88-3	0	0	0	0	0	0	0	0	0		
348 Assessment District 96-1	0	0	0	0	0	0	0	0	0		
349 Assessment District 2001-01	0	0	0	0	0	0	0	0	0		
351 CFD Rio Vista	0	0	0	0	0	0	0	0	0		
352 Assessment District 2003-01	0	0	0	0	0	0	0	0	0		
353 Assessment District 2004-01	0	0	0	0	0	0	0	0	0		
354 Assessment District 2004-02	0	0	0	0	0	389,640	0	389,640	389,640		
Total Capital Projects Funds	0	1,574,975	0	0	1,574,975	389,640	8,047,383	8,437,023	10,011,998		
INTERNAL SERVICE FUNDS											
611 Equipment Replacement	0	754,352	0	0	754,352	0	0	0	754,352		
612 Insurance	8,118,635	758,750	0	0	8,877,385	0	0	0	8,877,385		
613 Technology	0	0	0	0	0	0	0	0	0		
614 Facilities	0	0	0	0	0	0	0	0	0		
Total Internal Service Funds	8,118,635	1,513,102	0	0	9,631,737	0	0	0	9,631,737		
TOTAL CITY	41,634,241	20,178,691	272,748	2,206,261	64,291,941	988,558	11,525,511	12,514,069	76,806,009		
SUCCESSOR AGENCY TO THE RDA											
530 SA Redevelopment Obligation Retirement	0	8,081,991	0	6,503,094	14,585,085	0	0	0	14,585,085		
536 Successor Agency 2014 A/B/C TABs	0	0	3,025,898	0	3,025,898	0	0	0	3,025,898		
540 Successor Agency Administration	0	2,000	0	174,000	176,000	0	0	0	176,000		
541 Successor Agency Other	0	0	950,000	0	950,000	0	0	0	950,000		
550 Successor Agency 2007 Series A TAB	0	352,791	0	0	352,791	0	0	0	352,791		
552 Successor Agency 2007 Series C TAB	0	162,794	0	0	162,794	0	0	0	162,794		
TOTAL SUCCESSOR AGENCY TO THE RDA	0	8,599,576	3,975,898	6,677,094	19,252,568	0	0	0	19,252,568		
PUBLIC FINANCING AUTHORITY											
491 Public Financing Authority	0	5,100	11,462,293	0	11,467,393	0	0	0	11,467,393		
TOTAL PUBLIC FINANCING AUTHORITY	0	5,100	11,462,293	0	11,467,393	0	0	0	11,467,393		
GRAND TOTAL	41,634,241	28,783,367	15,710,939	8,883,355	95,011,902	988,558	11,525,511	12,514,069	107,525,970		

FINANCIAL SUMMARIES, continued

EXPENDITURES AND OTHER USES SUMMARY BY MAJOR CATEGORY AND FUND - ALL FUNDS FY 2019-20 ADOPTED

	OPERATING EXPENDITURES			OTHER USES		CAPITAL EXPENDITURES		Total Capital Expenditure	Total Expenditures and Other
	Salaries and Benefits	Operations	Debt Service	Transfers Out	Total Operating Expenditure	Capital Outlay	CIP Projects		
CITY									
GENERAL FUND									
100 General Fund									
Elected Officials	213,773	322,578	0	0	536,351	0	0	0	536,351
Legal Services	0	147,500	0	0	147,500	0	0	0	147,500
City Management	1,724,700	963,214	0	0	2,687,914	0	0	0	2,687,914
Administrative Services	2,499,931	3,597,391	100,297	0	6,197,619	0	0	0	6,197,619
Planning & Building Services	2,230,278	1,106,916	0	150,000	3,487,194	0	0	0	3,487,194
Engineering & Public Works	1,175,383	2,906,926	0	340,536	4,422,845	900,000	0	900,000	5,322,845
Public Works					0			0	0
Code Compliance					0			0	0
Public Safety:									
Police	15,910,473	2,510,308	0	169,600	18,590,381	0	0	0	18,590,381
Fire	10,827,946	1,548,835	0	0	12,376,781	0	0	0	12,376,781
Non-Departmental	0	1,327,134	0	0	1,327,134	0	0	0	1,327,134
Total General Fund (Fund 100)	34,582,484	14,430,802	100,297	660,136	49,773,719	900,000	0	900,000	50,673,719
431 Big League Dreams	0	6,500	0	380,495	386,995	0	0	0	386,995
711 Special Deposits	0	0	0	0	0	0	0	0	0
Total General Fund (reportable)	34,582,484	14,437,302	100,297	1,040,631	50,160,714	900,000	0	900,000	51,060,714
SPECIAL REVENUE FUNDS									
232 Master Underground Plan	0	0	0	0	0	0	0	0	0
233 Traffic Safety	53,525	305,600	0	125,438	484,563	0	158,082	158,082	642,645
234 City Mitigation Fee	0	120,000	0	0	120,000	0	0	0	120,000
235 Developer Fees	0	331,862	0	0	331,862	0	980,000	980,000	1,311,862
236 Public, Educ and Govern (PEG)	0	14,600	0	32,928	47,528	35,000	0	35,000	82,528
240 TDA SB821	0	0	0	0	0	0	0	0	0
241 State Gas Tax	804,157	392,389	0	125,520	1,322,066	0	0	0	1,322,066
242 Air Quality Improvement	0	42,500	0	0	42,500	0	0	0	42,500
243 Measure A	804,157	452,389	0	125,520	1,382,066	0	0	0	1,382,066
244 Asset Forfeiture Program	0	0	0	0	0	0	0	0	0
246 Solid Waste	209,967	573,208	0	38,934	822,109	0	0	0	822,109
247 Police Grants	0	100,000	0	0	100,000	0	0	0	100,000
248 Road Maintenance Rehab Act	0	0	0	0	0	0	900,000	900,000	900,000
251 Community Development Block Grant	79,926	228,462	0	0	308,388	0	298,941	298,941	607,329
252 Energy Efficiency/Conservation Block Grant	0	0	0	0	0	0	0	0	0
255 Police Department Special Revenues	0	35,000	0	0	35,000	0	0	0	35,000
256 Fire Department Special Revenues	0	57,100	0	147,342	204,442	0	0	0	204,442
261 Landscape and Lighting District	0	534,963	0	177,888	712,851	0	0	0	712,851
561 Successor to Housing Agency	25,753	805,290	0	36,942	867,985	0	0	0	867,985
Total Special Revenue Funds	1,977,485	3,993,363	0	810,512	6,781,360	35,000	2,337,023	2,372,023	9,153,383
CAPITAL PROJECTS FUNDS									
321 Police and Fire Facilities	0	0	0	0	0	0	0	0	0
322 Traffic Signalization	0	0	0	0	0	0	0	0	0
331 Areawide Capital Projects	0	0	0	0	0	0	12,596,145	12,596,145	12,596,145
341 Assessment District 85-1	0	0	0	0	0	0	240,000	240,000	240,000
342 Assessment District 86-1	0	0	0	0	0	0	0	0	0
344 Assessment District 86-5	0	0	0	0	0	0	0	0	0
345 Assessment District 87-2	0	0	0	0	0	0	0	0	0
346 Assessment District 88-2	0	0	0	0	0	0	0	0	0
347 Assessment District 88-3	0	0	0	0	0	0	0	0	0
348 Assessment District 96-1	0	0	0	0	0	0	0	0	0
349 Assessment District 2001-01	0	0	0	0	0	0	0	0	0
351 CFD Rio Vista	0	0	0	0	0	0	0	0	0
352 Assessment District 2003-01	0	0	0	0	0	0	0	0	0
353 Assessment District 2004-01	0	0	0	0	0	0	0	0	0
354 Assessment District 2004-02	0	0	0	0	0	0	0	0	0
Total Capital Projects Funds	0	0	0	0	0	0	12,836,145	12,836,145	12,836,145
INTERNAL SERVICE FUNDS									
611 Equipment Replacement	0	660,000	0	0	660,000	1,515,000	0	1,515,000	2,175,000
612 Insurance	7,323,752	745,000	0	0	8,068,752	0	0	0	8,068,752
613 Technology	0	0	0	0	0	0	0	0	0
614 Facilities	0	0	0	0	0	120,000	0	120,000	120,000
Total Internal Service Funds	7,323,752	1,405,000	0	0	8,728,752	1,635,000	0	1,635,000	10,363,752
TOTAL CITY	43,883,721	19,835,665	100,297	1,851,143	65,670,826	2,570,000	15,173,168	17,743,168	83,413,994
SUCCESSOR AGENCY TO THE RDA									
530 SA Redevelopment Obligation Retirement	0	8,072,081	0	6,488,900	14,560,981	0	0	0	14,560,981
536 Successor Agency 2014 A/B/C TABs	0	0	2,870,003	0	2,870,003	0	0	0	2,870,003
540 Successor Agency Administration	0	1,500	0	163,898	165,398	0	0	0	165,398
541 Successor Agency Other	0	0	1,174,000	0	1,174,000	0	0	0	1,174,000
543 Successor Agency Merged Project Area	0	0	0	0	0	0	0	0	0
550 Successor Agency 2007 Series A TAB	0	115,000	0	0	115,000	0	0	0	115,000
551 Successor Agency 2007 Series B TAB	0	0	0	0	0	0	0	0	0
552 Successor Agency 2007 Series C TAB	0	0	0	0	0	0	0	0	0
TOTAL SUCCESSOR AGENCY TO THE RDA	0	8,188,581	4,044,003	6,652,798	18,885,382	0	0	0	18,885,382
PUBLIC FINANCING AUTHORITY									
491 Public Financing Authority	0	5,120	11,283,018	0	11,288,138	0	0	0	11,288,138
TOTAL PUBLIC FINANCING AUTHORITY	0	5,120	11,283,018	0	11,288,138	0	0	0	11,288,138
GRAND TOTAL	43,883,721	28,029,366	15,427,318	8,503,941	95,844,345	2,570,000	15,173,168	17,743,168	113,587,513

FINANCIAL SUMMARIES, continued

EXPENDITURES AND OTHER USES SUMMARY BY MAJOR CATEGORY AND FUND - ALL FUNDS FY 2020-21 ADOPTED

	OPERATING EXPENDITURES			OTHER USES		CAPITAL EXPENDITURES			
	Salaries and Benefits	Operations	Debt Service	Transfers Out	Total Operating Expenditures and Other Uses	Capital Outlay	CIP Projects	Total Capital Expenditures	Total Expenditures and Other Uses
CITY									
GENERAL FUND									
100 General Fund									
Elected Officials	222,402	324,432	0	0	546,834	0	0	0	546,834
Legal Services	0	147,500	0	0	147,500	0	0	0	147,500
City Management	1,806,559	897,992	0	0	2,704,551	0	0	0	2,704,551
Administrative Services	2,630,948	3,515,964	121,938	0	6,268,850	0	0	0	6,268,850
Planning & Building Services	2,369,982	1,111,701	0	0	3,481,683	0	0	0	3,481,683
Engineering & Public Works	1,245,845	2,923,675	0	340,536	4,510,056	900,000	0	900,000	5,410,056
Public Works					0			0	0
Code Compliance					0			0	0
Public Safety:									
Police	16,777,892	2,496,712	0	132,400	19,407,004	0	0	0	19,407,004
Fire	11,625,885	1,590,694	0	0	13,216,579	0	0	0	13,216,579
Non-Departmental	0	1,477,982	0	0	1,477,982	0	0	0	1,477,982
Total General Fund (Fund 100)	36,679,513	14,486,652	121,938	472,936	51,761,039	900,000	0	900,000	52,661,039
431 Big League Dreams	0	6,500	0	379,956	386,456	0	0	0	386,456
711 Special Deposits	0	0	0	0	0	0	0	0	0
Total General Fund (reportable)	36,679,513	14,493,152	121,938	852,892	52,147,495	900,000	0	900,000	53,047,495
SPECIAL REVENUE FUNDS									
232 Master Underground Plan	0	0	0	0	0	0	0	0	0
233 Traffic Safety	57,635	305,600	0	88,929	452,164	0	0	0	452,164
234 City Mitigation Fee	0	120,000	0	0	120,000	0	0	0	120,000
235 Developer Fees	0	174,000	0	0	174,000	0	11,460	11,460	185,460
236 Public, Educ and Govern (PEG)	0	14,600	0	33,916	48,516	35,000	0	35,000	83,516
240 TDA SB821	0	0	0	0	0	0	0	0	0
241 State Gas Tax	843,444	395,523	0	126,000	1,364,967	0	0	0	1,364,967
242 Air Quality Improvement	0	12,500	0	0	12,500	0	0	0	12,500
243 Measure A	843,444	455,523	0	126,000	1,424,967	0	0	0	1,424,967
244 Asset Forfeiture Program	0	0	0	0	0	0	0	0	0
246 Solid Waste	225,078	573,452	0	40,106	838,636	0	0	0	838,636
247 Police Grants	0	100,000	0	0	100,000	0	0	0	100,000
248 Road Maintenance Rehab Act	0	0	0	0	0	0	900,000	900,000	900,000
251 Community Development Block Grant	86,326	163,503	0	0	249,829	0	357,500	357,500	607,329
252 Energy Efficiency/Conservation Block Grant	0	0	0	0	0	0	0	0	0
255 Police Department Special Revenues	0	35,000	0	0	35,000	0	0	0	35,000
256 Fire Department Special Revenues	0	57,100	0	92,089	149,189	0	0	0	149,189
261 Landscape and Lighting District	0	551,279	0	182,034	733,313	0	0	0	733,313
561 Successor to Housing Agency	27,063	1,040,125	0	38,051	1,105,239	0	0	0	1,105,239
Total Special Revenue Funds	2,082,990	3,998,205	0	727,125	6,808,320	35,000	1,268,960	1,303,960	8,112,280
CAPITAL PROJECTS FUNDS									
321 Police and Fire Facilities	0	0	0	0	0	0	0	0	0
322 Traffic Signalization	0	0	0	0	0	0	0	0	0
331 Areawide Capital Projects	0	0	0	0	0	0	10,038,540	10,038,540	10,038,540
341 Assessment District 85-1	0	0	0	0	0	0	0	0	0
342 Assessment District 86-1	0	0	0	0	0	0	0	0	0
344 Assessment District 86-5	0	0	0	0	0	0	0	0	0
345 Assessment District 87-2	0	0	0	0	0	0	0	0	0
346 Assessment District 88-2	0	0	0	0	0	0	0	0	0
347 Assessment District 88-3	0	0	0	0	0	0	0	0	0
348 Assessment District 96-1	0	0	0	0	0	0	0	0	0
349 Assessment District 2001-01	0	0	0	0	0	0	0	0	0
351 CFD Rio Vista	0	0	0	0	0	0	0	0	0
352 Assessment District 2003-01	0	0	0	0	0	0	0	0	0
353 Assessment District 2004-01	0	0	0	0	0	0	0	0	0
354 Assessment District 2004-02	0	0	0	0	0	0	0	0	0
Total Capital Projects Funds	0	0	0	0	0	0	10,038,540	10,038,540	10,038,540
INTERNAL SERVICE FUNDS									
611 Equipment Replacement	0	625,000	0	0	625,000	220,000	0	220,000	845,000
612 Insurance	7,828,243	758,750	0	0	8,586,993	0	0	0	8,586,993
613 Technology	0	0	0	0	0	0	0	0	0
614 Facilities	0	0	0	0	0	0	0	0	0
Total Internal Service Funds	7,828,243	1,383,750	0	0	9,211,993	220,000	0	220,000	9,431,993
TOTAL CITY	46,590,746	19,875,107	121,938	1,580,017	68,167,808	1,155,000	11,307,500	12,462,500	80,630,308
SUCCESSOR AGENCY TO THE RDA									
530 SA Redevelopment Obligation Retirement	0	8,072,507	0	6,472,719	14,545,226	0	0	0	14,545,226
536 Successor Agency 2014 A/B/C TABs	0	0	2,703,821	0	2,703,821	0	0	0	2,703,821
540 Successor Agency Administration	0	1,500	0	163,898	165,398	0	0	0	165,398
541 Successor Agency Other	0	0	1,262,000	0	1,262,000	0	0	0	1,262,000
543 Successor Agency Merged Project Area	0	0	0	0	0	0	0	0	0
550 Successor Agency 2007 Series A TAB	0	115,000	0	0	115,000	0	0	0	115,000
551 Successor Agency 2007 Series B TAB	0	0	0	0	0	0	0	0	0
552 Successor Agency 2007 Series C TAB	0	0	0	0	0	0	0	0	0
TOTAL SUCCESSOR AGENCY TO THE RDA	0	8,189,007	3,965,821	6,636,617	18,791,445	0	0	0	18,791,445
PUBLIC FINANCING AUTHORITY									
491 Public Financing Authority	0	5,120	11,176,974	0	11,182,094	0	0	0	11,182,094
TOTAL PUBLIC FINANCING AUTHORITY	0	5,120	11,176,974	0	11,182,094	0	0	0	11,182,094
GRAND TOTAL	46,590,746	28,069,234	15,264,733	8,216,635	98,141,347	1,155,000	11,307,500	12,462,500	110,603,847

FINANCIAL SUMMARIES, continued

OPERATING TRANSFERS SUMMARY - ALL FUNDS

FUND	FY 2019-20 Transfers In	FY 2019-20 Transfers Out	FY 2020-21 Transfers In	FY 2020-21 Transfers Out	Purpose
100 General Fund	36,942	-	38,051	-	Admin overhead
100 General Fund	86,338	-	88,929	-	Labor reimbursement
100 General Fund	125,520	-	126,000	-	Labor reimbursement
100 General Fund	125,520	-	126,000	-	Labor reimbursement
100 General Fund	32,928	-	33,916	-	Admin overhead
100 General Fund	38,934	-	40,106	-	Admin overhead
100 General Fund	147,342	-	92,089	-	Admin overhead
100 General Fund	31,532	-	32,477	-	Admin overhead
100 General Fund	163,898	-	163,898	-	ROPS admin expenditures
100 General Fund	-	340,536	-	340,536	Maintenance support costs
100 General Fund	-	150,000	-	-	General plan update
100 General Fund	-	169,600	-	132,400	Equipment Replacement
Total - General Fund	788,954	660,136	741,466	472,936	
233 Traffic Safety	-	86,338	-	88,929	Labor reimbursement
233 Traffic Safety	-	39,100	-	-	Citation Software
Total - Traffic Safety	-	125,438	-	88,929	
235 Developer Fees	150,000	-	-	-	General plan update
236 Public, Education and Government (PEG)	-	32,928	-	33,916	Admin overhead
241 Gas Tax	-	125,520	-	126,000	Labor reimbursement
241 Gas Tax	73,178	-	75,410	-	Labor reimbursement
241 Gas Tax	-	-	-	-	Labor reimbursement
Total - Gas Tax	73,178	125,520	75,410	126,000	
242 Air Quality Management	-	-	-	-	Labor reimbursement
243 Measure A	-	125,520	-	126,000	Labor reimbursement
243 Measure A	73,178	-	75,410	-	Labor reimbursement
243 Measure A	-	-	-	-	Labor reimbursement
Total - Measure A	73,178	125,520	75,410	126,000	
246 Solid Waste	-	38,934	-	40,106	Admin overhead
247 Police Grants	-	-	-	-	Labor reimbursement
251 Community Development Block Grant	-	-	-	-	Admin overhead
256 Fire Special Revenue	-	147,342	-	92,089	Admin overhead
261 Landscape/Lighting District	-	31,532	-	32,477	Admin overhead
261 Landscape/Lighting District	340,536	-	340,536	-	Maintenance support costs
261 Landscape/Lighting District	-	73,178	-	75,410	Labor reimbursement
261 Landscape/Lighting District	-	73,178	-	75,410	Labor reimbursement
261 Landscape/Lighting District	-	-	-	-	Maintenance support costs
Total - Landscape/Lighting District	340,536	177,888	340,536	183,297	
321 Police & Fire Facilities	-	-	-	-	Equipment Replacement
431 Big League Dreams	-	380,495	-	379,956	Bond payment
491 Public Financing Authority	380,495	-	379,956	-	Bond payment
Total - Public Financing Authority	-	-	-	-	
530 Redevelopment Obligation Retirement	-	163,898	-	163,898	ROPS admin expenditures
530 Redevelopment Obligation Retirement	-	-	-	-	
530 Redevelopment Obligation Retirement	-	6,325,002	-	6,308,821	ROPS bond payments
Total - Redevelop Oblig Retirement	-	6,488,900	-	6,472,719	
536 Successor Agency 2014 A/B/C TABs	6,325,002	-	6,308,821	-	ROPS bond payments
540 Successor Agency Admin	163,898	-	163,898	-	ROPS admin expenditures
540 Successor Agency Admin	-	163,898	-	163,898	ROPS admin expenditures
Total - Successor Agency Admin	163,898	163,898	163,898	163,898	
541 Successor Agency Other	-	-	-	-	
561 Successor to Housing Function	-	36,942	-	38,051	Admin overhead
611 Equipment Replacement	39,100	-	-	-	Citation Software
611 Equipment Replacement	169,600	-	132,400	-	Equipment Replacement
TOTALS	\$ 8,503,941	8,503,941	8,217,897	8,217,897	



Cathedral City

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GENERAL FUND

- Financial Summary – General Fund (Fund 100)
- General Fund Revenues
- General Fund Expenditures
- Departmental Budgets:
 - Elected Officials
 - Community Organizations
 - Legal Services
 - City Management:
 - City Manager
 - Human Resources
 - Communication & Events
 - City Clerk
 - Economic Development
 - Administrative Services:
 - Administrative Services Director
 - Finance
 - Management Information Systems
 - Risk Management
 - Building and Planning Services:
 - Planning
 - Building and Safety
 - Code Compliance
 - Engineering and Public Works:
 - Engineering
 - Facilities
 - Public Works
 - Recreation
 - Public Safety:
 - Police Department:
 - Administration
 - Field Services
 - Investigation Services
 - Emergency Communications
 - Animal Control
 - Fire Department:
 - Administration
 - Suppression
 - Prevention
 - Paramedic Services
 - Disaster Preparedness
- General Government

GENERAL FUND

Fund 100

FINANCIAL SUMMARY - GENERAL FUND (FUND 100)

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	% Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21	% Change FY 20 to FY 21
BEGINNING BALANCE	21,267,202	22,155,958	21,886,218	-269,740	-1.20%	21,896,970	10,752	0.05%
REVENUES AND OTHER SOURCES								
Taxes	34,347,898	38,105,058	42,431,369	4,326,311	11.40%	44,317,349	1,885,980	4.44%
Licenses and permits	1,876,559	1,337,500	1,940,024	602,524	45.00%	1,999,024	59,000	3.04%
Charges for services	5,794,477	4,342,088	4,897,125	555,037	12.80%	4,944,798	47,673	0.97%
Special assessments	116,727	0	150,000	150,000	0.00%	150,000	0	0.00%
Fines and forfeitures	138,542	185,000	120,000	-65,000	-35.10%	150,000	30,000	25.00%
Intergovernmental revenue	89,201	25,000	25,000	0	0.00%	25,000	0	0.00%
Use of money and property	298,364	222,500	275,000	52,500	23.60%	280,000	5,000	1.82%
Other revenues	353,610	180,000	57,000	-123,000	-68.30%	57,000	0	0.00%
Transfers in	1,295,225	1,626,996	788,953	-838,043	-51.50%	741,466	-47,487	-6.02%
Total revenues and other sources	44,310,603	46,024,142	50,684,471	4,660,329	10.10%	52,664,637	1,980,166	3.91%
EXPENDITURES AND OTHER USES								
Salaries and benefits	28,444,704	31,468,932	34,582,484	3,113,552	9.90%	36,679,513	2,097,029	6.06%
Operations	14,277,633	13,786,895	14,430,802	643,907	4.70%	14,486,652	55,850	0.39%
Debt service	277,739	272,748	100,297	-172,451	-63.20%	121,938	21,641	21.58%
Transfers out	421,771	450,067	660,136	210,069	46.70%	472,936	-17,200	-28.36%
Capital outlay	0	315,240	900,000	584,760	185.50%	900,000	0	0.00%
CIP projects	0	0	0	0	0.00%	0	0	0.00%
Total expenditures and other uses	43,421,847	46,293,882	50,673,719	4,379,837	9.50%	52,661,039	1,987,320	3.92%
Net increase (decrease)	888,756	-269,740	10,752	280,492	-104.00%	3,598	-7,154	-66.54%
ENDING BALANCE	22,155,958	21,886,218	21,896,970	10,752	0.00%	21,900,568	3,598	0.02%

Description: The General Fund is the primary operating fund of the City of Cathedral City and is used to account for all financial resources, except those required to be accounted for in another fund.

Funding Sources: Revenues are generated from general taxes (property, sales, transactions and use, utility users, transient occupancy, cannabis/marijuana and franchise fees), licenses and permits, fines and forfeits, intergovernmental revenues, use of money and property (interest and rents), other revenues and interfund transfers.

Fund Balance: Fund balance is projected to increase \$10,752, or 0.05%, to \$21,896,970 as of June 30, 2020 and increase \$3,598, or 0.02%, to \$21,900,568 as of June 30, 2021.

GENERAL FUND REVENUES

The City of Cathedral City’s annual revenues are derived from taxes, licenses and permits, charges for services, fines and forfeits, intergovernmental revenue, use of money and property, other miscellaneous revenues and interfund transfers in. Taxes are the largest component of the City’s revenue and represent almost 84% of the total revenue expected to be received in the next two fiscal years. Sales-related taxes (sales and use tax/transactions and use tax) represent the largest category of taxes received at approximately 41% while property-related taxes account for another 23%.

Assumptions used in projecting revenues for FY 2019-20 and FY 2020-21 were based on historical and economic trends, and any known activity changes, informed/expert judgment and estimates from the state of California and Riverside County.

SALES AND USE TAX

California law requires taxes be paid on in-state purchases, and also require taxes to be paid on items purchased out-of-state for use in California. Tax collected by the retailer here in California is called sales tax, and the retailer is responsible for reporting and paying the tax to the state via the California Department of Tax and Fee Administration (CDTFA). When an out-of-state or online retailer doesn’t collect the tax for an item delivered to California, the purchaser may owe “use tax,” which is a tax on the use, storage, or consumption of personal property in California. Taxpayers can report and pay their use tax on their California income tax returns; registered sellers report their use tax on their sales and use tax returns.

The current sales and use tax rate for Riverside County is 7.75% and is broken down as follows:

• State General Fund	3.9375%
• State Local Revenue Fund (1991)	0.5000%
• State Local Public Safety Fund (1993)	0.5000%
• State Local Revenue Fund (2011)	1.0625%
• City/County Local Tax	1.2500%
• Riverside County Transportation Commission (Measure A)	0.5000%
Total Rate	<u>7.7500%</u>

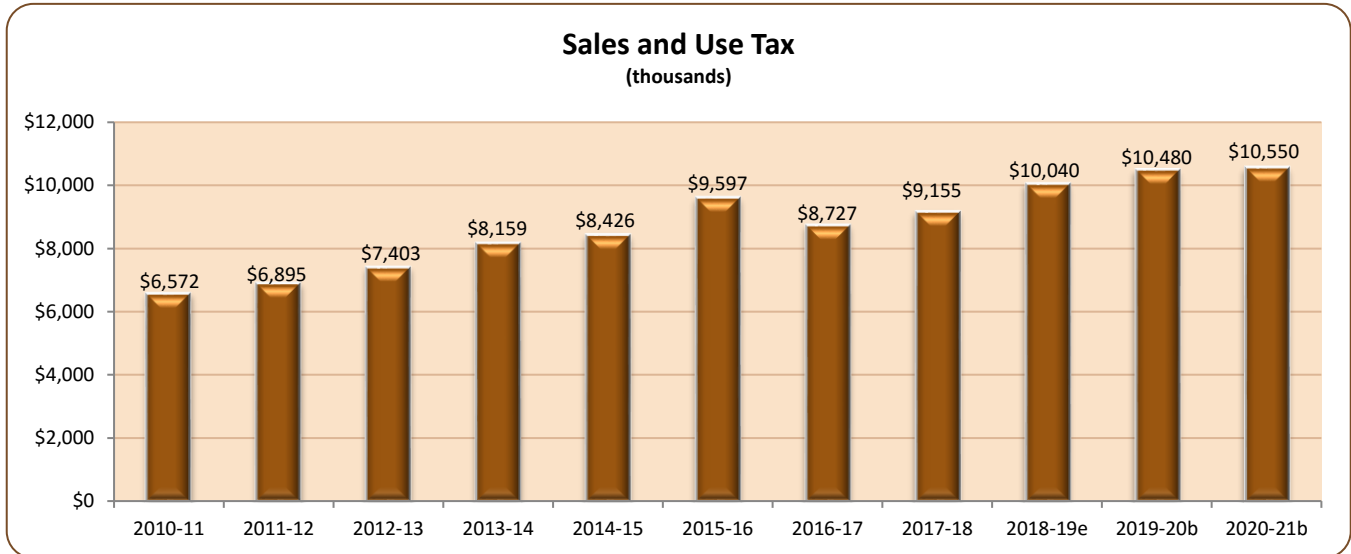
In November 1993, California voters passed Proposition 172, which permanently extended the one-half cent state sales tax to what was originally approved in 1991. The legislation required that the proceeds provided an additional sales tax be diverted from the state to the cities and counties to fund public safety programs.

California Assembly Bill (AB) 118 established the Community Corrections Grant Program with the purpose of funding various changes to the criminal justice system as required by Chapter 15 of the Statutes of 2011. The bill created the Local Revenue Fund 2011 in the State Treasury. Existing law, enacted by Chapter 15 of the Statutes of 2011, created the community corrections grant program to assist in implementing the act and creating an appropriation to fund the grant program. The State General Fund previously received 5% of the total sales and use tax rate. Upon passage of Assembly Bill (AB) 118, 1.0625% of the State General Fund allocation was designated to partially fund this corrections program.

In 1988, voters approved Measure A, Riverside County’s half-cent sales tax for transportation. Funds go back to each of three districts: Western Riverside County, the Coachella Valley, and Palo Verde, in proportion to what they contribute. In 2002, Measure A was extended by Riverside County voters to continue funding transportation improvements through 2039.

GENERAL FUND REVENUES, continued

CDTFA administers the sales tax and remits to local governments: 30% for the first month of each quarter, another 30% the following month, and 40% at the end of the quarter. A “clean-up” payment is received in the first month following quarter end.



Sales tax represents the City of Cathedral City's single largest revenue source. Of the nine industry categories, the automotive category (dealers and supplies) generally accounts for over 51% of total taxable transactions.

Sales tax revenue has been steadily increasing since the low point in FY 2009-10. Although not reaching its pre-recession levels just yet, the steady growth has been a good sign. Sales tax is projected at \$10.48 million for FY 2019-20 and \$10.55 million for FY 2020-21. This represents an increase of \$441,957, or 4.4% from FY 2018-19 year-end estimates to FY 2019-20 projections and an additional increase of \$113,549, or .0065%, to FY 2020-21 projections. Sales and use taxes account for 24.7% and 23.8% of total General Fund tax revenues projected for FY 2019-20 and FY 2020-21, respectively.

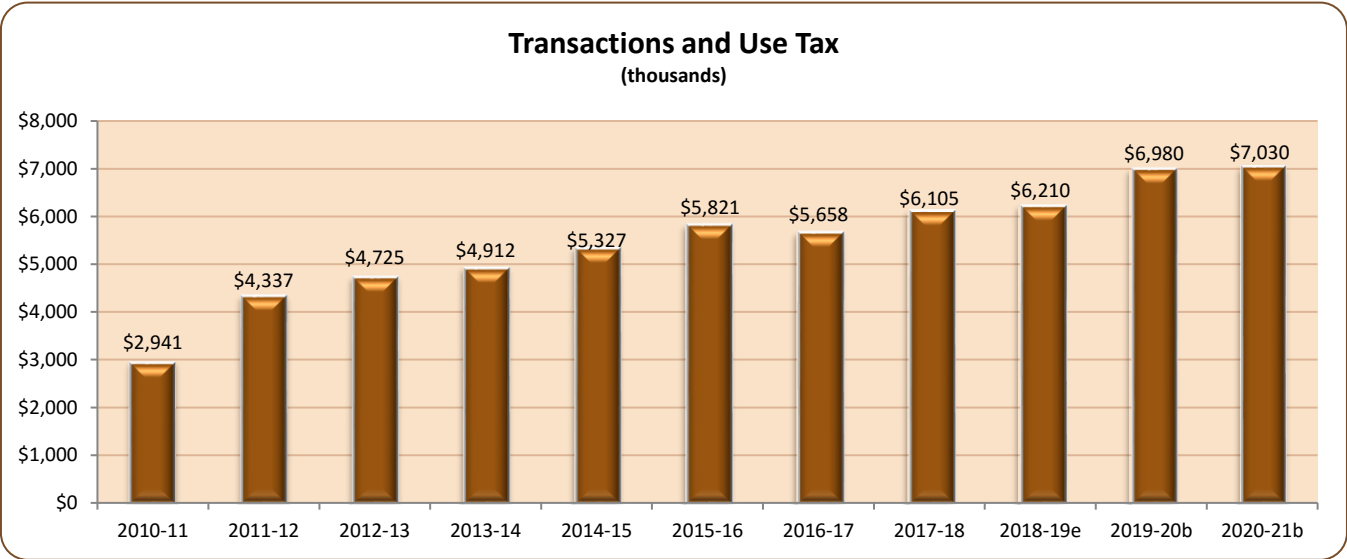
GENERAL FUND REVENUES, continued

TRANSACTIONS AND USE TAX

In June 2010, Cathedral City voters passed Measure H, which established 1% transactions and use tax on all retailers doing business within the City for five years from the date it first takes effect. In June 2014, Cathedral City voters passed Measure B, which removed the 5-year sunset and approved the continuation of the tax until repealed by the voters.

The tax proceeds are to be deposited in the City's general fund to be used for general governmental purposes, such as City operations, police and fire services, street repairs, parks and recreation, emergency response services and paramedic services, capital projects and other essential services.

It is estimated the transactions and use tax revenues will be \$6.21 million in FY 2018-19. Projections for FY 2019-20 and FY 2020-21 are \$6.98 million and \$7.03 million, respectively.



PROPERTY TAX

A property tax of 1% is imposed on the value of real property (land and permanently attached improvements such as buildings) and tangible personal property (movable property) located within the state. In 1986, California voters passed a constitutional amendment (Article XIII A of the State Constitution), which provided an exception to the 1% limitation. Local governments and school districts may increase the percentage above 1% to finance the issuance of general obligation bonds. However, a local election must be held in which the voters approve the bond issuance by a two-thirds majority.

The increase in the assessed valuation of property that has not changed ownership is limited by the 1978 voter-approved Proposition 13 allowing the California Consumer Price Index not to exceed a maximum of 2% per year. Property that has changed ownership, has been substantially altered, newly constructed, state assessed, or is personal property is assessed at the full market value in the first year and is subject to the 2% maximum in subsequent years.

The City of Cathedral City participates in the Teeter Plan, an alternative method for property tax apportionment without regard for delinquencies. Under the Teeter Plan, the City's current secured property tax apportionment is increased by the taxes that were typically delinquent. In exchange, the City gave up any claim to future penalties and interest associated with those delinquencies. In 2005, the County of Riverside removed supplemental property

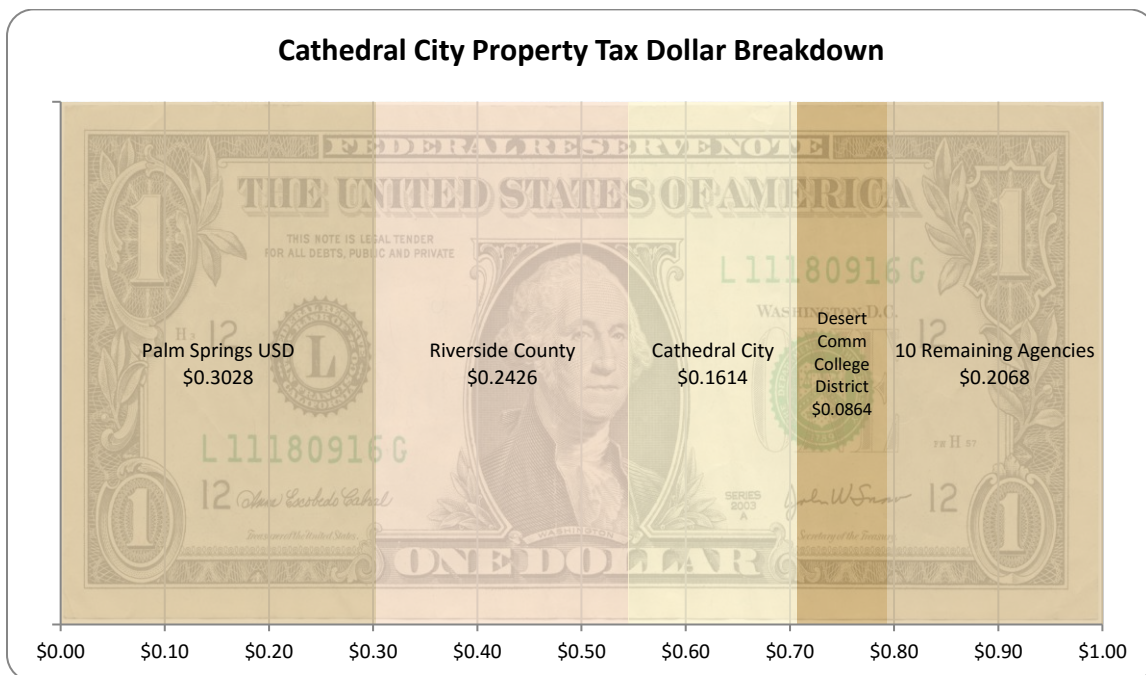
GENERAL FUND REVENUES, continued

taxes from the Teeter Plan. The supplemental taxes are now recorded as revenue when received, as are any associated penalties and interest on delinquencies related to those taxes. The secured property tax roll remains on the Teeter Plan. Taxes are remitted to the City by the County of Riverside as follows: 30% Advance (December); Collection No. 1 (January); 10% Advance (April); Collection No. 2 (May); and Collection No. 3 (July).

The City also receives property taxes by way of the motor vehicle license fee (VLF), or automobile in-lieu tax. The VLF was permanently reduced from 2% to 0.65% by the state legislature in 2004. Monies lost from this rate reduction have been replaced by property taxes on a dollar for dollar basis. Subsequent to FY 2005, each local government's property tax in lieu of VLF has increased annually based on the growth in the gross assessed valuation in that jurisdiction.

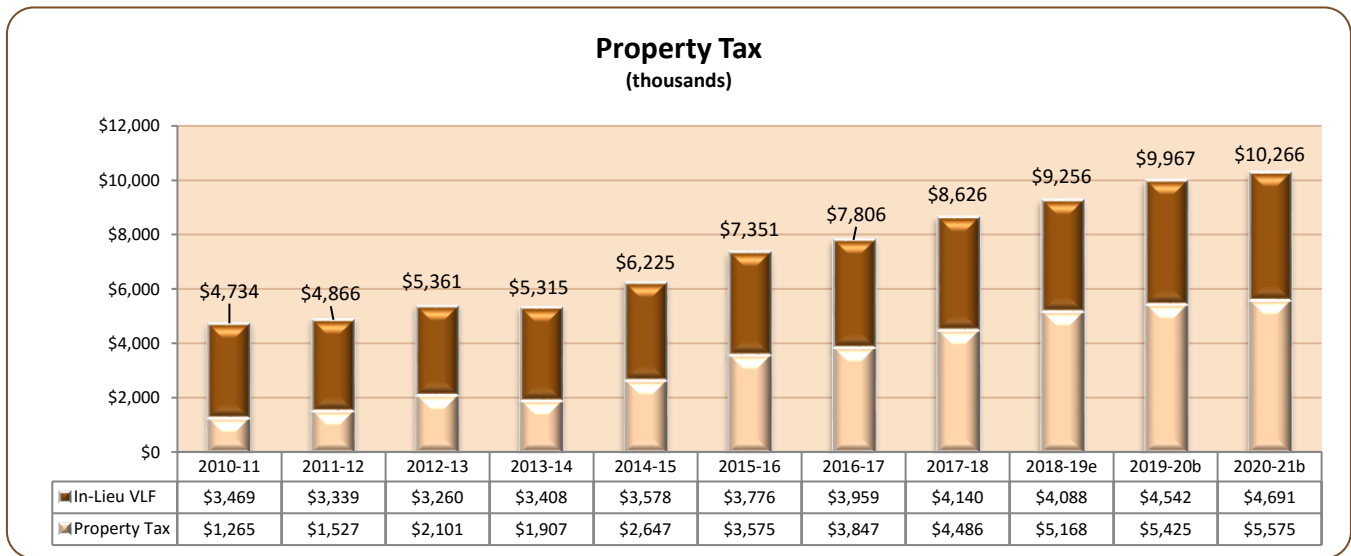
From FY 2016-17 to FY 2017-18, Cathedral City net assessed taxable property values increased \$190 million, or 4.6%. The median home selling price has increased from the low of \$137,000 in February 2012 to \$369,900 in February 2019, which has almost reached the median home selling price of \$377,000 in August 2006. The significant drop in home resale prices has dramatically reduced supplemental property tax revenues. Supplemental property taxes are calculated based on the difference between the current value of a property and the resale value of the property. Typically, property values increase as a property is resold. Although there has been significant recovery in home resale values, supplemental property tax revenue has not recovered to its previous level.

Many residents believe property tax fully funds local government costs. The reality is the City of Cathedral City only receives approximately 16 cents out of every property tax dollar paid by City residents. As shown below, this amount is less than that received by the Palm Springs Unified School District (30.28 cents) and Riverside County (24.26 cents).



Revenues from property taxes, including the additional property taxes resulting from the property tax in lieu of VLF discussed previously, are projected at \$9.967 million for FY 2019-20 and \$10.266 million for FY 2020-21. This represents an increase of \$710,716, or 7.68% from FY 2018-19 year-end estimates to FY 2019-20 projections and an additional increase of \$299,431, or 3.01%, to FY 2020-21 projections. Property taxes account for 23.5% and 23.2% of total General Fund tax revenues projected for FY 2019-20 and FY 2020-21, respectively.

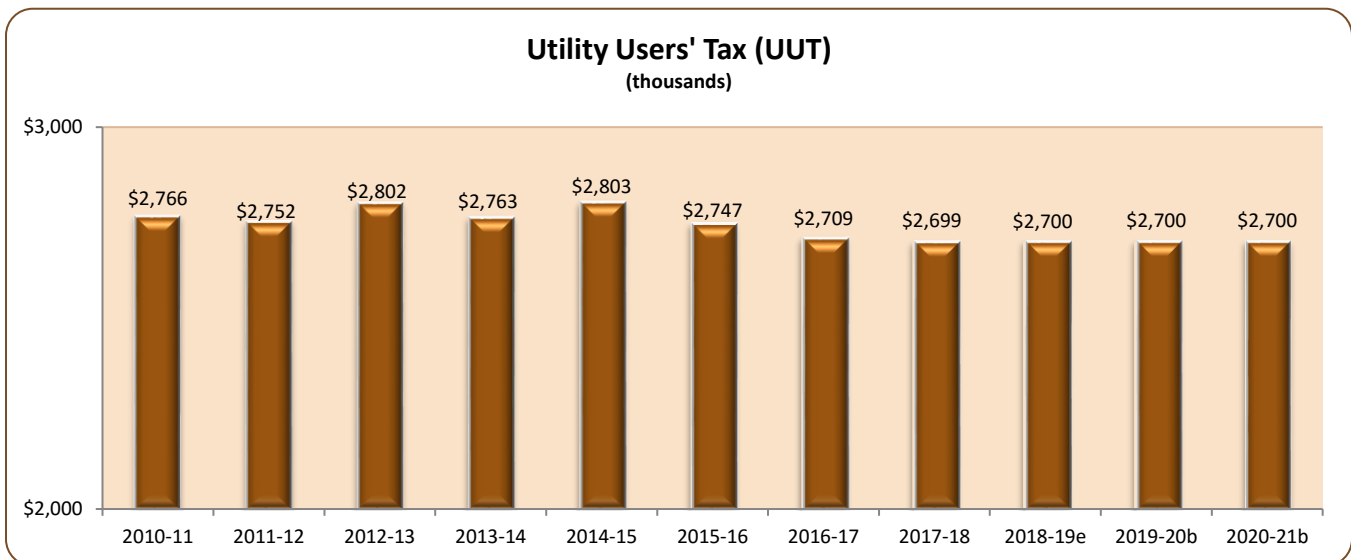
GENERAL FUND REVENUES, continued



UTILITY USERS' TAX

The City adopted its Utility Users' Tax (UUT) in 2008. The City of Cathedral City imposes a UUT rate of 3% on the use of telecommunications, cable (video), electricity (including cogenerated), gas, and solid waste. Note – the State of California imposes 2 ½%, not 3%, on prepaid wireless telecommunications.

Southern California Edison is the predominant energy provider and accounts for approximately 55% of the UUT received. UUT is received monthly from the various providers. UUT revenues are projected to remain stable over the next budget cycle. Therefore, revenues are projected at \$2.7 million for FY 2019-20 and FY 2020-21. This represents flat, yet stable growth from FY 2018-19 year-end estimates to FY 2019-20 projections and no change projected for FY 2020-21. UUT accounts for 6.4% and 6.1% of total General Fund tax revenues projected for FY 2019-20 and FY 2020-21, respectively.

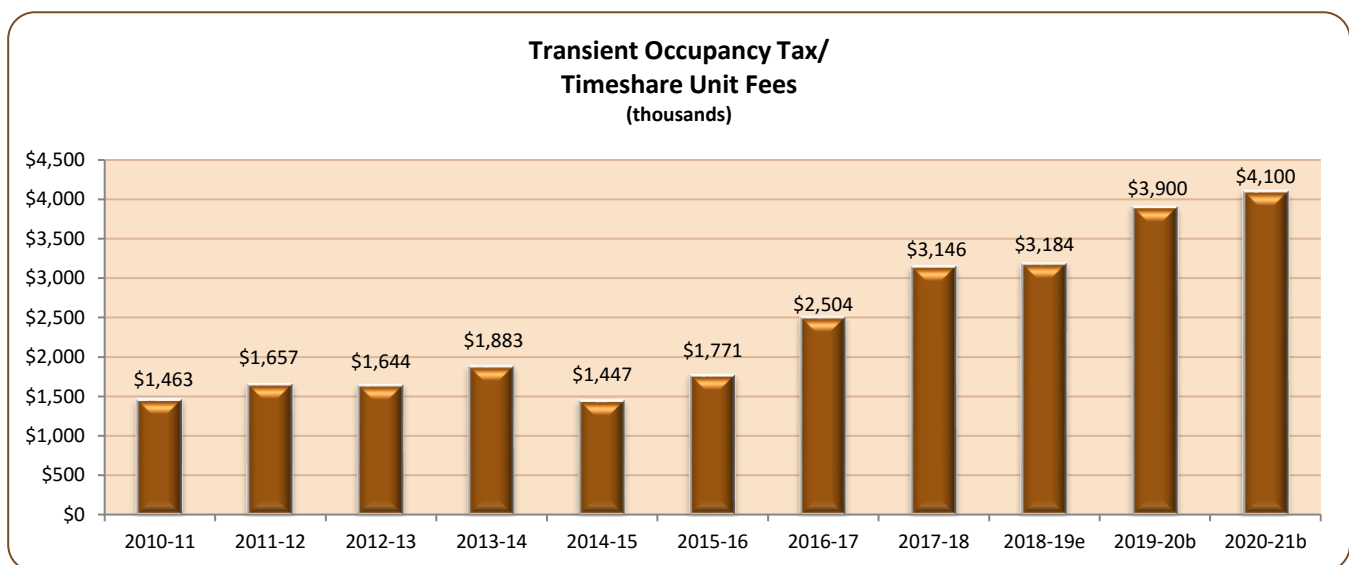


GENERAL FUND REVENUES, continued

TRANSIENT OCCUPANCY TAX/TIMESHARE UNIT FEES

Transient occupancy tax (TOT) is imposed on persons staying 30 days or less in a hotel within the City limits. Effective January 1, 2007, the TOT rate was increased to 12% of the rent charged by the operator. Cathedral City receives most of its total TOT from the five primary hotels currently located within the City. The City also receives a significant minority from short-term vacation rentals (STVRs), RV parks, and (non-owner stay) timeshares.

The City's TOT has recovered from the economic recession. Revenues from TOT have averaged \$2.1 million from FY 2010-11 to FY 2019-20. FY 2017-18 showed an increase of \$642,895 (25.68%) to \$3.15 million over FY 2016-17. With the opening of the Best Western hotel in March 2020, revenues for FY 2019-20 and FY 2020-21 are projected to continue the increase above pre-recession levels to approximately \$3.9 million and \$4.1 million, respectively.



CANNABIS AND MARIJUANA TAX

On November 4, 2014, the Cathedral City voters approved Measure N, which approved a new tax on Cannabis businesses operating under California's medical marijuana laws. The new tax allows for up to 15% tax on each dollar of gross receipts received by a dispensary. On November 8, 2016, Measure P was approved allowing the City to impose up to \$25 per square foot on cannabis cultivation space and up to a \$1 per gram/unit of manufactured cannabis concentrate and for cannabis-infused products. On April 26, 2017, City Council approved cultivation tax at \$15 per square foot and manufacturing tax up to \$.40 per gram/unit.

Based on the volume of applicants for licenses to operate dispensaries, cultivation spaces and manufacturing of cannabis products, the City has seen rapid growth of Cannabis and Marijuana Tax (CMT), and we expect to see additional growth in the next 2 years before leveling off in FY 2021-22. FY 2017-18 CMT revenues were \$1,894,238 and are projected to be more than \$4,000,000 at the end of FY 2018-19. Currently, there are 12 dispensaries, 15 cultivators, and 14 manufacturers in operation, with the anticipation of additional cultivation and manufacturing facilities in FY 2019-20. As a result, taxes are projected to increase in FY 2019-20 and FY 2020-21 to \$6.25 million and \$7.5 million, respectively.

GENERAL FUND REVENUES, continued

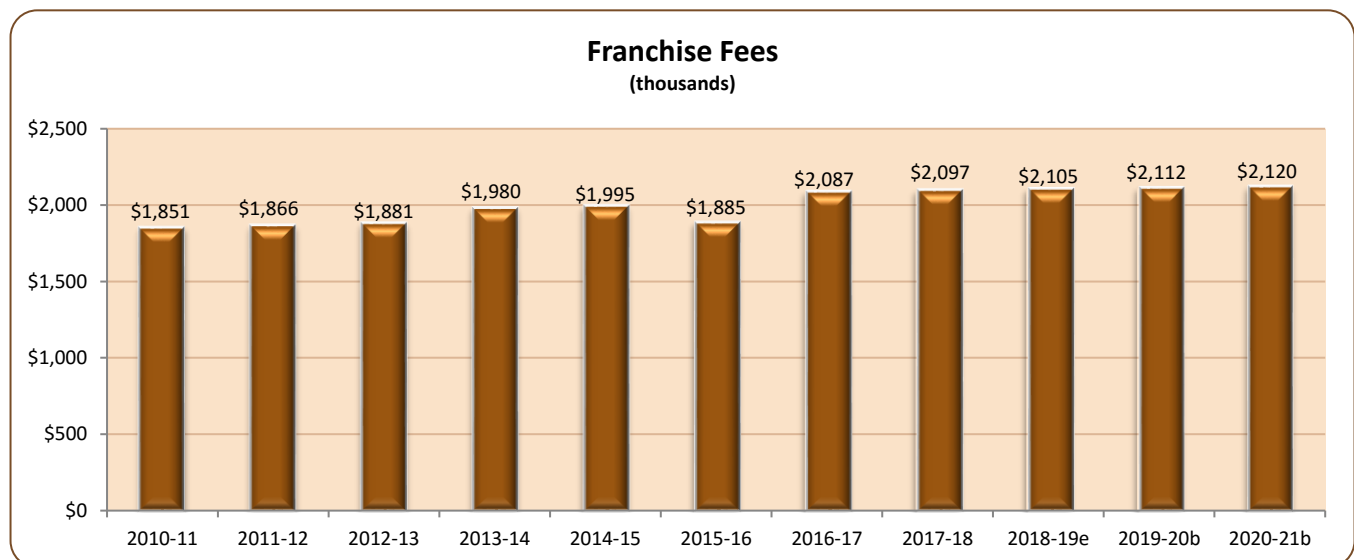
FRANCHISE FEES

Overall franchise fees have generally remained stable. These fees represent approximately 5.0% and 4.8% of total General Fund revenues for FY 2019-20 and FY 2020-21, respectively.

Utilities. The City grants a franchise to utility companies for the use of City streets and rights-of-way. The Public Utility Commission (PUC) limited electric and gas franchise fees to 2% and cable franchise fees to 5% of gross receipts. Any growth in franchise revenues would be a result of utility rate increases imposed by the electric, gas, and cable companies. Currently, the City collects electric franchise fees from Southern California Edison and gas franchise fees from The Gas Company at the rate of 2% of gross receipts arising from use, operation or possession of the franchise, and cable franchise fees from Time Warner Cable, Inc. at the rate of 5% of gross receipts. The electric and gas franchise fees are paid annually while the cable franchise fees are paid on a quarterly basis. Franchise fees from utilities account for approximately 55% of total franchise fees.

Trash. The City also charges a solid waste hauler's franchise fee. The current franchise agreement is with Burrtec Waste Industries, Inc. The current franchise rate is 12% of gross receipts payable monthly to the City, and 12% of gross receipts levied/paid semi-annually on a property tax bill. Franchise fees from trash generally account for approximately 40% of total franchise fees.

Tow. In January 2014, the City awarded towing contracts to Southwest Towing, Inc. and Mohica Towing, Inc. with the purpose of satisfying the City's ongoing towing needs. The initial agreement was for a 3-year period, with two additional 3-year extensions. Franchise fees, which are paid annually, represent the amount necessary to reimburse the City for its actual and reasonable costs associated with the towing program.



GENERAL FUND REVENUES, continued

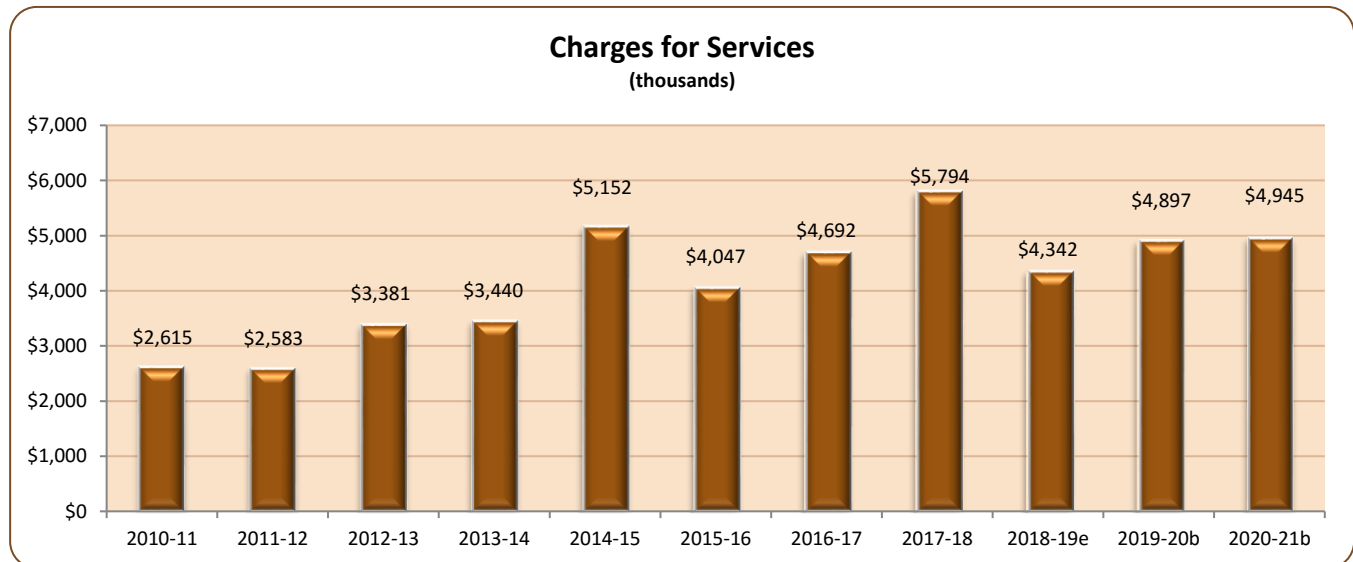
CHARGES FOR SERVICES

The City of Cathedral City has the general authority to impose fees or charges for services. Charges for services are distinguished from taxes in two principal ways: (1) the amount of the fee may not exceed the estimated reasonable cost of providing the service or facility for which the fee is charged; and (2) the service or facility for which the fee is charged bears a relationship to the person or entity paying the fee.

The City's charges for services include: plan check fees and other services provided by the Planning, Building and Engineering Divisions related to zoning and conditional use permits; fingerprinting, false alarms, police reports, jail booking fees, police dispatch and police department reimbursements for the Police Department; fire inspection, fire plan checks, alarm response, paramedic response, smoke alarm inspection fees, abatement code enforcement fees, and fire department reimbursements for the Fire Department; and administrative support and other labor reimbursements.

In 2005, the City updated the Fee Study with a comprehensive Time and Motion Study updating all the User fees and charges. The revised fees became effective March 1, 2007. As needed, individual departments review their user fees and charges annually and submit any changes for approval to City Council. Upon approval, those fees and charges are updated in the City's financial system.

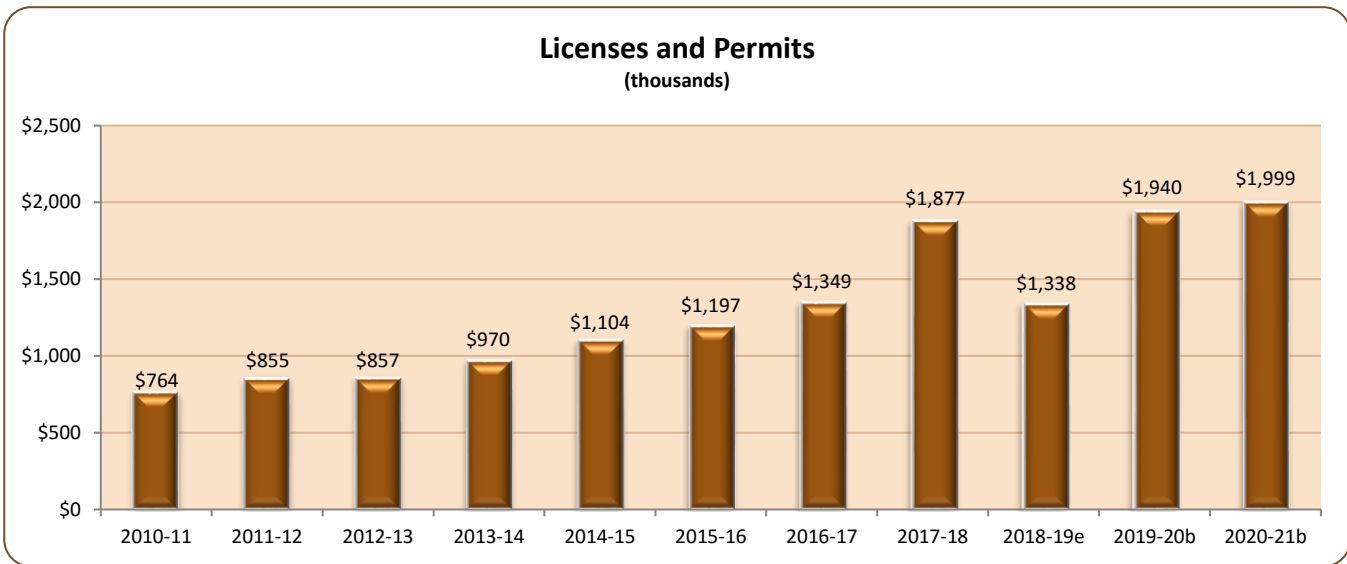
Revenues from charges for services are projected at \$4.89 million for FY 2019-20 and \$4.95 million for FY 2019-20. This represents an increase of \$645,037, or 15.2% from FY 2018-19 year-end estimates to FY 2019-20 projections and an additional increase of \$47,673, or .098%, to FY 2020-21 projections. The fluctuations in total revenues from year to year are generally related to the level of reimbursements received (e.g., administrative support, other labor, contracts for dispatch services and law enforcement personnel with other municipalities, etc.).



GENERAL FUND REVENUES, continued

LICENSES AND PERMITS

Licenses and permits generate revenue from a wide variety of activity, ranging from business and animal licenses, to building-related permits. The most significant revenue sources are business licenses and construction permits. These two sources generally account for 58% of annual revenues from license and permit activities.



Business licenses are required for all establishments conducting business within the City limits and are renewed annually. License fees are based on gross sales and the type of business. License fees have been approximately \$500,000 annually the last several years. This is projected to increase to \$525,000 for both FY 2019-20 and FY 2020-21.

Construction permits are issued by the City and are required for various types of construction within the City limits and are driven by the economy. Construction permit revenues have steadily increased since a low of \$148,500 in FY 2010-11. Based on current and proposed development projects, revenues have been projected to increase to \$600,000 for both FY 2019-20 and FY 2020-21.

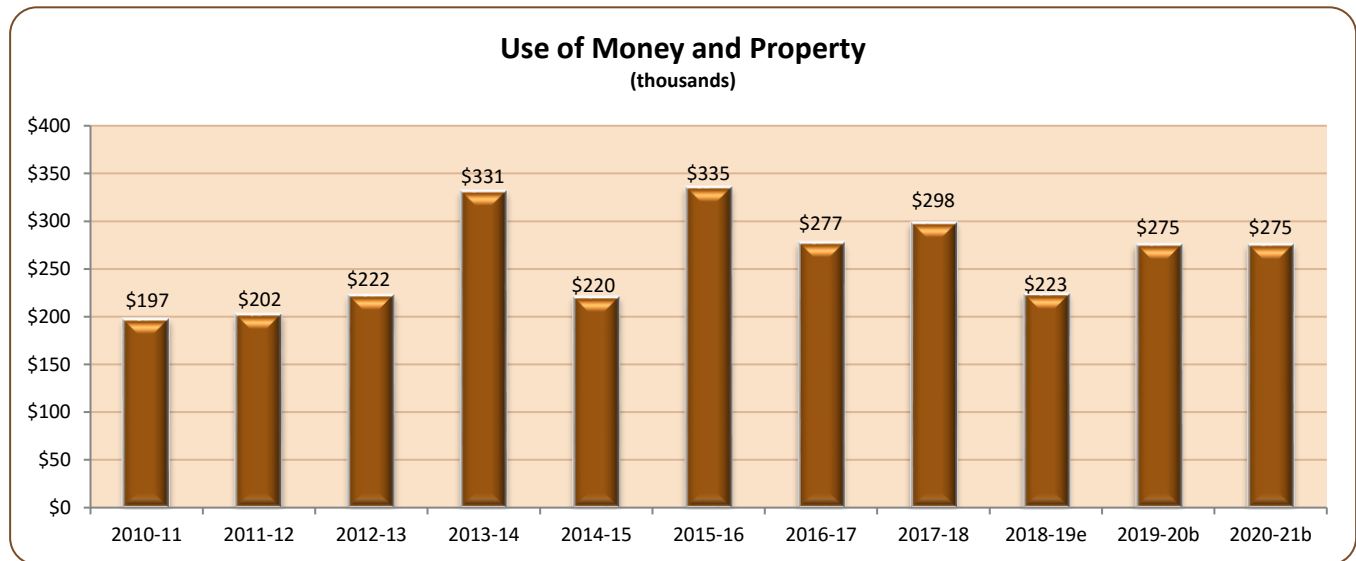
USE OF MONEY AND PROPERTY

Use of money and property consists of interest revenue and rental revenue generated from City-owned facilities.

Cash balances are invested by the City Treasurer in accordance with the City's investment policy, which provides for the maximum security of principal, and meets the City's daily cash flow needs, while providing the best investment return. All investments are made in accordance with the California Government Code and the City investment policy, which is more restrictive than state law. The projection of a lower interest revenue amount is based on relatively low interest rates.

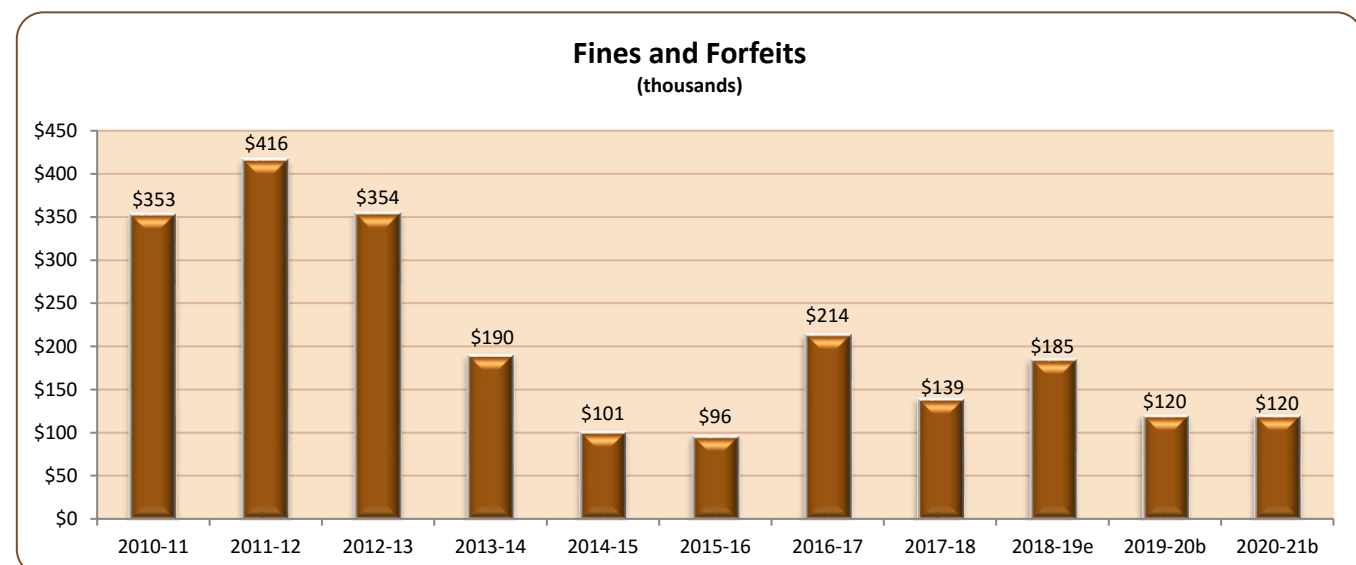
GENERAL FUND REVENUES, continued

Use of money and property revenues has been relatively stagnant since FY 2010-11 because the overall rate of return on investments has not improved during the economic recovery period. The majority of the City's investments are held in the California Local Agency Investment Fund (LAIF). The interest rate on LAIF funds reached a high of 3.11% in July 2008 and is currently at 2.291% in December 2018. As a result, revenues from the use of money and property (interest and rental revenue), have been conservatively projected at \$275,000 for both FY 2019-20 and FY 2020-21.



FINES AND FORFEITS

Fines and forfeits are mainly comprised of code compliance charges, fines and citations. In addition, a secondary source of other fines and forfeitures, e.g. police citations, are collected. Revenues have been projected at \$120,000 for both FY 2019-20 and FY 2020-21.



GENERAL FUND EXPENDITURES

EXPENDITURE SUMMARY BY DEPARTMENT/FUNCTION - GENERAL FUND (FUND 100)								
DEPARTMENT/FUNCTION	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	% Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21	% Change FY 20 to FY 21
ELECTED OFFICIALS								
Council Members	256,615	275,199	354,351	79,152	28.80%	364,834	10,483	2.96%
Community Organizations	180,169	318,500	182,000	-136,500	-42.90%	182,000	0	0.00%
ELECTED OFFICIALS TOTAL	436,784	593,699	536,351	-57,348	-9.70%	546,834	10,483	1.95%
LEGAL SERVICES	208,655	215,000	147,500	-67,500	-31.40%	147,500	0	0.00%
CITY MANAGEMENT								
City Manager	472,684	491,665	532,498	40,833	8.30%	542,897	10,399	1.95%
City Clerk	286,575	296,219	265,511	-30,708	-10.40%	270,528	5,017	1.89%
Economic Development	639,188	638,867	455,461	-183,406	-28.70%	417,322	-38,139	-8.37%
Human Resources	541,629	581,774	733,331	151,557	26.10%	740,163	6,832	0.93%
Communication & Events	603,051	687,889	701,113	13,224	1.90%	733,641	32,528	4.64%
CITY MANAGEMENT TOTAL	2,543,127	2,696,414	2,687,914	-8,500	-0.30%	2,704,551	16,637	0.62%
ADMINISTRATIVE SERVICES								
Administrative Services Director	320,516	348,503	673,573	325,070	93.30%	702,925	29,352	4.36%
Finance	1,477,742	1,530,696	1,704,876	174,180	11.40%	1,782,905	78,029	4.58%
Management Information Systems	1,023,236	1,105,189	1,319,170	213,981	19.40%	1,283,020	-36,150	-2.74%
Risk Management	2,400,000	2,400,000	2,500,000	100,000	4.20%	2,500,000	0	0.00%
ADMINISTRATIVE SERVICES TOTAL	5,221,494	5,384,388	6,197,619	813,231	15.10%	6,268,850	71,231	1.15%
PLANNING & BUILDING SERVICES								
DEVELOPMENT SERVICES								
Community Development Director	126,479	375,981	0	-375,981	-100.00%	0	0	0.00%
Planning	1,597,413	1,823,687	1,513,017	-310,670	-17.00%	1,426,255	-86,762	-5.73%
Building and Safety	662,654	728,403	867,086	138,683	19.00%	908,368	41,282	4.76%
Code Compliance	793,154	760,665	1,107,091	346,426	45.50%	1,147,060	39,969	3.61%
PLANNING & BUILDING SERVICES TOTAL	3,179,700	3,688,736	3,487,194	-201,542	-5.50%	3,481,683	-5,511	-0.16%
ENGINEERING, PUBLIC WORKS & FACILITIES								
Engineering	449,985	882,567	1,711,539	828,972	93.90%	1,745,573	34,034	1.99%
Facilities	1,792,098	1,322,782	2,098,873	776,091	58.70%	1,989,893	-108,980	-5.19%
Public Works	827,612	899,554	828,747	-70,807	-7.90%	842,904	14,157	1.71%
Recreation	362,244	956,043	683,686	-272,357	-28.50%	831,686	148,000	21.65%
Graffiti	0	0	0	0	0	0	0	0
ENGINEERING, PUBLIC WORKS & FACILITIES TOTAL	3,431,939	4,060,946	5,322,845	1,261,899	31.10%	5,410,056	87,211	1.64%
COMMUNITY DEVELOPMENT TOTAL	6,611,639	7,749,681	8,810,039	1,060,358	13.70%	8,891,739	81,700	0.93%
PUBLIC SAFETY								
POLICE								
Administration	2,719,557	2,589,763	3,068,401	478,638	18.50%	3,215,022	146,621	4.78%
Field Services	7,047,581	7,581,973	9,153,717	1,571,744	20.70%	9,610,271	456,554	4.99%
Investigation Services	3,603,013	3,603,163	3,045,886	-557,277	-15.50%	3,192,141	146,255	4.80%
Emergency Communications	2,673,084	2,821,848	2,983,188	161,340	5.70%	3,050,381	67,193	2.25%
Community Services	0	0	0	0	0.00%	0	0	0.00%
Animal Control	314,735	329,189	339,189	10,000	3.00%	339,189	0	0.00%
Cadet Program	41,606	0	0	0	0.00%	0	0	0.00%
POLICE TOTAL	16,399,576	16,925,936	18,590,381	1,664,445	9.80%	19,407,004	816,623	4.39%
FIRE								
Administration	680,233	676,811	751,176	74,365	11.00%	775,842	24,666	3.28%
Suppression	6,449,917	7,537,870	8,313,077	775,207	10.30%	8,966,373	653,296	7.86%
Prevention	153,819	136,103	161,620	25,517	18.70%	165,626	4,006	2.48%
Paramedic Services	3,456,489	3,130,703	3,142,058	11,355	0.40%	3,299,888	157,830	5.02%
Disaster Preparedness	7,192	4,050	8,850	4,800	118.50%	8,850	0	0.00%
FIRE TOTAL	10,747,650	11,485,537	12,376,781	891,244	7.80%	13,216,579	839,798	6.79%
PUBLIC SAFETY TOTAL	27,147,226	28,411,473	30,967,162	2,555,689	9.00%	32,623,583	1,656,421	5.35%
NON-DEPARTMENTAL	1,252,922	947,007	1,327,134	380,127	40.10%	1,477,982	150,848	11.37%
TOTAL EXPENDITURES	43,421,847	45,997,663	50,673,719	4,676,056	10.20%	52,661,039	1,987,320	3.92%

ELECTED OFFICIALS

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	153,053	157,499	213,773	56,274	222,402	8,629
Operations	103,562	117,700	140,578	22,878	142,432	1,854
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	256,615	275,199	354,351	79,152	364,834	10,483

As elected officials of the City of Cathedral City, the City Council is the legislative body of the City. The five-member City Council is responsible for setting the overall goals of the City and establishing policies, programs and ordinances safeguarding the goals, needs, safety and security of the community.

The City Council protects the City's financial security through the adoption of the biennial budget, promotes effective communication between the City and city residents, protects the interests of the City by serving on regional boards having an impact on Cathedral City citizens, and maintains a working knowledge of state and federal issues affecting the City of Cathedral City.

ACCOMPLISHMENTS

The focus of the City Council has been securing the financial resources to provide quality services, building a cohesive team for better service delivery, and improving communication for increased public participation. Notable accomplishments include the following:

- Developed and achieved voter approval for the City Charter in November 2016
- Implemented five districts within the City for more effective City Council representation
- Completed street improvement projects on 30th Avenue, McCallum, Dinah Shore, as well as providing improvements to neighborhood streets in the Rio Vista, 35th Avenue, and Cove neighborhoods as outlined in the city's pavement management plan
- Showcased Cathedral City through four signature events: The Tejano Music Festival, Hot Air Balloon Festival, the Taste of Jalisco and Cathedral City LGBT days
- Continued strengthening the relationship with the Palm Springs International Film Festival and the Agua Caliente Band of Cahuilla Indians to bring film festivals to Cathedral City through sponsorship and in cooperation with the Mary Pickford Theatre
- Continued enhancing the comprehensive regulatory structure for cannabis businesses to operate safely and effectively in the City
- Adopted strategic plans for the Police and Fire departments and saw a reduction in crime in Cathedral City
- Provided financial and operational support to the Cathedral City Boys and Girls Club, the Senior Center and the Coachella Valley Rescue Mission to ensure services are available for youth, seniors and homeless in our community

ELECTED OFFICIALS, continued

GOALS AND OBJECTIVES

The City Council's nine (9) goals and associated objectives include:

City Council Goal 1: Economic Development

- Work with tribal officials to insure a smooth planning and development process so the casino project can break ground as soon as possible
- Facilitate a quicker completion of Economic Development deals by reviewing economic development policies and priorities by February 28, 2019
 - Finalize the 13.5-acre land transaction
 - Work to fill empty store fronts as well as develop new construction
 - Engage with Riverside County officials to bring the proposed RUHS medical clinic to Cathedral City
 - Work with county agencies, area non-profits and the local CCCC to open a job training and resource center
- Demonstrate the City's commitment to the auto dealers by attending the monthly meeting of their association with the objective that each councilmember will go at least once in 2019
- Bring in new businesses to diversify the local economy and consider incentives from cannabis revenues
- Review the status of the cannabis industry in Cathedral City including a report on applications in progress and operating businesses
- Develop an ambassador program to welcome new businesses and residents to the City

City Council Goal 2: Infrastructure

- Provide an update on the pavement management plan to the City Council by April 30, 2019 including financing recommendations to repair our streets such as the development of a street assessment district
- Develop plans to improve the Date Palm entry to the City
 - Address general plan property designations and the zoning of parcels along the west side of Date Palm from Vista Chino to 30th
 - Improve drainage in flood prone areas
- Develop plans to address infrastructure north of Ramon Road near the Dream Homes neighborhood, especially during or in advance of the planned road work in the area
- Develop plans to address infrastructure north of I-10
- Explore a sewer assessment district in the neighborhood near Ocotillo Park
- Look at ways to improve access to broadband internet service in the City
- Advance the DaVall interchange through the CVAG planning and approval process

City Council Goal 3: Fiscal

- Revisit the parks maintenance portion of the LLD assessments for Panorama and Century Parks including identifying ways to equalize how parks maintenance and parks improvements are funded throughout the City
- Include funding in future budgets to reduce pension unfunded liability
- Develop future budgets to increase reserves

City Council Goal 4: Public Safety

(A) Police

- Research concerns and develop recommendations for police staffing, equipment and facilities
- Continue to build police strength and special skills teams

ELECTED OFFICIALS, continued

- Discuss with the Police Chief ways in which police may be able to assist with code enforcement
- Review with the Police Chief and Finance Division the benefits and costs of a north end police substation

(B) Fire

- Research concerns regarding fire staffing and develop plans to improve diversity in the department
- Start construction on the new fire station in 2019

City Council Goal 5: Code Enforcement

- Review the staffing and management structure of the Code Enforcement Division and consider adding additional staff
- Provide a review of ways to improve code enforcement in Cathedral City including:
 - Creating a volunteer Code Enforcement on Patrol program
 - Moving code enforcement from a complaint-based focus to an education/program-based focus
 - Providing an update on short-term vacation rental regulation and enforcement efforts
 - Tightening control on cannabis odor violations

City Council Goal 6: Parks

- Open the high school pool to the community during the summer
- Review the Parks and Recreation Master Plan and related policies:
 - Site family-friendly amenities such as dog park, trails, community center near where most people live
 - Pursue annexation into the Desert Recreation District
- Offer smaller scale family-friendly events at local parks
- Develop a financing and construction plan for a community center
- Work on grants and other funding options for the dog park, Dream Homes park and the 1000 Trees initiative

City Council Goal 7: Human Resources

- Place an emphasis on diversity in hiring and promotions and achieve a 100% score on the HRC Municipal Equality Index
- Develop and implement an employee appreciation program for all divisions including planning, building, engineering and code, and let the community know about employee achievements and recognition
- Prepare a presentation for City Council review on the costs and benefits of implementing a 5-day work week for City Hall
- Integrate code enforcement into the volunteer process

City Council Goal 8: Housing

- Increase funding to address homelessness through CVRM and other regional partners and work on city programs for the homeless
- Work with developers to bring affordable housing construction to the City

City Council Goal 9: City Council Planning, Future Actions

- Do not lose sight of past City Council goals
- Complete the Ophelia Bringas and Greg Pettis legacy reviews
- Discuss term limits for councilmembers
- Engage residents to be more active in our community through civic affairs and volunteering

COMMUNITY ORGANIZATIONS

COMMUNITY ORGANIZATIONS EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	0	0	0	0	0	0
Operations	180,169	318,500	182,000	-136,500	182,000	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	180,169	318,500	182,000	-136,500	182,000	0

Community Organizations provide activities, services or events of value to the citizens of Cathedral City. The City Council has established funding for these community organizations from the General Fund along with secondary funding provided through the Community Development Block Grant (CDBG) program.

An application may be required to secure the funding. Funding for any organization may be contingent upon successfully meeting objectives outlined in the funding agreement. Funding may also be contingent upon receipt of a current audit of operations for a twelve-month period performed by a certified public accountant. Funds are to be disbursed after receipt of an activities report and/or recap of eligible expenses. A presentation to City Council may be required. Historically, funding has been provided to the Boys and Girls Club of Cathedral City, the Cathedral City Senior Center, and a local Homeless Program (currently the Coachella Valley Rescue Mission).

Additional applications are accepted annually from 501(c)(3), tribal or government agencies. Applicants must be based in Cathedral City or demonstrate they provide services to residents or businesses in Cathedral City. Past recipients have included the Agua Caliente Band of Cahuilla Indians (ACBCI) Hike for Humanity and Dinner in the Canyons, Cathedral City Historical Society, Coachella Valley Association of Government's (CVAG) Alan Seman Homeless Bus Pass program, Coachella Valley Symphony, Palm Springs Air Museum, Riverside County Office on Aging and Shelter from the Storm.

City Council also has a discretionary budget allowing each member to provide assistance to community organizations they determine have specific need.

LEGAL SERVICES

LEGAL SERVICES EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	0	0	0	0	0	0
Operations	208,655	215,000	147,500	-67,500	147,500	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	208,655	215,000	147,500	-67,500	147,500	0

The City Attorney provides routine general legal services to the City and its subsidiary organizations, such as the Successor Agency to the Housing Agency. The City Attorney is a contracted service with the legal firm of Burke, Williams & Sorensen, LLP.

GOALS AND OBJECTIVES

The City Attorney's goals and objectives include:

- Managing the overall legal affairs of the City in coordination with the City Council and City Manager
- Providing consultation and legal advice, both orally and in writing, as requested by the City Council or City Manager
- Providing legal support, including legal advice on civil and criminal litigation, for the enforcement of city codes
- Attending regular and special City Council meetings as requested by the City Council or City Manager
- Preparing ordinances, resolutions, agreements and other documents as needed
- Providing other legal services as needed by the City and requested by the City Council or City Manager

On occasion, legal services are needed by the City and its subsidiary organizations that are not provided under the routine City Attorney program. These special legal services are primarily related to outside litigation:

- Prosecutes and defends civil and criminal litigation on behalf of the City as requested by the City Council or City Manager
- Provides other legal services as needed by the City and requested by the City Council or City Manager

CITY MANAGER

CITY MANAGER EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	431,846	445,990	481,120	35,130	490,830	9,710
Operations	40,838	45,675	51,378	5,703	52,067	689
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	472,684	491,665	532,498	40,833	542,897	10,399

The primary responsibility of the City Manager's Office is to prepare information for consideration by the City Council and implement the policies and programs adopted by the City Council. The City Manager's Office works with the City Council and city staff to develop an overall vision for the future of the community and helps provide leadership to implement the vision. The City Manager's Office also assists the City Council in developing new policies and decision-making by identifying and analyzing issues, providing City Council with relevant information, and implementing City Council decisions effectively, on time, and within budget. Additionally, public information is disseminated from the City Manager's Office along with the development and presentation of community special events.

The City Manager's Office works directly with the Finance Division to ensure the continued financial health of the City, preparing financial projections of revenues and expenses, and in developing a proposed budget. An additional responsibility of the City Manager's Office is the Economic Development function which involves the expansion, recruitment and retention of businesses in the community.

Working through department heads, the City Manager's Office provides direction to, coordinates and administers the overall operations of the City, and ensures departments run efficiently and effectively. It also develops effective communications with the community, relevant individuals, organizations, city governments, the region, state and nation.

ACCOMPLISHMENTS

Recent accomplishments of the City Manager's Office include the following:

- In conjunction with the operating departments developed and implemented plans and operations to achieve the goals adopted by the City Council for both 2018 and 2019
- Met with employees quarterly to provide updates on city activities and City Council decisions, met semi-annually with representatives of employee bargaining units and hosted lunches to recognize employee service anniversaries
- Completed the recruitment and hiring of key staff positions including the Police Chief, Deputy Police Chief, Human Resources Manager and Fire Battalion Chief
- Strategic plans for the Police and Fire Departments were developed and adopted by City Council
- Reorganized staff functions to provide dedicated resources to manage cannabis licensing
- Provided staff support to City Council as district maps were developed and implemented to convert City Council elections from at-large to by-district. The first district elections were held in November 2018
- Presented monthly City Hall at Your Corner meetings held at various locations across the City to give residents an opportunity to interact with councilmembers
- Met financial goals of the City Council including increasing fund balance in the general fund

CITY MANAGER, continued

GOALS AND OBJECTIVES

The City Manager's goals and objectives are implementing the nine (9) goals and associated objectives adopted by the City Council:

City Council Goal 1: Economic Development

- Work with tribal officials to insure a smooth planning and development process so the casino can break ground as soon as possible
- Facilitate a quicker completion of Economic Development deals by reviewing economic development policies and priorities by February 28, 2019
 - Finalize the 13.5-acre land transaction
 - Work to fill empty store fronts as well as develop new construction
 - Engage with Riverside County officials to bring the proposed Riverside University Health System (RUHS) medical clinic to Cathedral City
 - Work with county agencies, area non-profits and the local Greater Coachella Valley Chamber of Commerce (GCVCC) to open a job training and resource center
- Demonstrate the City's commitment to the auto dealers by attending the monthly meeting of their association with the objective that each councilmember will go at least once in 2019
- Bring in new businesses to diversify the local economy and consider incentives from cannabis revenues
- Review the status of the cannabis industry in Cathedral City including a report on applications in progress and operating businesses
- Develop an ambassador program to welcome new businesses and residents to the City

City Council Goal 2: Infrastructure

- Provide an update on the pavement management plan to the City Council by April 30, 2019 including financing recommendations to repair our streets such as the development of a street assessment district
- Develop plans to improve the Date Palm entry to the City
 - Address general plan property designations and the zoning of parcels along the west side of Date Palm from Vista Chino to 30th
 - Improve drainage in flood prone areas
- Develop plans to address infrastructure north of Ramon Road near the Dream Homes neighborhood, especially during or in advance of the planned road work in the area
- Develop plans to address infrastructure north of I-10
- Explore a sewer assessment district in the neighborhood near Ocotillo Park
- Look at ways to improve access to broadband internet service in the City
- Advance the DaVall interchange through the CVAG planning and approval process

City Council Goal 3: Fiscal

- Revisit the parks maintenance portion of the LLD assessments for Panorama and Century Parks including identifying ways to equalize how parks maintenance and parks improvements are funded throughout the City
- Include funding in future budgets to reduce pension unfunded liability
- Develop future budgets to increase reserves

City Council Goal 4: Public Safety

(A) Police

- Research concerns and develop recommendations for police staffing, equipment and facilities
- Continue to build police strength and special skills teams
- Discuss with the Police Chief ways in which police may be able to assist with code enforcement

CITY MANAGER, continued

- Review with the Police Chief and Finance Division the benefits and costs of a north end police substation

(B) Fire

- Research concerns regarding fire staffing and develop plans to improve diversity in the department
- Start construction on the new fire station in 2019

City Council Goal 5: Code Enforcement

- Review the staffing and management structure of the Code Enforcement Division and consider adding additional staff
- Provide a review of ways to improve code enforcement in Cathedral City including:
 - Creating a volunteer Code Enforcement on Patrol program
 - Moving code enforcement from a complaint-based focus to an education/program-based focus
 - Providing an update on short-term vacation rental regulation and enforcement efforts
 - Tightening control on cannabis odor violations

City Council Goal 6: Parks

- Open the high school pool to the community during the summer
- Review the Parks and Recreation Master Plan and related policies:
 - Site family-friendly amenities such as dog park, trails, community center near where most people live
 - Pursue annexation into the Desert Recreation District
- Offer smaller scale family-friendly events at local parks
- Develop a financing and construction plan for a community center
- Work on grants and other funding options for the dog park, Dream Homes park and the 1000 Trees initiative

City Council Goal 7: Human Resources

- Place an emphasis on diversity in hiring and promotions and achieve a 100% score on the HRC Municipal Equality Index
- Develop and implement an employee appreciation program for all divisions including planning, building, engineering and code enforcement, and let the community know about employee achievements and recognition
- Prepare a presentation for City Council review on the costs and benefits of implementing a 5-day work week for City Hall
- Integrate code enforcement into the volunteer process

City Council Goal 8: Housing

- Increase funding to address homelessness through CVRM and other regional partners and work on city programs for the homeless
- Work with developers to bring affordable housing construction to the City

City Council Goal 9: Council Planning, Future Actions

- Do not lose sight of past City Council goals
- Complete the Ophelia Bringas and Greg Pettis legacy reviews
- Discuss term limits for councilmembers
- Engage residents to be more active in our community through civic affairs and volunteering



Cathedral City

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CITY CLERK

CITY CLERK EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	187,652	217,118	177,948	-39,170	190,261	12,313
Operations	98,923	79,101	87,563	8,462	80,267	-7,296
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	286,575	296,219	265,511	-30,708	270,528	5,017

The City Clerk is the local official for elections, local legislation, the Public Records Act, the Political Reform Act, and the Brown Act (open meeting laws). Before and after the City Council takes action, the City Clerk ensures actions are in compliance with federal, state and local statutes and regulations. The City Clerk also ensures actions are properly executed, recorded, and archived.

The statutes of the State of California prescribe the basic functions and duties of the City Clerk. The City Charter, Government Code and Election Code provide precise and specific responsibilities along with the procedures to follow.

The office of the City Clerk is a service organization within the municipal government upon which the City Council, all city departments, and the general public rely on for information regarding the operations and legislative history of the City. The City Clerk serves as the liaison between the public and City Council and provides related municipal services.

ACCOMPLISHMENTS

Notable accomplishments of the City Clerk's office include the following:

- Continued to enhance accessibility to City documents through Laserfiche (document imaging/scanning system)
- Enhanced the Agenda Management Software Program improving the efficiency of the Agenda/Package process and the accessibility and ease of use for the Public, Commissioners, City Staff and City Council while enhancing transparency
- Provided support and helped facilitate the necessary steps moving from an at large system of electing its Council Members to a by-district election process
- Ensured City residents had the opportunity to elect legally qualified representatives
- Provided for the efficient and legal conduct of the regular election held in November 2018
- Continued to monitor the City's Boards, Commissions and Committees promoting citizen representation
- Implemented an Open Records Management System, offering a comprehensive web citizen portal ensuring municipal records are readily accessible to the public enhancing transparency in an efficient manner

GOALS AND OBJECTIVES

It is the goal of the City Clerk's office to provide support to the City Council and City Departments to help implement and accomplish goals the City Council has established and will establish in the future. In addition, the following are more specific objectives for the City Clerk:

City Council Goal 9: City Council, Future Actions

As a Legislative Administrator:

- Preparing the legislative agenda
- Verifying legal notices have been posted or published
- Completing the necessary arrangements for an effective meeting
- Recording the decisions constituting the building blocks of our representative government
- Continue to monitor the City's Boards, Commissions and Committees and promote citizen representation on them by ensuring all codes are followed throughout the vacancy and appointment process
- Schedule joint meetings between the Council appointed Commissions and the City Council

As a Records Manager:

- Preserving and protecting the public record
- Update and maintain the Records Retention Schedule
- Maintaining and indexing the approved minutes, contracts/agreements, ordinances and resolutions adopted by the legislative body
- Maintaining the accuracy of the City Charter and City's Municipal Code by providing for codification and by updating code books

As a Filing Officer:

- Continue to act as the City's Filing Officer for the Statement of Economic Interest forms for elected officials and designated staff members
- Continue to act as the City's Filing Officer for campaign statements
- Continue to monitor the AB 1234 and AB 1661 certificates for City Council Members and Commissioners

As an Elections Official:

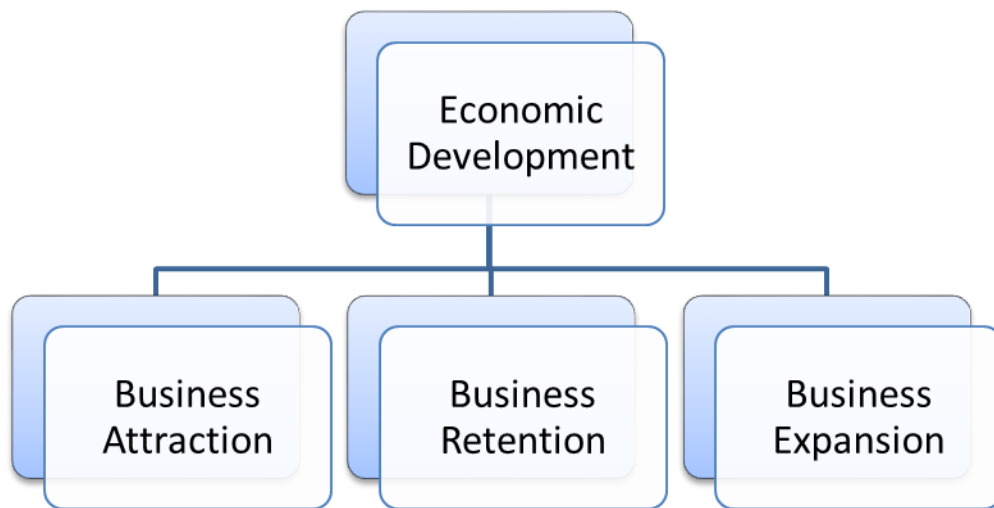
- Assist candidates in meeting their legal responsibilities before, during and after an election
- Manage the process that forms the foundation of our democratic system of government, from election pre-planning to certification of election results and filing of final campaign disclosure documents
- In filling a vacant City Council seat, prepare and provide for an efficient and legal conduct of a Special Election in August 2019
- In filling the open City Council seats for Districts 1 and 2, prepare and provide for an efficient and legal conduct of a General Election in November 2020

ECONOMIC DEVELOPMENT

ECONOMIC DEVELOPMENT EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	450,916	466,771	249,524	-217,247	260,962	11,438
Operations	188,272	172,096	205,937	33,841	156,360	-49,577
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	639,188	638,867	455,461	-183,406	417,322	-38,139

The overall goal of Economic Development is to create a healthy economy for the community. According to the California Association for Local Economic Development (CALED), economic development is a concerted effort to influence the direction of private sector investment toward opportunities leading to sustained economic growth. Economic development efforts are undertaken by the City to attract, retain and expand businesses to generate wealth benefiting the community by improving the quality of life in a variety of ways. These include developing local job opportunities, expanding community shopping and service options, and increasing local tax revenues to fund city services.

In simple terms, economic development activities in Cathedral City fall into three categories:



Strategic planning for economic development is inclusive of all current and future efforts and is an ongoing exercise intended to be modified as conditions change. Based upon an analysis of the City's Strengths, Weaknesses, Opportunities and Threats (SWOT Analysis), the strategic plan for economic development identifies actions that can be taken immediately, implemented over a short-term timeframe or pursued as long-term future goals. The result is creation of an overall improved business climate in Cathedral City today, and in the future.

ACCOMPLISHMENTS

Since the last update there have been significant economic developments which deepen and diversify the City's business clusters, shopping and dining opportunities, and ultimately the tax base. These accomplishments are:

- Numerous grand openings including: Coachella Valley (CV) Repertory Theater in the Downtown Arts and Entertainment District, Anytime Fitness, Coachella Valley's first section of the CV Link, Starbucks Coffee Company, Taco Bell, The Roost, AMP Lounge, Lala's Waffles, Crepes and Shakes, Daniel's Table, Super

ECONOMIC DEVELOPMENT, continued

Shawarma, Justin's Eat and Drink, Yiannis Taverna & Wine Bar, The Works Floor and Wall, Ace Hardware, Volvo/Infiniti Auto Dealership, and La Michoacana Ice Cream Parlor

- Numerous ground breakings including: Agua Caliente Band of Cahuilla Indians Downtown Cathedral City Casino, Heritage Commons Downtown Amphitheater; Sunniva Cultivation facility, ARCO AM/PM, BW Plus Hotel, Greenspace Cannabis Cultivation Facility, and McDonald's
- Residential development continues to improve with the successful completion of The District, initial construction of the Horizon Gardens Assisted Living facility, the opening of the District East, the ground breaking of DR Horton's newest Desert project within the Verano Community, and Rilmington Communities' new product offering within the luxury Rio Del Sol community
- The Cathedral City Auto Center recently demonstrated it is outpacing national new and used auto sales averages. Momentum is expected to accelerate with the construction of the new ground-up Shottenkirk Desert Lexus dealership and Toyota of the Desert's dealership expansion
- Progress continues to be made on identifying capable and qualified developers for the remaining vacant parcels within the Downtown Arts and Entertainment District. The City is working to attract multiple mixed-use projects each offering varying amounts of retail, hotel, and/or residential components

GOALS AND OBJECTIVES

City Council Goal 1: Economic Development

The economic development strategic plan is driven by two focuses. These focus areas are (i) new business and development attraction, and (ii) existing business retention and expansion. For purposes of this plan, retention and expansion have been combined due to the complementary and interrelated nature of the activities.

Given the City's diverse business clusters, three geographic areas have been identified. When these three areas are fully developed, the economic and social spill over will positively impact the rest of the City. These areas include the Downtown Arts and Entertainment District, the Date Palm Drive corridor and Federally Designated Opportunity Zones, and the North City and North City Extended Specific Plans (SP). Goals for this strategic focus are predicated on the City Council's recent directives and the desire to maximize the highest and best use of these areas. These objectives include:

- Downtown
 - Support casino development;
 - Finalize 13.5-acre land transaction; and
 - Attract diverse new businesses and developments to fill empty spaces;
- North City SP and North City Extended Specific Plan
 - Work with land owners and developers to entitle/development; and
 - Attract additional businesses to deepen and diversify business base;
- Date Palm Corridor & Opportunity Zones
 - Attract new businesses and developments to fill empty spaces;
 - Attract and locate a Federally Qualified Health Clinic (FQHC) and a job resource center along Date Palm corridor; and
 - Capitalize on the Federal Opportunity Zone designation to attract increased investment in previously underinvested areas.

To both retain and grow our diverse array of existing businesses, the following objectives have been established and are based on recent City Council directives, and best practices within the Economic Development Industry. These include:

ECONOMIC DEVELOPMENT, continued

- Continue monthly Auto Center and other key business segment outreach and support;
 - Assist College of the Desert in locating an Automotive Technology Campus within or around the Auto Center;
 - Support the Cathedral City Gay Business Association; and
 - Support, work with and expand the effectiveness of the Greater Coachella Valley Chamber of Commerce (GCVCC).
- Implement an ambassador program to strengthen relationships with existing and new businesses, and city residents.
- Improve access to and utilization of available educational and financial resources (e.g. 504 loans, micro-loans, certificate and/or job training programs, and small business consulting)
 - Work with GCVCC, Small Business Development Corporation (SBDC), Small Business Administration (SBA), the Service Corps of Retired Executives (SCORE) program, and Riverside County Economic Development Authority (EDA) to provide resources to business owners, new entrepreneurs, and limited or no-English speaking entrepreneurs.
- Review outstanding cannabis applications with City Council

While the above objectives are ambitious, they are achievable. The Economic Development Division has identified internal (to the City) and external economic development partners to assist in achieving City Council's goals. Organizations like the SBA, SCORE, and GCVCC have spent significant time and money creating and implementing in-depth programming. The City and its stakeholders benefit by leveraging these partners' competitive advantages and their respective areas of expertise. These partnerships include:

1) **Internal Economic Development Partners:**

- a. City Council
- b. Planning
- c. Engineering and Public Works
- d. Communications and Events
- e. Police and Fire
- f. Code Compliance
- g. Finance
- h. Sister Cities Task Force
- i. Internships

2) **External Economic Development Partners:**

- a. Private Industry
- b. Coachella Valley Economic Partnership
- c. Greater Coachella Valley Chamber of Commerce
- d. Greater Palm Springs Visitors and Convention Bureau
- e. Riverside County Supervisor Perez, Riverside County EDA, et al.
- f. Agua Caliente Band of Cahuilla Indians
- g. SBA
- h. SCORE
- i. Other SBA Resource Partners
- j. Cathedral City Community Coalition



Cathedral City

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HUMAN RESOURCES

HUMAN RESOURCES EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	384,711	406,626	513,376	106,750	549,676	36,300
Operations	156,918	175,148	219,955	44,807	190,487	-29,468
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	541,629	581,774	733,331	151,557	740,163	6,832

The Human Resources Division provides leadership, direction and support to city departments and is responsible for recruitment, compensation and benefits, employee relations, training and development, workforce safety, and interpreting employment law.

Human Resources coordinates citywide recognition and ensures fair and equal treatment of employees and applicants.

ACCOMPLISHMENTS

Notable accomplishments of the Human Resources Division include the following:

- Participated in numerous job fairs to promote the agency and services
- Partnered with College of the Desert and University of California Riverside (UCR) for internship programs
- Completed a Volunteer Program
- Partnered with UCR for talent development of our employees
- Completed a Human Resources Annual Report
- Implemented TrakStar – web-based performance evaluation program
- Implemented e-signature via DocuSign after identifying duplication of work; streamlined internal document processing
- Revamped the City's Employee Assistance Program to include upcoming training opportunities for employee's work/life balance based on usage
- Streamlined open enrollment for active employees and retirees
- Successfully partnered with departments to recruit employees during the past two years

GOALS AND OBJECTIVES

In supporting the City Council's annual goals, Human Resources' primary goals include:

- Continue implementation of an on-line on-boarding program
- Continue identifying training and other resources for managers to be more effective as supervisors and leaders
- Comply with SB 1343 – Provide sexual harassment training for supervisory and non-supervisory staff by January 1, 2020
- Complete implementation of TrakStar - web based performance evaluation system

City Council Goal 4: Public Safety

(B) Fire

- Research concerns regarding fire staffing and develop plans to improve diversity in the department

HUMAN RESOURCES, continued

City Council Goal 5: Code Enforcement

- Create a volunteer code enforcement patrol program

City Council Goal 7: Human Resources

- Place emphasis on diversity in hiring and promotions
 - Identify areas of underrepresentation and outline the action steps necessary to increase their representation in those areas where they are significantly underrepresented
 - Achieve a 100% score on the HRC Municipal Equality Index
- Develop and implement an employee appreciation program for all departments
 - Ensure an open, planned process to recognize the efforts of staff who support the City's mission and accomplish department goals
- Prepare a presentation for Council review on the costs and benefits of implementing a 5-day work week for City Hall

COMMUNICATIONS & EVENTS

COMMUNICATION & EVENTS EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	256,386	290,654	302,732	12,078	314,830	12,098
Operations	346,665	397,235	398,381	1,146	418,811	20,430
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	603,051	687,889	701,113	13,224	733,641	32,528

The Communications & Events Division of the City Manager's Office is tasked with increasing public participation in government through communication and public information, together with coordinating the messaging of the City to coincide with economic development strategies. Community opinion can be assessed through surveys, but it is also important to obtain information from many sources including social media. In promoting the City's brand, the Communications & Events Division creates a positive image and builds community pride. Through marketing efforts, Coachella Valley residents and tourists are encouraged to dine, shop, play, live, work and stay in Cathedral City. Economic development is supported by positioning the City as a strong competitor for business investment.

ACCOMPLISHMENTS

Recent accomplishments of the Communications & Events Division include the following:

- Continued to improve the website, www.DiscoverCathedralCity.com and to promote City events, news, and highlight businesses in strengthening the City's brand and economic development efforts
- Dramatically improved the City's social media presence through Facebook, Twitter, Google Plus, and Nextdoor.com
- Helped grow special events such as the Cathedral City Hot Air Balloon Festival, Cathedral City LGBT Days, Taste of Jalisco Festival, North Pole Village at Snow Fest, Tejano Music Fest, Palm Springs Pride Parade, Mary Nutter Collegiate Classic, Palm Springs International Film Festival, AmDocs-Latino, Hola! Mexico Film Fest, Cinema Diverse!, Kids Summer Film Festival, Movies in the Park, Healing Field, Food Truck Mash-Up, Monthly Art Party for Children and Elders, Agnes Pelton Society's Museum Day, as well as Halloween Spooktacular, Easter Kidapalooza, Cuisine & Art Tuesdays, Dia de los Muertos, Nine Cities Blood Challenge, Nine Cities Health Challenge, Shakespeare in the Rotunda, State of the City, and City Hall at Your Corner
- Assisted grant writers in their applications (written and video) for the new downtown park featuring an outdoor amphitheater
- Worked with our IT Department to reconstruct CathedralCity.gov into a mobile and user-friendly website
- Worked with the Parks and Community Events Commission to improve our relationship with the annual Mary Nutter Collegiate Classic
- Worked with the Public Arts Commission on the new film series, "Pickford Presents" at the Mary Pickford Theatre to bring film industry professionals for educational forums
- Continued building the relationship with our Sister City, Tequila, Jalisco (Mexico) and their visits to our city
- Created a new communications recording studio to provide video updates from the City Council, new local businesses, and special events
- Worked with local LGBT businesses to create the Cathedral City Gay Business Association

COMMUNICATIONS & EVENTS, continued

GOALS AND OBJECTIVES

The Communication & Events Division's goals and objectives include:

Increase Community Engagement and Community Relations

- Assessing the community's priorities and opinions using community surveys and other methods
- Increasing the community's understanding of the City's strengths and challenges by:
 - Updating the City's website and exploring other new communication tools
 - Holding meetings on topics of interest to the community with a program called "City Hall at Your Corner"
 - Supporting ongoing community dialogue on key city issues
 - Sending press releases to the media on key topics
- Increasing public perception of Cathedral City as a Coachella Valley destination by:
 - Leveraging marketing dollars with those of the Coachella Valley Convention and Visitors Bureau
 - Advertising in targeted publications and the media
 - Developing a City Council approved marketing/branding plan
- Promoting a positive image of Cathedral City by:
 - Seeking cost effective ways to include city messages in communications materials via television, radio, electronic media, social media, outdoor billboards, a Palm Springs International Airport kiosk, and annual direct mail city updates
 - Keeping the city's TV station current
 - Partnering with other organizations on community events
 - Improving the Economic Development website
 - Implementing the use of the latest city logo on all communications/branding opportunities
 - Installing a new communications video recording studio to provide short video clips about current topics, actions, and news regarding City Council, staff, departments, tourist attractions, and local businesses of interest

ADMINISTRATIVE SERVICES

ADMINISTRATIVE SERVICES DIRECTOR EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	306,801	334,035	637,531	303,496	666,158	28,627
Operations	13,715	14,468	36,042	21,574	36,767	725
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	320,516	348,503	673,573	325,070	702,925	29,352

The responsibilities of the Administrative Services Department include supporting the other city departments, City Management, and City Council in implementing the policies and programs adopted by the City Council. In addition, the Administrative Services Department advances City Council's vision through the design and coordination of each division's objectives within the department.

The Administrative Services Department coordinates and leads the efforts of the Finance, Management Information Systems (MIS), Risk Management and Housing Successor Agency functions as well as the dissolution activities and winddown of the Successor Agency to the former Redevelopment Agency. The Administrative Services Department ensures the continued financial health of the City, the strength of the City's information systems backbone, and mitigating risks through appropriate insurance activities, to include (but not limited to) training programs offered through membership in our Joint Powers Authority. Working through other departments and their corresponding divisions, the Administrative Services Department provides direction to, coordinates and administers these administrative functions to support the City's primary mission to service the needs of the citizens and businesses within the Cathedral City community. Administrative Services also administers the city's 457(b) employee retirement plans.

ACCOMPLISHMENTS

Recent accomplishments of the Administrative Services Department are included in the subsequent narratives for the following divisions:

- Risk Management
- Finance
- Management Information Systems
- Housing Successor Agency

GOALS AND OBJECTIVES

In supporting the City Council's annual goals, the Administrative Services Department's primary objectives include:

City Council Goal 1: Economic Development

- Promoting investor confidence in Cathedral City by:
 - Providing excellent city services
 - Adhering to the city's policies
 - Protecting the financial stability of the City, and
 - Promoting sound financial decision-making.

ADMINISTRATIVE SERVICES, continued

City Council Goal 3: Fiscal

- Installation of a new Enterprise Resource Planning (ERP) software solution supporting:
 - Financial backbone
 - Human Resources functions, and
 - Community Development functions
- Explore funding sources for the park's maintenance portion of the LLD assessments for Panorama and Century Parks. As recommended, the budget removes maintenance costs for Panorama and Century Parks from the LLD fund to the General Fund.
- Include funding allocation recommendations to address unfunded pension obligations. As recommended, the budget continues the OPEB allocation of approximately \$1.9 million for each of the two budget years.

City Council Goal 5: Code Enforcement

- Review and address ways to increase additional staff- the budget, as presented, recommends inclusion of a code enforcement manager.

City Council Goal 7: Human Resources

- Review the costs and benefits associated with a 5-day work week.

City Council Goal 8: Housing

- The proposed budget reflects an increase in the Police Department by one Police Officer specifically to assist with Homeless related issues. In addition, adequate funding is proposed for specific housing services as well as a contribution to the Regional programs administered through CVAG.

FINANCE

FINANCE EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	1,061,099	1,186,467	1,319,830	133,363	1,395,123	75,293
Operations	416,643	344,229	385,046	40,817	387,782	2,736
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	1,477,742	1,530,696	1,704,876	174,180	1,782,905	78,029

The Finance Division is responsible for financial management planning support, including analysis and preparation of the City Manager's two-year budget. The division also administers the fiscal affairs of the City through maintenance of a general ledger; production of financial reports; administration of debt financing; collection and posting of revenues; payment of and accounting for obligations; purchasing of goods and services; payroll; preparation of the Comprehensive Annual Financial Report (CAFR); preparation of other financial reports, such as the State Controller's Reports and AB1600 reports. The Finance Division also assists the elected City Treasurer in administering the investment process and related recordkeeping.

ACCOMPLISHMENTS

Recent accomplishments of the Finance Division included the following:

- Received the Governmental Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR for the fiscal years ended June 30, 2016 and 2017. The City has now received this prestigious award for thirteen (13) straight years
- Received the GFOA's Distinguished Budget Presentation Award for the City's Biennial Budget for the two-year period beginning July 1, 2017. This was the sixth time the City received this prestigious award
- Received the City's annual audits for the fiscal years ended June 30, 2017 and 2018. The City's certified public accounting firm issued the Statement on Auditing Standards (SAS) 114 letters (a communications letter to those charged with governance) as required by auditing standards. No significant issues were noted in these letters
- Achieved the targeted 33% reserve fund balance level in accordance with City Council's goal of financial solvency

GOALS AND OBJECTIVES

The Finance Division's goals are to ensure: (1) the City's financial resources are protected through sound financial management, (2) the budget is properly implemented, and (3) the City's financial activities are conducted in a legal, accurate, and timely manner. This is accomplished concurrently with providing quality financial management services to city staff, customers, and the community.

The Finance Division's goals will be achieved through:

City Council Goal 3: Fiscal

- Effectively administering and controlling fiscal operations by maintaining an updated general accounting system and by providing accurate and timely financial reports to management and the City Council

FINANCE, continued

- Establishing an integrated Enterprise Resource Planning (ERP) system environment for the City's business functions in accordance with City Council's fiscal goals. This ERP will allow City staff to work from and operate within the same application software and database. Through eliminating duplicate processes and data redundancy, city staff will be better able to serve our Cathedral City constituents and community with a more user-friendly customer interface and more efficient business processes.
- Maintaining a minimum of the 33% fund balance level and moving towards achieving the 50% reserve target in accordance with City Council's goal of financial solvency
- Assisting the elected City Treasurer in maximizing investment earnings in accordance with the City's authorized investment policy. This is achieved by investing temporarily idle cash at the highest investment rate available
- Preparing an accurate and timely CAFR for the citizens, City Council and other interested parties; receiving a clean audit opinion on the CAFR from the City's auditors, free of audit findings; and, receiving the GFOA Certificate of Achievement for the City's CAFR
- Completing and maintaining records for compliance with Governmental Accounting Standards Board (GASB) Statement No. 34, financial reporting
- Preparing an accurate, informative and easily understood budget and having it receive the GFOA Distinguished Budget Presentation Award
- Assisting the various departments in preparing their expenditure requests during the budget process and, when necessary, preparing supplemental budget amendments and transfers during the fiscal year
- Ensuring the receipt of monies due to the City by preparing meaningful short and long-range revenue estimates and by operating an effective cash collection program
- Depositing checks and cash received daily and posting revenues to the accounting system in a prompt and accurate manner
- Effectively maintaining the payroll for city employees in a regular, reliable and efficient manner
- Paying the City's claims and liabilities, including debt service, in a prompt and efficient manner
- Ensuring residents and business owners pay for the fire and police services used by maintaining an accurate and up-to-date listing of accounts and balances, billing users on a monthly or quarterly schedule, collecting revenues, monitoring delinquent accounts and taking corrective actions
- Maintaining a fixed assets inventory and assisting other city departments with compliance
- Obtaining materials for city departments on time and within budget by procuring supplies, equipment and services

MANAGEMENT INFORMATION SYSTEMS

MANAGEMENT INFORMATION SYSTEMS EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	490,188	516,314	542,570	26,256	569,667	27,097
Operations	503,100	563,918	676,303	112,385	591,415	-84,888
Debt service	29,948	24,957	100,297	75,340	121,938	21,641
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	1,023,236	1,105,189	1,319,170	213,981	1,283,020	-36,150

The Management Information Systems Division is responsible for management, support, securing of technology infrastructure, information systems hardware and software, telecommunications, and geographic information systems. It provides leading edge technology and related services for utilization by various departments of the City.

Special services and functions of the division include:

- Provide information systems decisions, planning, and support
- Research new technologies to provide the latest technology and training
- Implement policies and procedures for the maintenance and operation of all city computer systems
- Update and maintain computer hardware and software purchasing and software licensing standards
- Implement and maintain telecommunication policies and procedures
- Implement and maintain security policies and security technologies to protect the City's information systems
- Implement and maintain geographic information systems to be used by Public Safety and Non-Public safety agencies
- Implement and maintain interagency communication technologies and policies
- Establish and maintain:
 - Network infrastructure and support system
 - Wireless infrastructure
 - Database and internet technologies
 - System Recovery Plan
 - Server and desktop computer systems, printers and laptops
 - Computer hardware and software standards and support
 - Data exchange standards
 - Telecommunication systems
 - Security systems design and support
 - System auditing and investigations
 - Geographic information systems
 - Application development

ACCOMPLISHMENTS

The following are some of the recent accomplishments of the Management Information Systems Division:

- Updated server RAM
- Added additional server storage
- Updated voting system and agenda management system for City Council Chambers
- Deployed new server systems for the Tyler ERP

MANAGEMENT INFORMATION SYSTEMS, continued

- Added surveillance systems at the downtown parking structure
- Updated the speakers at City Council Chambers
- Installed new OM4 fiber optic cabling to prepare for new network equipment
- Configured and tested new network equipment
- Provided technical support for workorder requests from various departments
- Replaced cameras and antennas at Ocotillo Park and Soccer Park

GOALS AND OBJECTIVES

The Management Information System Division's goals include:

City Council Goal 2: Infrastructure

- Improve and upgrade information systems hardware, software, and information security to meet the latest standards and improve productivity:
 - Hardware systems may include card key panels, servers, data and backup storage, network switches and routers, wireless access points, desktop computers, server and desktop peripheral items, mobile computing devices, telephone systems, system consolidation systems, and IT repair toolkits
 - Software systems may include desktop and server operating systems, office productivity software, collaboration software, geographic information systems (GIS), software licenses for office and servers, and network monitoring systems
 - Information security may include surveillance cameras, cardkey panels, firewalls, intrusion prevention systems, antivirus and anti-spam systems, and advanced authentication systems.

These goals will be accomplished through the following objectives:

- Continue improving server hardware and software to improve serviceability by adding/updating hardware parts or adding/updating server software, such as operating system, database, email systems, file server systems, telephone systems
- Continue improving GIS data and mapping systems by updating the GIS systems and data
- Continue using Office 365 Online to provide cloud storage, cloud email system, online collaboration, conferencing, instant messaging, and new office versions
- Finish upgrading the network infrastructure for City Hall, Police Department, Fire Department, and Public Works
- Replace all intercoms at City Hall to make it compatible with the phone system
- Upgrade phone system and replace all old phones
- Upgrade the GIS system to work better with the new ERP system
- Add additional server RAM on the servers
- Upgrade server operating systems

RISK MANAGEMENT

RISK MANAGEMENT EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	0	0	0	0	0	0
Operations	2,400,000	2,400,000	2,500,000	100,000	2,500,000	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	2,400,000	2,400,000	2,500,000	100,000	2,500,000	0

This function provides Risk Management Services, including loss prevention, control, financing and recovery. Specifically, this involves the identification and evaluation of actual and potential risks, and the avoidance, reduction, retention or transfer of such risks. Key areas of concentration include public liability, employee benefits, unemployment insurance, fidelity bonding and property insurance.

Pertinent proposed legislation is continually being reviewed, and a strong effort is made to influence proposed legislation beneficial to the City.

GOALS AND OBJECTIVES

Risk Management's goals and objectives include:

City Council Goal 3: Fiscal

- Reviewing practices of departments to remove the City from any possible liability
- Maintaining the cost-of-risk for liability, workers' compensation and property at an acceptable benchmark level
- Providing the City insurance coverage without interruption throughout the upcoming fiscal years
- Protecting public and employee safety
- Communicating safe work practices throughout the organization



Cathedral City

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PLANNING

PLANNING EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	568,383	743,404	831,315	87,911	892,818	61,503
Operations	902,329	914,846	531,702	-383,144	533,437	1,735
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	126,701	165,437	150,000	-15,437	0	-150,000
TOTAL EXPENDITURES	1,597,413	1,823,687	1,513,017	-310,670	1,426,255	-86,762

The Planning Division's mission to promote quality of life for the citizens of Cathedral City is achieved by implementing the General Plan, facilitating the City's physical development, and protecting its environment. Services provided by the Planning Division include:

- Providing information to the public regarding all city planning and zoning matters
- Facilitating development proposals and ensuring compliance with the City's General Plan, zoning regulations, development standards, and environmental regulations
- Ensuring the environmental policies and procedures, as prescribed by federal, state, and local laws, are adhered to for all private and public development projects within the City
- Providing primary staff support to the Planning Commission and Architectural Review Committee
- Updating the City's General Plan and Municipal Code regulations to reflect the City Council's goals and objectives identified through the strategic planning process

ACCOMPLISHMENTS

Recent accomplishments of the Planning Division include the following:

- Processed entitlements for several key projects including District East, the expansion of Palm Springs Nissan, Veteran's Village and Anytime Fitness
- Facilitated the continued development of the cannabis industry in Cathedral City with entitlement approval of over 35 cannabis facilities including the construction of new facilities such as Ecoplex Park, Alchemy Works (under construction) and Bing Solutions (under construction)
- Processed a Specific Plan Amendment to allow cannabis businesses within the North City Specific Plan areas, north of Interstate 10
- Amended the City's cannabis ordinance to include cannabis testing labs as one of the allowable cannabis businesses. One testing lab facility is now open in Cathedral City with another three in the entitlement process
- Worked with the developers of the Rio Del Sol and Verano/Rio Vista Village residential communities to resume construction on both projects. Both projects are expected to be under construction in FY 19/20

PLANNING, continued

GOALS AND OBJECTIVES

The Planning Division's goals and objectives include:

City Council Goal 1: Economic Development

- Complete and implement the General Plan Update
- Provide planning guidance and support to the Economic Development Division
- Continue to implement measures to streamline the development review process
- Continue to work closely with other city departments and staff on the development and regulation of the cannabis industry
- Review the zoning of the downtown and the mountain side area west of the Cove neighborhood

BUILDING AND SAFETY

BUILDING AND SAFETY EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	533,528	617,523	644,332	26,809	684,869	40,537
Operations	129,126	110,880	222,754	111,874	223,499	745
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	662,654	728,403	867,086	138,683	908,368	41,282

The Building and Safety Division's mission is to provide quality services to our residential and business communities. The division strives to provide these services in a comprehensive, courteous and professional manner. The Building and Safety Division promotes and ensures new and remodel construction in Cathedral City adheres to the latest building codes and standards.

The Building and Safety Division is responsible for:

- Reviewing and approving construction plans
- Issuing building permits (i.e., building permits, electrical permits, mechanical permits, etc.)
- Inspecting buildings and structures
- Assisting both property owners and Code Compliance staff with identifying illegal, non-conforming structures and performing inspections and site analysis

ACCOMPLISHMENTS

Recent accomplishments of the Building and Safety Division include the following:

- Solar Permits issued:
 - 2015 = 150
 - 2016 = 687
 - 2017 = 514
 - 2018 = 428
 - 2019 = 160 YTD
- Building Permits issued:
 - 2015 = 1,894
 - 2016 = 2,133
 - 2017 = 2,383
 - 2018 = 2,225
 - 2019 = 841 YTD
- Single Family Dwelling permits:
 - 2015 = 5
 - 2016 = 15
 - 2017 = 114
 - 2018 = 106
 - 2019 = 41 YTD

BUILDING AND SAFETY, continued

- Large scale projects:
 - The Crossings at Bob Hope
 - Starbucks Coffee Company
 - Taco Bell
 - McDonalds
 - AM/PM
 - Best Western Hotel
 - 3 Unit Multi-tenant Commercial Building
 - Greenscape Alchemy Cultivation Facility
 - Green Dragon Cultivation Facility
 - Green on Perez Cultivation Facility
 - Green Clean Medicine Cultivation Facility
 - Cathedral Green Cultivation Facility
 - House of Lucidity Cultivation/Manufacturing and Dispensary
 - CK Endeavors (4 separate buildings on Bankside Drive)
 - Tomate Soliel Cultivation and Manufacturing Facility
 - Volvo Tenant Improvement and Relocation
 - Subaru Expansion
 - Sunniva Medical Cannabis Campus
 - Verano by DR Horton at Rio Vista
- Continue to provide permit processing, plan reviews and field inspections, while endeavoring to increase our level of customer service and response
- Support the Code Compliance Division by providing technical assistance with non-permitted or non-compliant structures

GOALS AND OBJECTIVES

The Building and Safety Division's goals and objectives include:

City Council Goal 1: Economic Development

- Provide building guidance and support to the Economic Development Division
- Ensure plan reviews (except for large or complicated projects) are completed within three (3) weeks from the date of submittal
- Ensure inspections are performed within 24 hours of the time of request (except for weekends and holidays)
- Ensure all permitted projects comply with applicable local, state and federal building regulations
- Continue to update city standard drawings and other handout materials
- Adopt the 2019 California Building Code Standards, with local amendments
- Implement an electronic document storage system for records management and retrieval
- Moving the plan review submittal and plan review routing process onto the new ERP system

CODE COMPLIANCE

CODE COMPLIANCE EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	493,743	572,602	754,631	182,029	792,295	37,664
Operations	299,411	188,063	352,460	164,397	354,765	2,305
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	793,154	760,665	1,107,091	346,426	1,147,060	39,969

The City's Code Compliance Division is responsible for ensuring compliance with applicable statutes or ordinances and managing programs that will maintain and improve property values and the quality of life within the community. The five main components of the Division are:

- Municipal Code Enforcement
- Customer Service
- Property Maintenance
- Community Safety
- Abandoned and Inoperative Vehicle Abatement

Each component places an emphasis on public relations, education and voluntary compliance with the law. By implementing new methods of enforcement, with an increased emphasis on education, the Division has been able to provide the citizens of Cathedral City with a healthier, safer, and more attractive place to live, work and play.

ACCOMPLISHMENTS

Recent accomplishments of the Code Compliance Division include the following:

- The Division received 1,021 requests for service in 2018. Officers posted 1,771 compliance notices, resulting in:
 - 2,044 follow up inspections with 20 properties abated by private contractor
 - 619 inoperative/abandoned vehicles towed
 - 214 citations and civil notices issued
- The Division implemented programs to manage complaints regarding short-term vacation rentals and cannabis businesses
- The Division continues to work with other departments and agencies to offer free or low-cost programs to help residents address compliance issues such as Junk your Jalopy and the Waterscape Landscape Grant

CODE COMPLIANCE, continued

GOALS AND OBJECTIVES

The Code Compliance Division's goals and objectives include:

City Council Goal 5: Code Enforcement

- A Code Compliance Manager position has been proposed in the budget to manage the Division
- The Division plans to work with Human Resources to utilize volunteers to assist with administrative duties and tasks
- The Division will continue to implement necessary measures and regulations to control cannabis related odor
- The Division will continue to place an emphasis on education and explore opportunities to engage the community in this effort

ENGINEERING

ENGINEERING EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	273,809	344,277	504,644	160,367	536,627	31,983
Operations	176,176	223,050	306,895	83,845	308,946	2,051
Debt service	0	0	0	0	0	0
Capital outlay	0	315,240	900,000	584,760	900,000	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	449,985	882,567	1,711,539	828,972	1,745,573	34,034

The Engineering Division provides a variety of services including implementation of Capital Improvement Program projects; review of private land development projects; providing key support to the City's Economic Strategic Plan; management of the National Flood Insurance Program; providing public works inspections for public works and private land development projects; and management of the City's traffic & roadway network. Engineering Staff administers the Capital Improvement Program, including project development, design, project approval, contract administration, construction management, and inspection of public construction projects, such as streets, traffic signals, drainage, and other related public projects. This includes approving and inspecting public works facilities built by private development. Staff also serves as liaison to the Streets and Transportation Commission.

ACCOMPLISHMENTS

Recent accomplishments of the Engineering Division include the following:

- Major Capital Improvement Projects: Vista Chino Street Improvements, Date Palm Drive and Dinah Shore Drive Intersection Reconstruction and the Dinah Shore Drive Pavement Rehabilitation Project
- Completed the construction and asphalt renovation of residential streets related to the 5-year Pavement Management Plan project located in the Mid Cove, Upper Cove, Dream Homes and various neighborhoods southeast of Date Palm Drive and Dinah Shore Drive along with other streets within the City
- Completed roadway reconstruction on McCallum Way and 30th Avenue
- Completed asphalt renovations within the Whitewater Neighborhood Streets south of Ramon Road in conjunction with Community Development Block Grant funding. Completed the construction on the new Ocotillo (Whitewater) Park Project in the South City area
- Completed the Whitewater Channel Bicycle Trail Project as the first official portion of Coachella Valley (CV) Link dedicated and accepted in the Coachella Valley
- Completed 100% sustainable median improvements on East Palm Canyon east of Date Palm Drive
- Completed the Date Palm Drive at Whitewater River Bridge Project

IN PROGRESS

- Completed the design of the Cathedral Canyon Bridge at Whitewater River and are shovel-ready awaiting approval of FHWA funding
- Heritage/Commons Park and Amphitheatre Project is under construction
- Two HAWK pedestrian crosswalk installations on Dinah Shore Drive
- 20 traffic signal upgrades resulting from a Highway Safety Improvement Program (HSIP) grant

GOALS AND OBJECTIVES

City Council Goal 2: Infrastructure

Engineering's objectives to meet this goal include:

- Continue to work with CVAG on the construction of the next section of the CV Link
- Continue to work with CVAG on trailheads and access points for the CV Link Project, especially near Date Palm Drive
- Continue to promote the installation of sewer lines in various neighborhoods without sewers through Assessment District formation
- Completing, updating and implementing the City Engineering Development Standards Specification Manual
- Working jointly with developers and utilities to provide necessary infrastructure in the North City and Extended North City planning areas
- Work jointly with Economic Development Staff to enhance the Date Palm Drive corridor entrance to the City from Interstate 10
- Continue to work with CVAG on synchronizing Ramon Road and East Palm Canyon traffic signals along with the associated infrastructure upgrades
- Continue working with Palm Springs on the Ramon Road Bridge and Roadway Widening Project
- Continue working with Palm Springs on the Vista Chino Bridge Project
- Continue working on the Project Study Report (PSR) for the DaVall Drive Interchange Project and seek local, state and federal funding to complete the next steps
- Continue the Pavement Management Program and integrate SB1 funding and required Maintenance of Effort (MOE) funds to progress through the program
- Complete the projects identified in the FY 2019/20 and FY 2020/21 Capital Improvement Program

FACILITIES

FACILITIES EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	377,433	463,413	494,702	31,289	520,671	25,969
Operations	1,414,665	859,369	1,604,171	52,971	1,469,222	-134,949
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	1,792,098	1,322,782	2,098,873	84,260	1,989,893	-108,980

Facilities Services Division consists of a team of highly skilled trade staff maintaining the City's buildings, facilities and adjacent grounds for the community. The mission is to provide quality service in an efficient and professional manner to ensure building safety and comfort. Facilities Services is responsible for the detailed daily preventive maintenance and repair to keep the City's buildings, facilities and adjacent grounds in well maintained operational condition. Facilities Services prepares specifications for projects related to city facilities, such as, roof replacements, interior building remodels, contracted exterior painting projects along with heating, ventilation and air conditioning repairs or replacements. In doing so, the staff embraces safety, courtesy, integrity and excellent customer service while providing a work environment that is comfortable, safe, economical and easy to maintain.

ACCOMPLISHMENTS

Recent accomplishments include the following:

- Repaired and Upgraded electrical switch gear for the Civic Center.
- Renovated and/or installed desert scape around the Civic Center and parking structure.
- Upgraded the lighting systems in the Civic Center and Fire Stations to LED.
- Completed re-roofing of Fire Stations 410, 411 and 413.
- Completed exterior painting of the Library.
- Constructed front counter wall with corresponding electrical and security components.
- Replaced roll up doors at Fire Stations 412 and 413.
- Reinforced steel columns in Panorama and Century Park shelters.
- Renovated and replaced soft surface at the Fountain of Life.

GOALS AND OBJECTIVES

City Council Goal 2: Infrastructure

The Facilities Services Division's goals and objectives include:

- Maintain facilities in a safe condition and in compliance with applicable building codes and regulations.
- Identify and implement possible improvements to reduce costs and expand services to result in a more efficient operation.
- Conserve energy and resources by ensuring maximum operating efficiency of energy-consuming equipment and systems.
- Re-roof Library Building.
- Install LED lights along East Palm Canyon Drive.
- Assist in relocation of Fire Station 411 to a new facility over the next two years.



Cathedral City

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PUBLIC WORKS

PUBLIC WORKS EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	192,519	218,578	176,037	-42,541	188,547	12,510
Operations	635,093	680,976	652,710	-28,266	654,357	1,647
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	827,612	899,554	828,747	-70,807	842,904	14,157

The Public Works Division is responsible for maintaining the City's streets, parks, general fleet and facilities. Public Maintenance and Street Maintenance services include:

- Street signage, striping, sweeping and repair
- Traffic signal maintenance
- Contract administration/Solid waste
- Blow sand removal
- Drainage system maintenance
- Graffiti removal from public facilities
- Removal of hazardous material
- Traffic control at accidents and other emergencies
- Landscape maintenance
- Weed removal within street right-of-way
- Maintenance of public works vehicles and equipment
- Minor improvement projects

In addition, Public Works provides for the care and maintenance of the city-wide park system, as well as several key right-of-way areas along housing developments, while also maintaining the rights-of-way at the City's Auto Park, including city-owned land.

Public Works acts as first responders to emergency events, such as stormwater flooding, in coordination with the Police and Fire Departments.

Public Works facilitates many of the city recycling programs and our facility acts as a collection site for the general public every Tuesday, from 1p.m. - 3p.m., for the disposal of electronic items, medical waste, sharps and tires generated by residents.

ACCOMPLISHMENTS

Recent accomplishments of the Public Works Division include the following:

- Continued the comprehensive street striping program, as well as stop bars and crosswalks
- Painted the Traffic Signal related structures in the Downtown Area

PUBLIC WORKS, continued

- Crack Sealed Panorama, Dream Homes and the Cove in support of street slurry operations as part of Phase 4 and 5 of the Pavement Management Plan
- Maintained the Public Works fleet with an emphasis on “clean energy,” including the recently activated slow fill CNG system
- Provided logistical support for several city events such as the Snow Fest, Cathedral City Balloon Festival, the Tour de Palm Springs, the NCAA Women’s Fast Pitch Tournament and the Healing Fields
- Installed art and related pedestal structures at several locations in support of the Art in Public Places Program
- Installed new banners in the Town Square/Downtown corridor
- Installed new wayfinding and city entrance signs

GOALS AND OBJECTIVES

City Council Goal 2: Infrastructure

The Public Works Division’s objectives in meeting this goal include:

- Ensuring clean, sanitary, safe and visually attractive conditions throughout the City by continuing to improve the quality of maintenance
- Complete Citywide Sign program
- Continue to focus on the Downtown and business corridors and support the event staff and other city departments accordingly
- Providing for the safe movement of motor vehicles, bicycles and pedestrians through continued street striping and installing improved legends, illuminated street signs, upgraded traffic control devices and enhance the safe routes to school

RECREATION

RECREATION EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	0	0	0	0	0	0
Operations	188,181	778,413	343,150	-435,263	491,150	148,000
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	174,063	177,630	340,536	162,906	340,536	0
TOTAL EXPENDITURES	362,244	956,043	683,686	-272,357	831,686	148,000

The Recreation Division is responsible for providing certain services to the City's Library and Senior Center. In 2003, the existing Parks and Recreation Division was removed from primary city financial support due to budget constraints; however, there has been continued maintenance and operational support for the various parks located throughout the City:

- Century Park
- CV Link, 1st phase
- Dog Park
- Festival Park
- Memorial Park
- Ocotillo Park
- Panorama Park
- Patriot Park
- Soccer Park
- Town Square

The City has a five-member citizen-based Parks and Community Events Commission advising the City Council and City Staff regarding issues important to residents. City Staff and the Commissioner's partner together to help support local youth activity groups, to address the City Council goal of increased community involvement in municipal government and to continue to enhance the transparency of city government and availability of information to the public.

ACCOMPLISHMENTS

Recent accomplishments of the Recreation Division include the following:

- The maintenance of all city parks, to include the latest addition to City parks – Ocotillo Park in the Whitewater neighborhood
- The Movies in the Park series at Panorama and Ocotillo Parks

GOALS AND OBJECTIVES

City Council Goal 6: Parks

The Recreation Division's objectives include:

- Continue to promote and provide mental well-being, health and physical fitness through civic activities
- Consider and "map the course" to become a member and annex into the Desert Recreation District



Cathedral City

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POLICE / ADMINISTRATION

POLICE ADMINISTRATION EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	2,280,493	2,135,401	2,594,590	459,189	2,737,563	142,973
Operations	439,064	454,362	473,811	19,449	477,459	3,648
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	2,719,557	2,589,763	3,068,401	478,638	3,215,022	146,621

The Police Department's mission is to provide the community with progressive and professional police service dedicated to ensuring public order, a sense of community well-being, and responsiveness with integrity and excellence.

ACCOMPLISHMENTS

The Police Department continues to use social media, utilizing applications such as Facebook, Instagram, and Nextdoor to stay connected to our community members. There are close to 6,000 people following the Cathedral City Police Department. The use of Twitter has been very beneficial to our motoring public in alerting drivers of areas to avoid when road conditions warrant alternate routes.

- 2018 showed a 60 percent increase in social media followers
- Due to the increase in special events, the Police Department developed a deployment strategy to help ensure public safety in these open-air venues
- Special events coordinator position created to liaison with the city and community members for community events and plan the Police Department's response
- Conducted a gun buy-back event in the city. The last one was in 2018

GOALS AND OBJECTIVES

City Council Goal 4: Public Safety (A) Police

In supporting the City Council's Public Safety Goal (#4), the Police Department's goals and objectives include:

- Committing to and embracing best policing strategies, management practices, and developing skills in the workforce promoting visionary leadership throughout the organization and a well-trained, professional, and customer service-oriented workforce providing excellent police service
- Preventing and reducing crime and conditions that create social disorder by provisioning a full range of high-quality police services fostering an environment of public trust and confidence
- Enhancing our commitment to community policing by engaging the City's leadership, Police Department, and public partners in public safety
- Ensuring police accountability to the community by measuring and evaluating organizational performance and employee commitment to the department's mission and values

POLICE / ADMINISTRATION, continued

- Continuing to assess, develop, and implement innovative solutions, policies and procedures, and organizational systems resulting in excellent police practices
- Continuing to review staffing levels and identify levels of future development that might trigger the need for and generate adequate funding to support additional personnel to fulfill succession planning

The Office of the Chief of Police includes the Police Administration division, which provides policy and leadership direction. The Chief's Office also includes Professional Standards, Media Relations, Budget and Financial Management, Grants Administration, Court Services and Records Management. The Professional Standards Bureau is responsible for conducting investigations into alleged misconduct of sworn and non-sworn personnel and handles the department's risk management.

ACCOMPLISHMENTS

Recent accomplishments include:

- Promotion of one Commander and two Sergeants
- Hosted several community engagement events to include two Community Police Academy classes
- Hiring 14 new full and part-time employees, including four officers, five dispatchers and five civilian employees
- Implemented the use of a professional standards software and accountability system (BlueTeam)
- Grant funded purchase of a Force Options Simulator for reality-based escalation/de-escalation training
- Built and dedicated a Police Officer Memorial to honor Officers David Vasquez and Jermaine Gibson
- Enhanced the community's mobile web application
- Created a mobile application for officers and staff to use in accessing a variety of sensitive information
- Updated and modernized the Police Department's website to include additional language options to better serve the community
- Assigned Division Commanders to act as liaisons to reflect the city's five districts
- Began the use of InTime scheduling and payroll software
- Diversifying the collateral duties of personnel within the department
- Initiated the staffing of the Recruit Police Officer position (along with the Cadet Program). Sent our first cadet to the police academy as a recruit trainee
- Implemented the Coachella Valley's only FAA-compliant Law Enforcement Unmanned Aerial Vehicle program
- Equipped officers with new safety equipment, to include:

POLICE / ADMINISTRATION, continued

- Belt-worn tourniquets
- Gasmasks
- Trauma Kits
- Active Shooter Response ballistic vests
- Maintain high levels of department wide Police Officers Standards Training (POST)-approved training to best serve our community
- Provide a lobby computer kiosk for public use – crime reporting, etc.
- Hold a team building workshop to promote goal setting and team work
- Implement a modern web-based employee evaluation program
- Upgrade officers' ballistic helmets to replace the current 20-year-old helmets
- Continue to evaluate best practices as it relates to continually changing laws within the State of California
 - Examples: AB 109, Propositions 47 & 57, SB 1421, Racial Profiling Data Collection (RIPA) and National Incident-Based Reporting System (NIBRS)
- Pursue implementation of a jailer position to staff the city jail. This would offset the current booking fees charged by the Riverside County Sheriff's Department

GOALS AND OBJECTIVES

City Council Goal 4: Public Safety (A) Police

Police Administration's goals and objectives include:

- Providing the most professional police services to our citizens, employees and visitors
- Aggressively seeking grant opportunities, being innovative to reduce workloads of personnel and using technology to save and maximize time
- Through a series of meetings with the Strategic Planning Committee, determine the long-range strategic plans best desired for the continued advancement and success of the department
- Purchase Panasonic/GETAC Toughbook style mobile data computers for patrol vehicles and were able to reallocate nine mobile data computers to the Fire Department
- Purchase automatic vehicle locator devices for both Police and Fire vehicles
- Commitment of community involvement by engaging in dialogue with the community through meetings and City events
- Diversify and expand the department recruitment methods

POLICE / ADMINISTRATION, continued

- Seek to maintain fiscal responsibility to stay within or under budget
- Continue with the upgrading of technology throughout the department to upgrade standards
 - Briefing and conference rooms
 - Body worn and in-car Cameras
 - Upgrade the currently antiquated computer server, for the storage of digital evidence
 - Provide tools carried by officers for safety and protection of themselves and the public
- Continue to review and update department policy and procedures to modern industry standards and the law

POLICE / FIELD SERVICES

POLICE FIELD SERVICES EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	5,806,899	6,463,566	8,093,339	1,629,773	8,572,465	479,126
Operations	1,240,682	1,118,407	1,060,378	-58,029	1,037,806	-22,572
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	7,047,581	7,581,973	9,153,717	1,571,744	9,610,271	456,554

Field Services Operations Division, the largest division of the Police Department, is comprised of the Patrol Bureau, Traffic Bureau, and Gang Unit. This division is responsible for the following: first police response to emergencies; preliminary and follow-up investigations on property, person, and grand theft auto crimes; and basic police patrol services. Watch Commanders are responsible for the daily operations of the Patrol Bureau and any collateral assignments. The Field Training Officer (FTO) program provides training to all new police recruits. The Traffic Bureau provides enforcement, education, parking, 30-day impounds, and accident investigation follow-up.

ACCOMPLISHMENTS

Recent accomplishments of the Operations Division include the following:

- The Patrol Bureau handled approximately 58,896 calls for service, completing 6,852 reports, and making 1,600 arrests for misdemeanor and felony crimes with 1,347 cases being sent to the District Attorney's Office for criminal filing
- Increased use of the Coplogic Online Reporting System
- The In-Car Video System continues to provide additional video and audio evidence for criminal cases, as well as professional standards and risk management incidents with positive outcomes for the City
- Discontinued the use of Red-Light Cameras – study found it was not fiscally responsible
- Began upgrading patrol unit mobile data computers (MDCs). To date, nine MDCs have been deployed
- Successfully obtained a grant through the Alcohol Beverage Control Agency to assist in the enforcement of all alcohol related issues
- Reinstated the Bicycle Patrol Team. Has been successful in patrolling the cities CV Link and community events
- One-percent reduction in Part I crime

POLICE / FIELD SERVICES, continued

GOALS AND OBJECTIVES

Field Services' goals and objectives include:

- Continuing development of our volunteer base of Reserve Officers and Citizen's on Patrol members to assist with daily activities and provide additional support to Operations
- Continue our recruitment process for qualified officers
- Continue to use the Police Cadet Program to develop future Police Officers and Law Enforcement positions for the Department
- Acquire and implement overt and covert video surveillance cameras for crime hot spots
- Obtain CA State Office of Traffic Safety grant funding to address pedestrian safety, DUI related issues, and reduce the number of fatal and injury collisions
- Pursue keeping our patrol vehicle fleet up-to-date with reliable equipment by replacing thirteen vehicles (eight 2007 and five 2008 models)

POLICE /INVESTIGATION SERVICES

POLICE INVESTIGATION SERVICES EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	3,001,930	3,392,305	2,843,971	-548,334	2,985,362	141,391
Operations	601,083	210,858	201,915	-8,943	206,779	4,864
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	3,603,013	3,603,163	3,045,886	-557,277	3,192,141	146,255

The Investigations Division is made up of several bureaus, including Detectives, Training, and Personnel.

- The Detective Bureau is comprised of four Detectives, a Sergeant, and a Commander who oversees the detective and evidence units. There are also three specialized detectives who are assigned to a Real Estate Fraud Taskforce, an Auto Theft Task Force, and a Narcotics Task Force. The Detectives are responsible for conducting critical incident investigations, follow-up criminal investigations, and preparing cases for prosecution. The team investigates a wide variety of crime, to include homicides, assaults, armed robberies, sexual assaults, domestic violence, fraud cases, computer crimes, hate crimes, and identity theft. Specialized Detectives conduct investigations of cases involving drugs, vice activities, criminal intelligence gathering to include gangs, and dissemination of intelligence information. Specialized Detectives also aid federal and state task forces as well
- The Evidence Unit supports the Detective Bureau by collecting and processing seized evidence from crime scenes
- The Training and Personnel Bureau is responsible for state POST and federal mandated training, in-house training, certifications, personnel background investigations, and processing applicants and volunteers

ACCOMPLISHMENTS

Recent accomplishments of the Investigations Division for 2018 include the following:

- The Detective Bureau reviewed 913 cases
- Detectives and the Evidence Unit worked major crime scenes, including homicide, assault with a deadly weapon and traffic fatalities
- Detectives worked over 60 major crimes, including attempted homicide, home invasion robbery, rape, assault with a deadly weapon, child sexual abuse, child physical abuse, and burglary
- Post-Release Accountability & Compliance Team (PACT), housed in the Cathedral City Police Department with a Cathedral City Sergeant and six Police Officers from East Riverside County / Coachella Valley agencies, to ensure post release individuals comply with their terms
- The Training and Personnel Bureau conducted mandatory POST vehicle pursuit training during briefings. The Training Bureau also monitored and audited the Lexipol Daily Training Bulletins
- The Training and Personnel Bureau completed five oral interview panels for Police Officer, three panels for Dispatch, and ten other panels for civilian positions. This resulted in hiring four Police Officers, two full-time and two-part time dispatchers, and five other civilian full / part time employees.

POLICE /INVESTIGATION SERVICES, continued

- The Training and Personnel Bureau hosted several POST approved training classes at the Police Department attended by officers from throughout the State of California, thus saving the city thousands of dollars in training expenses.
- Background Investigators conducted backgrounds on potential Cathedral City Police and Fire Department employees and volunteers
- Approximately 70 background investigations were completed by our three part-time Investigators. These investigations included both Police and Fire Department personnel.
- Technology upgrades with cell phone forensic equipment, laptops, iPads, crime scene software, and GPS trackers allowing technology to assist in criminal investigations while increasing prosecutions with cases being solved
- Several members of the Police Department received the Peace Officer Public Safety Award through the Palm Desert Area Chamber of Commerce

GOALS AND OBJECTIVES

City Council Goal 4: Public Safety (A) Police

The Investigations Division goals and objectives include:

- Enhancing current technology to aid in the identifying, prosecuting and closing of cases
- Add an officer to the Riverside County District Attorney Gang Enforcement Team
- Continue to grow the Crime Analyst position to develop incident driven coordination with other divisions and agencies in the Coachella Valley
- Explore a transcription service to increase overall efficiency of the unit
- Build upon the already strong cooperative relationship with the Palm Springs Unified School District through our School Resource Officer
- Utilize the resources of our special enforcement teams, such as the narcotics task force and the Grand Theft Auto Team, to assist in the crime fighting efforts throughout the city
- Purchase automated license plate readers as an investigative tool for fixed positions in the city

POLICE /EMERGENCY COMMUNICATIONS

POLICE EMERGENCY COMMUNICATIONS EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	1,983,123	2,176,849	2,378,573	201,724	2,482,502	103,929
Operations	442,170	397,208	435,015	37,807	435,479	464
Debt service	247,791	247,791	0	-247,791	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	169,600	169,600	132,400	-37,200
TOTAL EXPENDITURES	2,673,084	2,821,848	2,983,188	161,340	3,050,381	67,193

The Emergency Communications Center answers all 9-1-1 emergency and non-emergency telephone calls for the City of Desert Hot Springs and City of Cathedral City. All emergency requests for police, fire, and medical aide services are routed through the Communication Center. Additional services include maintenance and administration of all radio system infrastructure, emergency telephone communications equipment, and FCC radio licenses.

ACCOMPLISHMENTS

Recent accomplishments of Emergency Communications include the following:

- The Emergency Communications Center answered 189,724 emergency and non-emergency calls during 2018. CCPD officers handled 58,896 calls, while DHSPD officers handled 46,467 calls, and CCFD responded to 5,732
- Dispatch has continued to inform and educate the public regarding the on-line reporting system that is available to our community members, showing a marked increase in the amount of on-line reports we have received. We have recently added two more online reports for our citizens' convenience – Theft of mail/packages and documentation only reports
- Two MDCs have been assigned to dispatch with the computer aided dispatching programs installed to allow dispatchers to create and dispatch calls for service from the field in an emergency
- Enhanced dispatcher training for career development and to be more effective during a critical incident
- The ERICA Radio System has received software and hardware upgrades
- Staffed two new full time Communications Supervisors to help address issues in the communications center
- All dispatchers attended a fire dispatch academy to help enhance their ability to manage fire radio traffic
- The training of line level personnel on the emergency resetting of the ERICA radio system
- For the first time in 25 years an additional full time dispatcher position was added to help manage the increased call load

GOALS AND OBJECTIVES

With the dispatch center being the first line of communication to help all personnel to be safe while responding to calls for service in the City, the Emergency Communications division's goals and objectives include:

- Implement the recommendations made in the Efficiency and Staffing Consultation Report. This includes the addition of nine positions for dispatch to comply with the Association of Public-Safety Communication Officials recommendations

POLICE /EMERGENCY COMMUNICATIONS, continued

- Purchase a new CAD/RMS system to meet the current and future needs of both the police and fire departments.
- Upgrade the ERICA Radio system to achieve interoperability (\$580K annual + \$220K maintenance).
- Build out the online reporting system to maximize the number of reports that can be created. This will better serve the community and save time and money of Police Department staff
- Obtain and train staff in the use of Emergency Medical Dispatching procedures, as part of Riverside County's Emergency Medical Services mandate
- Continue the hiring process to get fully staffed with the budgeted personnel in the dispatch center
- Ensure training, both formal and informal, is accomplished for all staff in our Communications Center
- Create a standardized operating procedures manual to address following proper protocol
- Implement an employee wellness program

POLICE /ANIMAL CONTROL SERVICES

POLICE ANIMAL CONTROL EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	0	0	0	0	0	0
Operations	314,735	329,189	339,189	10,000	339,189	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	314,735	329,189	339,189	10,000	339,189	0

Animal Control Services is currently contracted through the Riverside County Health Department Animal Services Division and is responsible for the enforcement of state and city animal control laws and codes. Animal Control has the following responsibilities:

- Administering a rabies control program
- Investigating reports of animal bites to humans by both domestic and other animals
- Locating and detaining stray animals
- Locating and detaining indigenous wild life and then relocating them
- Issuing citations to owners of animals who are in violation of the city or state animal control regulations
- Providing for the removal of dead animal carcasses from city streets and private properties
- Operating, cleaning and maintaining the animal control kennel
- Returning found animals to their owners
- Adopting out found animals
- Euthanizing animals and disposing of animal carcasses
- Receiving fees paid by citizens for impounding, boarding and adoption of animals

ACCOMPLISHMENTS

Working with Animal Control personnel and department personnel to ensure there are 40 hours/week of services contracted for keeping costs under control and serving our community members' animal control needs. We are currently in a three-year contract with the county until June 30, 2020.

GOALS AND OBJECTIVES

Animal Control's goals and objectives include:

- Providing animal control field and shelter services to the City of Cathedral City and its residents to reduce and control stray animals
- Animal investigations
- Returning lost pets to owners and to promote animal adoption efforts, as well as, spay and neuter services
- Study the cost benefit analysis of handling animal licensing through the city
- Updating the Cathedral City Municipal Code to include Riverside County's Title Six for Animal Control Enforcement

FIRE / ADMINISTRATION

FIRE ADMINISTRATION EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	484,223	531,345	567,005	35,660	592,810	25,805
Operations	196,010	145,466	184,171	38,705	183,032	-1,139
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	680,233	676,811	751,176	74,365	775,842	24,666

Fire Administration is responsible for managing the City's life safety, public education, fire prevention / protection and disaster preparedness programs. There are five main components in this program:

- Personnel Management
- Financial Management
- Facility / Equipment Readiness
- Records Management
- Fire Department Strategic Planning

ACCOMPLISHMENTS

Fire Administration accomplishments include:

- Enhancing service levels to the residents and visitors of Cathedral City through quality customer service and support
- The City maintained its' Class 3 - Insurance Services Office - Public Protection Classification
- A 2019-2023 Strategic Plan was prepared by the members of the department in September and October 2018, consistent with the Cathedral City Council goals
- Firefighter / Paramedics were hired; Christopher Dietz, Vince Salazar and Cory Wirt in June 2017; Taylor Burchartz, Dustin Emter, Riley Fehser-Wey, Dylan McCrum, Joe Richardson, and Kenneth Skinner (funded by a FEMA SAFER Grant) in February 2018; Kael Eaves, Josiah Maier, Brodie Trayer and Derek Wochholz in July 2018; and Maurice Salazar and Jeffrey Smith in February 2019 (replacements for two non-completions of F.F. probation)
- The following personnel were promoted; Fire Captains Josh Hess, James Taylor and Rick West in April 2018; Fire Engineers Corey Goddard, Jeremy Keenan and Justin Vondrisk in April 2018; Richard Valenti in June 2018; Nathan Kidd in October 2018; and Olen Main in December 2018
- Completed a cost analysis and operational plan in 2018 to provide fire prevention, fire protection, emergency medical services and ambulance transportation to the area north of I-10, from Rio Del Sol on the west to Avenue Forty-Eight on the east, which encompassed Thousand Palms and adjacent areas
- The department was awarded a Federal Emergency Management Agency - Staffing for Adequate Fire and Emergency Response (SAFER) grant, in the 2018 federal fiscal year, to provide six additional Firefighter / Paramedics for the department
- Completed required department submittals for ambulance services reimbursements from the State of California Ground Emergency Medical Transport and Quality Assurance Fee programs in 2017, 2018 and 2019

FIRE / ADMINISTRATION, continued

- Coordinated the relocation of Fire Station 411 - 36913 Date Palm Dr. with the community Urban Revitalization Corporation (C.U.R.C.). The design was completed and the contract was finalized March 2019, construction planned for Summer 2019 and completion in Summer 2020

GOALS AND OBJECTIVES

Fire Administration's goals and objectives include:

City Council Goal 3: Fiscal

Financial Management

- Prepare and oversee the department's annual budgets
- Manage the department's bi-weekly employee payroll program
- Manage the department purchasing, including emergency vehicles and equipment, daily operational and disaster preparedness equipment and supplies
- Provide budget assistance for program managers
- Identify opportunities and apply for grants and other alternate funding sources

City Council Goal 4: Public Safety

(B) Fire

Fire Department Planning

- Presented the F.D. Strategic Plan for 2019-2023, with City Council adoption in February 2019
- Monitor, implement and maintain federal, state, regional, county and local mandated programs, including ambulance transportation, emergency medical services, electronic patient care reporting, firefighter safety, OSHA and other related compliance programs
- Manage agreements and cooperate with adjoining agencies, i.e. mutual and automatic aid
- Evaluate options to provide public safety services to other communities or to form joint services partnerships consistent with the City Council goals
- Recruit and retain qualified and diverse personnel with a focus on females and individuals who reflect the community members we serve, including bilingual speakers, which is consistent with the City Council goals
- Review training and response capabilities for F.D. special teams e.g. hazardous materials, confined space rescue, and other disciplines consistent with the City Council goals

Records Management

- Prepare monthly administrative performance reports
- Manage the department's employee accident and injury prevention program and recordkeeping
- Manage public records requests, depositions, subpoenas and records retention programs
- Fulfill public records requests for prevention, fire and medical reports from insurance and legal firms
- Manage the ambulance billing and collections program

FIRE / ADMINISTRATION, continued

- Analyze, collect, and manage department cost recovery programs including: paramedic transport fees, treat and refer fees, smoke detector inspections, short-term vacation rentals, hazardous materials, joint apprenticeship committee training and wildland deployment reimbursements
- Manage the fire prevention inspection program including: state mandated annuals; new business licenses and renewals, cannabis, care facilities, construction, smoke detector, and short-term vacation rental inspections
- Process annual reimbursements through the State of California Ground Emergency Medical Transport (GEMT) and Quality Assurance Fee (QAF) Programs
- Prepare and submit the quarterly reporting for the National Fire Incident Reporting System (NFIRS)
- Maintain all required records for the Insurance Services Office (ISO)
- Assess department technology needs as they relate to data and record keeping

Facilities/Equipment Maintenance

- Provide materials and supplies for on-duty and contracted personnel to maintain fire facilities and equipment
- Monitor and maintain the City's underground fuel storage and dispensing system for compliance with all federal, state, county and local codes and regulations and ensure 24/7 access and operational capabilities for normal and disaster functions
- Maintain all department vehicles and equipment for safe operation
- Complete the relocation of Fire Station 411 - 36913 Date Palm Dr. consistent with the City Council goals

City Council Goal 7: Human Resources

Personnel Management

- Manage employee recruitment, hiring, and promotional processes, in coordination with Human Resources, including diversity hiring, job specific testing materials and methods.
- Manage the employee appraisal program, including recognition and corrective action.
- Improve the department safety program to reduce accidents and injuries.
- Manage the worker compensation program, in coordination with Human Resources.
- Improve the TeleStaff timekeeping program through additional automation.
- Provide ongoing review of industry trends, training, and laws or regulations impacting the organization's employees.

FIRE / SUPPRESSION

FIRE SUPPRESSION EXPENDITURES

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	5,564,059	6,731,943	7,491,719	759,776	8,130,252	638,533
Operations	885,858	805,927	821,358	15,431	836,121	14,763
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	6,449,917	7,537,870	8,313,077	775,207	8,966,373	653,296

The Fire Suppression program is designed to reduce injuries, deaths, environmental damage, and property losses due to medical emergencies, fires, hazardous materials incidents, and physical and natural disasters. There are two main components to this program:

- Emergency Service
- Non-Emergency Service

Fire suppression personnel perform public education programs, company fire prevention inspections, and cause and origin investigations. In addition to emergency responses, fire personnel provide non-emergency community service assistance. The firefighters also maintain all emergency response apparatus, equipment and facilities on a daily basis.

ACCOMPLISHMENTS

Fire Suppression accomplishments include:

- Fire units responded to emergency incidents: 5,832 in 2018; 5,836 in 2017; and 5,660 in 2016. The incidents included fire alarms, emergency medical, fires, hazards, public services requests and service types
- Continued to use Active 911 software for improved fire personnel alerting and routing
- Implemented on-duty Battalion Chiefs
- Increased staffing to 3-0 on each company - 14 responders on-duty
- Responded to major wildland urban interface fires, throughout California, 33 days in 2018, 59 days in 2017 and 24 days in 2016 as part of the California Fire Assistance Agreement
- Annually inspected and certified rescue ladders (ground and aerials), tested fire hose, extrication equipment and self-contained breathing apparatus
- Replaced two extrication tools with battery-operated units (1 Donation & 1 Grant)
- Replaced 3 thermal imagers (Grant)
- Added standardized RIC packs to each company
- Replaced 40 SCBA masks and added facepiece communications units
- Hydro-tested 105 SCBA bottles
- Purchased turnouts for 8 new hires and 6 new SAFER F.F.'s. Funding provided by Agua Caliente Band of Cahuilla Indians (ACBCI Donation of 6 sets)
- Replaced 26 sets of incumbent turnouts. (ACBCI Donation of 14 sets)
- Replaced four QRAE multi-gas monitors

FIRE / SUPPRESSION, continued

GOALS AND OBJECTIVES

Fire Suppression's goals and objectives include:

Council Goal 3: Community Engagement and Community Relations

Non-Emergency Service

- Conduct community public education, including automated external defibrillator, CPR, burn and drowning prevention, disaster preparedness, first aid, and safety training
- Respond to and participate in community events, community service requests, including tours and presentations, water removal, locked vehicles, and aid for the disabled and elderly

City Council Goal 4: Public Safety

(B) Fire

Fire Suppression - Emergency Service

- Improve the Insurance Services Office rating to a Class 2, by 2020/2021
- Provide adequate emergency response personnel to emergency medical incidents within eight minutes, 80% of the time
- Provide adequate firefighters on scene for residential and commercial fires within eight minutes, 80% of the time
- Replace computer aided dispatch (CAD) system (Police budget)
- Replace 2002 pumper
- Replace 2009 Battalion Chief vehicle
- Add heart-saver alert tones and encode light systems to fire stations 412 and 413
- Add temperature controlled physical fitness areas to fire stations 412 and 413

Non-Emergency Service

- Maintain fire apparatus, equipment and facilities. On-duty suppression personnel perform minor maintenance and repairs to emergency medical and fire equipment, emergency vehicles and community fire stations
- Coordinate the engine company business fire inspection and preplanning programs
- Conduct preliminary fire investigations for origin and cause

FIRE / PREVENTION

FIRE PREVENTION EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	90,655	115,923	100,557	-15,366	104,010	3,453
Operations	63,164	20,180	61,063	40,883	61,616	553
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	153,819	136,103	161,620	25,517	165,626	4,006

The Fire Prevention program is designed to reduce personnel injuries and loss of life and property resulting from hazardous conditions. There are six main components for this program:

- Public Education
- Business Inspections
- Development Review / Plan Checking
- System Checks
- Fire / Arson Investigation
- Fire-setter Counseling

Fire prevention efforts are part of the overall community risk reduction process, which is a critical aspect of the fire protection delivery system. Effective fire prevention programs aid in reducing potential fire sources, ultimately reducing the number of fires annually. The Fire Prevention program, under the direction of the Fire Chief, is responsible for the coordination of the department's public education programs, engine company inspections, and fire inspector state-mandated, residential and business inspections. These activities are provided throughout the community on an annual basis.

ACCOMPLISHMENTS

Fire Prevention accomplishments include:

- Conducted inspections of residential smoke alarms, commercial businesses, business license applicants/renewals, cannabis businesses, care facilities, new construction and short-term vacation rentals of: 2,172 in 2018; 2,098 in 2017; and 1,945 in 2016
- Implemented company business inspection program
- Implemented a building preplanning program for emergency responders and loaded preplans onto fire apparatus iPads
- Added a full-time life safety / fire inspector to address cannabis, care facilities, construction, hazardous occupancies, new business licenses, schools, vacation rentals and smoke detector inspections
- Adopted 2016 California Fire Code, with local amendments
- Updated fire department guidelines and regulations for cannabis businesses
- In 2018 the City Council passed a more restrictive ordinance to enforce illegal fireworks
- Annually issued Safe and Sane firework permits to local non-profit organizations
- Conducted 3 juvenile fire-setter intervention programs
- Hosted fire prevention week pancake breakfasts in 2018 and 2016

FIRE / PREVENTION, continued

GOALS AND OBJECTIVES

Fire Prevention's goals and objectives include:

City Council Goal 4: Public Safety

(B) Fire

Business Inspections

- Coordinate the engine/truck company and fire inspector business inspection programs to provide for businesses to be inspected on regular intervals to address potential fire hazards and code violations

Development Review – Plan Checking

- Plan check all new construction and tenant improvements for compliance with the 2016 California Fire Code, with local amendments, and local ordinances, codes and regulations
- Perform field inspections of new construction to ensure buildings are constructed according to the plans submitted to and approved by the Fire Department
- Coordinate new business license inspections for compliance with the 2016 California Fire Code, with local amendments, and local ordinances, codes and regulations

System Checks

- Perform inspections at regular intervals for fire suppression systems in commercial occupancies

Fire – Arson Investigation

- Investigate the cause and origin of fires in the community
- Coordinate and prepare suspected arson cases with the Police Dept. and District Attorney for prosecution

Fire-setter Counseling

- Coordinate and schedule appropriate counseling sessions with suspected and confirmed juvenile fire setters
- Provide parents, school personnel and police with methods for referral of juvenile fire setters for counseling

FIRE / PARAMEDIC SERVICES

FIRE PARAMEDIC SERVICES EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	2,914,605	2,565,552	2,668,665	103,113	2,798,813	130,148
Operations	435,272	458,151	473,393	15,242	501,075	27,682
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	106,612	107,000	0	-107,000	0	0
TOTAL EXPENDITURES	3,456,489	3,130,703	3,142,058	11,355	3,299,888	157,830

The City's Paramedic Services Program provides advanced life support and emergency ambulance transport services. There are three components to this program:

- Emergency Response
- Emergency Transportation Service
- Non-Emergency Service

The Cathedral City Fire Department staffs two fire department ambulances, with two Firefighter / Paramedics on each unit, which respond to all requests for medical assistance.

Firefighter / Paramedics are specially trained to provide intravenous drug therapy, monitor heart rhythms, and stabilize patients prior to transportation by the city ambulance to a hospital.

Paramedic personnel, because of their dual roles, perform firefighter duties as well. In addition to the Firefighter / Paramedic staffed ambulances, all fire companies are staffed with paramedic personnel creating a layered response system which provides advanced life support services to the community.

ACCOMPLISHMENTS

Paramedic Services accomplishments include:

- Responded to emergency medical service incidents: 4,388 in 2018, 4,442 in 2017 and 4,378 in 2016
- Outfitted two ambulance patient compartments with auxiliary A/C units for patient comfort
- Acquired iPads for emergency medical services electronic patient care reporting. Funding was provided by the Agua Caliente Band of Cahuilla Indians
- Replaced 7 cardiac monitors / defibrillators for fire trucks and ambulances
- Replaced 15 oxygen cylinders
- Added one medical stair chair
- Recertified all emergency medical technicians and paramedics using the county mandated training criteria, with instruction provided by internal fire department personnel
- Renewed the Riverside County Emergency Medical Services Agency permits for the department's ambulances, to provide ambulance transport services to the community

FIRE / PARAMEDIC SERVICES, continued

GOALS AND OBJECTIVES

Paramedic Services' goals and objectives include:

City Council Goal 4: Public Safety

(B) Fire

Emergency Response

- Provide two paramedic engine companies, strategically located in the city
- Provide one paramedic ladder truck company, strategically located in the city
- Provide two paramedic ambulances, strategically located in the city
- Report emergency medical services "electronic patient care reporting" data to the Riverside County Emergency Medical Services Agency, for improved patient outcomes and analysis of regional flu or respiratory infection trends
- Add designated EMS / Fire dispatchers to the Police / Fire Dispatch Center who are trained as Emergency Medical Dispatching (EMD) personnel
- Add one paramedic ambulance to the busiest city area (Dinah Shore Dr. to 30th Ave. to both city limits)

Emergency Transportation

- Maintain licensure by the California Emergency Medical Services Authority to provide prehospital emergency medical services using state certified emergency medical technicians and paramedics and by the Riverside County Emergency Medical Services Agency, in a Non-Exclusive Operating Area, to operate 9-1-1 ambulance services in the City of Cathedral City
- Manage the ambulance billing and collections program
- Recover transport costs to offset providing community emergency medical services
- Process reimbursements from the State of California Ground Emergency Medical Transport (GEMT) and Quality Assurance Fee (QAF) Programs
- Provide local ambulance transportation resources during disasters

Non-Emergency Service

- Recover costs for non-transport "treat and refer" services
- Maintain emergency ambulances and life-saving equipment

Non-Emergency Service

- Provide the community with a liaison to the Local Emergency Medical Service Agency
- Provide cardio pulmonary resuscitation (CPR) training to local businesses and residents
- Provide EMS rapid entry lock boxes for homebound or functional needs residents
- Expand CPR program and community fire safety programs, including drowning prevention

FIRE / DISASTER PREPAREDNESS

FIRE DISASTER PREPAREDNESS EXPENDITURES

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	0	0	0	0	0	0
Operations	7,192	4,050	8,850	4,800	8,850	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
TOTAL EXPENDITURES	7,192	4,050	8,850	4,800	8,850	0

The City's Disaster Preparedness Program provides for the needs of the community before, during and after a disaster. There are four main components of the program:

- Community Emergency Response Team (CERT) Training
- Emergency Operations Center
- Equipment and Supplies
- Staff Training: Standard Emergency Management System (SEMS) and National Information Management System (NIMS)

The program is responsible for developing, implementing and maintaining disaster preparedness programs that will recruit, educate, and train interested community participants. This program also ensures the ongoing readiness of the City's Emergency Operations Center (EOC) and ensures City Staff are adequately trained to activate, operate and deactivate the center. Coordination of these programs provides a better foundation for early recovery after a disaster occurs.

ACCOMPLISHMENTS

Disaster Preparedness accomplishments include:

- Provided CERT training to 35 participants
- Awarded grant funding for CERT training program instructors
- Provided Teen CERT training to Cathedral City High School students: 110 in 2018, 94 in 2017 and 80 in 2016.
- Participated in practical training exercises with Teen CERT members in 2018, 2017 and 2016
- Presented disaster preparedness instruction for church groups, homeowner associations, library and the senior center
- City staff and F.D. personnel participated in incident command training, which complied with National Incident Management System (NIMS) Standardized Emergency Management System (SEMS) criteria
- Provided disaster readiness training and conducted emergency operations center exercises in 2018, 2017 and 2016
- Serviced and updated the equipment and supplies in the community emergency caches
- Updated the City Emergency Operations Center (audio and I.D. vests)
- The City Council adopted a Local Hazard Mitigation Plan (2017)

FIRE / DISASTER PREPAREDNESS, continued

GOALS AND OBJECTIVES

Disaster Preparedness' goals and objectives include:

City Council Goal 4: Public Safety

(B) Fire

Community Emergency Response Team (CERT) Training

- Provide CERT training for community members, in coordination with Riverside County Emergency Management Department

Emergency Operations Center

- Incorporate the 2017 Local Hazard Mitigation Plan into the "Safety Element" of the City General Plan
- Explore the opportunity to use Web EOC, in conjunction with the Riverside County Emergency Management Department
- Review, update and maintain the City's emergency operations guides

Equipment and Supplies

- Inventory and maintain the EOC equipment and supply to ensure operational readiness for training exercises and disaster response

Staff Training

- Coordinate and train city staff on how to activate and operate the City's EOC in compliance with SEMS and NIMS protocols
- Continue to assess NIMS, SEMS, and ICS training levels for EOC team
- Provide ongoing review of new industry trends, training, laws and regulations pertaining to and impacting the operation of the EOC
- Conduct annual table-top and discussion based EOC exercises for the City's management team

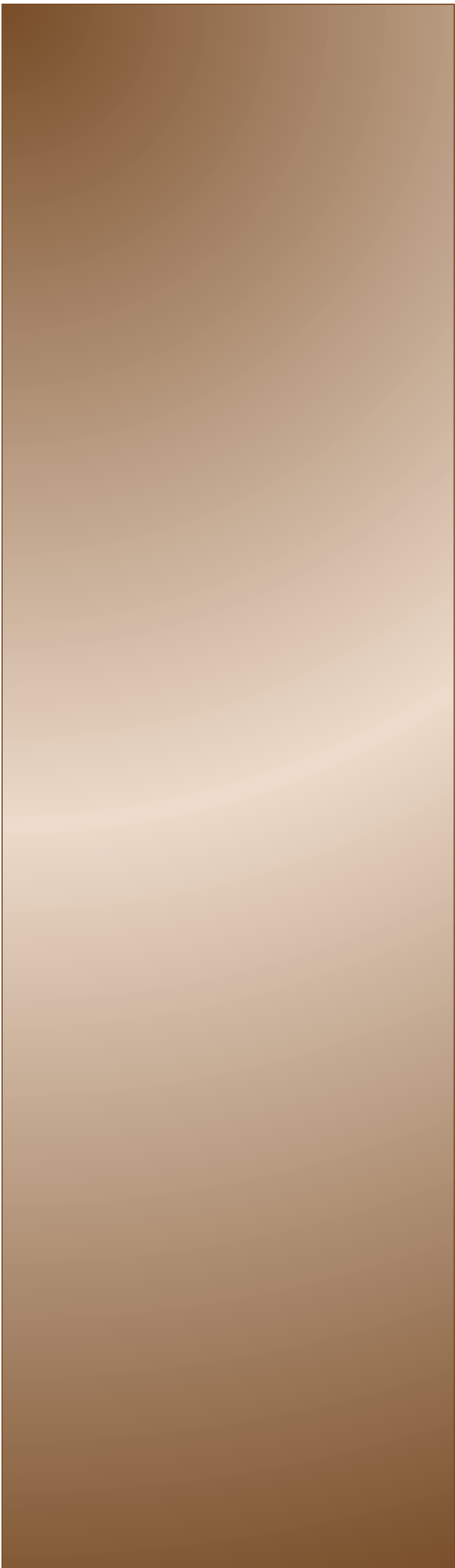
GENERAL GOVERNMENT

NON-DEPARTMENTAL EXPENDITURES						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
EXPENDITURES						
Salaries and benefits	0	0	0	0	0	0
Operations	1,238,527	947,007	1,327,134	380,127	1,477,982	150,848
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	14,395	0	0	0	0	0
TOTAL EXPENDITURES	1,252,922	947,007	1,327,134	380,127	1,477,982	150,848

The non-departmental function accounts for those expenditures that cannot readily be allocated to any one department and/or reflect jointly coordinated programs or projects. Expenditures included in this category provide a broad benefit and/or may be applicable to the various departments and divisions. Examples include: certain dues and subscriptions, supplies used by all departments, common use office equipment and associated maintenance, various utilities and debt service obligations not department related.

OTHER FUNDS

- Big League Dreams Fund (Fund 431)
- Special Deposits Fund (Fund 711)



BIG LEAGUE DREAMS FUND

Fund 431

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	3,730,563	3,555,974	3,364,666	-191,308	3,156,794	-207,872
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	204,325	194,737	179,123	-15,614	162,372	-16,751
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	204,325	194,737	179,123	-15,614	162,372	-16,751
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	1,850	6,500	6,500	0	6,500	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	377,064	379,545	380,495	950	379,956	-539
Total Expenditures and Other Uses	378,914	386,045	386,995	950	386,456	-539
Net increase (decrease)	-174,588	-191,308	-207,872	-16,564	-224,084	-16,212
Ending Balance	3,555,974	3,364,666	3,156,794	-207,872	2,932,710	-224,084

Description: The Big League Dreams Fund was established to account for the loan from bond funds to construct Big League Dreams, a sports park within the city. Although the loan activity related to Big League Dreams is accounted for in a separate fund, it does not meet the definition of a debt service fund per Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. With the implementation of GASB Statement No. 54, this fund has been considered a subfund of the General Fund and has been reported as such since 2008.

Funding Sources: Revenues are generated from interest earnings and rents (use of money and property).

Fund Balance: Fund balance is projected to decrease \$207,872, or 6.2%, to \$3,156,794 as of June 30, 2020 and decrease another \$224,084, or 7.1%, to \$2,932,710 as of June 30, 2021.

SPECIAL DEPOSITS FUND
Fund 711
REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	160,261	165,204	169,204	4,000	173,204	4,000
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	4,943	4,000	4,000	0	4,000	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	4,943	4,000	4,000	0	4,000	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	0	0	0	0	0
Net increase (decrease)	4,943	4,000	4,000	0	4,000	0
Ending Balance	165,204	169,204	173,204	4,000	177,204	4,000

Description: The Special Deposits Fund was established to account for deposits held by the City on behalf of others. Such deposits include utility deposits, developer deposits, PM10 deposits and other miscellaneous deposits. Although the deposit activity is accounted for in a separate fund, it does not meet the definition of a special revenue fund per Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. With the implementation of GASB Statement No. 54, this fund has been considered a subfund of the General Fund and has been reported as such since 2010.

Funding Sources: Revenues are generated from interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$4,000, or 2.4%, to \$173,204 as of June 30, 2020 and increase another \$4,000, or 2.3%, to \$177,204 as of June 30, 2021.

SPECIAL REVENUE FUNDS

- Master Underground Plan Fund (Fund 232)
- Traffic Safety Fund (Fund 233)
- City Mitigation Fee Fund (Fund 234)
- Developer Fees Fund (Fund 235)
- Public, Education and Government Fund (PEG) (Fund 236)
- State Gas Tax Fund (Fund 241)
- Air Quality Improvement Fund (Fund 242)
- Measure A Fund (Fund 243)
- Asset Forfeiture Program Fund (Fund 244)
- Solid Waste Fund (Fund 246)
- Police Grants Fund (Fund 247)
- Road Maintenance Rehabilitation Act (RMRA) (Fund 248)
- Community Development Block Grant Fund (Fund 251)
- Police Department Special Revenues Fund (Fund 255)
- Fire Department Special Revenues Fund (Fund 256)
- Landscape and Lighting District Fund (Fund 261)
- Successor to Housing Agency Fund (Fund 561)

MASTER UNDERGROUND PLAN FUND
Fund 232
REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,741,848	1,825,995	1,877,495	51,500	1,928,995	51,500
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	11,922	11,500	11,500	0	11,500	0
Other revenues	72,225	40,000	40,000	0	40,000	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	84,148	51,500	51,500	0	51,500	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	0	0	0	0	0
Net increase (decrease)	84,148	51,500	51,500	0	51,500	0
Ending Balance	1,825,995	1,877,495	1,928,995	51,500	1,980,495	51,500

Description: The Master Underground Plan Fund was established to account for the costs of burying above ground utility lines in the downtown corridor.

Funding Sources: Revenues are generated from the use of money and property (interest) and developer fees (other revenues).

Fund Balance: Fund balance is projected to increase \$51,500, or 2.7%, to \$1,928,995 as of June 30, 2020 and increase another \$51,500, or 2.7%, to \$1,980,495 as of June 30, 2021.

TRAFFIC SAFETY FUND
Fund 233

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,021,992	1,017,498	634,688	-382,810	148,543	-486,145
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	357,577	150,000	150,000	0	150,000	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	6,643	6,500	6,500	0	6,500	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	364,220	156,500	156,500	0	156,500	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	43,055	46,475	53,525	7,050	57,635	4,110
Operations	241,615	247,920	305,600	57,680	305,600	0
Debt service	0	0	0	0	0	0
Capital outlay	0	158,348	0	-158,348	0	0
CIP projects	0	0	158,082	158,082	0	-158,082
Transfers out	84,045	86,567	125,438	38,871	88,929	-36,509
Total Expenditures and Other Uses	368,715	539,310	642,645	103,335	452,164	-190,481
Net increase (decrease)	-4,495	-382,810	-486,145	-103,335	-295,664	190,481
Ending Balance	1,017,498	634,688	148,543	-486,145	-147,121	-295,664

Description: The Traffic Safety Fund was established to account for costs related to traffic safety signal installation, traffic safety maintenance and road repairs; State and County citation fees; and personnel-related activities for the traffic engineer and the crossing guards.

Funding Sources: Revenues are generated from vehicle code fines (fines and forfeits) collected by Riverside County and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to decrease \$486,145, or -76.6%, to \$148,543 as of June 30, 2020 and decrease another \$295,664, or -199%, to -\$147,121 as of June 30, 2021. Annual expenditures fluctuate based on level of project activity.

CITY MITIGATION FEE FUND

Fund 234

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,870,884	2,075,057	1,362,057	-713,000	1,554,057	192,000
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	322,618	300,000	300,000	0	300,000	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	13,065	6,000	12,000	6,000	12,000	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	335,683	306,000	312,000	6,000	312,000	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	131,510	75,000	120,000	45,000	120,000	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	944,000	0	-944,000	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	131,510	1,019,000	120,000	-899,000	120,000	0
Net increase (decrease)	204,173	-713,000	192,000	905,000	192,000	0
Ending Balance	2,075,057	1,362,057	1,554,057	192,000	1,746,057	192,000

Description: The City Mitigation Fee Fund (formerly Transfer Station Road Fund) was established to account for costs related to road construction and maintenance of roadways and traffic signalization in accessing the Edom Hill Transfer Station. Any excess mitigation fees collected may be used for any streets or public services within the city.

Funding Sources: Revenues are generated from mitigation fees (charges for services) collected by Riverside County and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$192,000, or 14.1%, to \$1,554,057 as of June 30, 2020 and increase \$192,000, or 12.4%, to \$1,746,057 as of June 30, 2021.

DEVELOPER FEES FUND
Fund 235
REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,497,559	1,531,742	1,626,680	94,938	911,281	-715,399
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	489,247	300,000	300,000	0	300,000	0
Charges for services	33,551	20,000	20,000	0	20,000	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	632	4,700	4,700	0	4,700	0
Other revenues	0	0	0	0	0	0
Transfers in	126,701	165,437	150,000	-15,437	0	-150,000
Total Revenues and Other Sources	650,131	490,137	474,700	-15,437	324,700	-150,000
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	405,524	165,437	174,000	8,563	174,000	0
Debt service	0	0	0	0	0	0
Capital outlay		85,500	0	-85,500	0	0
CIP projects	210,425	144,262	1,016,099	871,837	11,460	-1,004,639
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	615,949	395,199	1,190,099	794,900	185,460	-1,004,639
Net increase (decrease)	34,183	94,938	-715,399	-810,337	139,240	854,639
Ending Balance	1,531,742	1,626,680	911,281	-715,399	1,050,521	139,240

Description: The Developer Fees Fund was established to account for costs related to various developer impact fees imposed by the City as approved by the City Council. These fees are primarily covered under the AB 1600, Government Code (GC) 66000 – 66008, the Mitigation Fee Act. These funds are used with the purpose of defraying all or a portion of the cost of public facilities related to a development project.

Funding Sources: Revenues are generated from developer impact fees (other revenues) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to decrease \$715,399, or -43.98%, to \$911,281 as of June 30, 2020 and increase \$139,240, or 15.28%, to \$1,050,521 as of June 30, 2021. Annual expenditures fluctuate based on level of project activity.

PUBLIC, EDUCATION AND GOVERNMENT FEES (PEG) FUND
Fund 236
REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	118,188	244,670	346,770	102,100	378,342	31,572
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	117,968	112,000	112,000	0	112,000	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	973	2,100	2,100	0	2,100	0
Other revenues	13,812	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	132,753	114,100	114,100	0	114,100	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	14,600	14,600	14,600	0
Debt service	0	0	0	0	0	0
Capital outlay	6,271	12,000	35,000	23,000	35,000	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	32,928	32,928	33,916	988
Total Expenditures and Other Uses	6,271	12,000	82,528	70,528	83,516	988
Net increase (decrease)	126,482	102,100	31,572	-70,528	30,584	-988
Ending Balance	244,670	346,770	378,342	31,572	408,926	30,584

Description: The Public, Education and Government Fees Fund (PEG) was established to account for costs related to local public education and government access stations.

Funding Sources: Revenues are generated from funds received from local video franchise holder(s) (charges for services) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$31,572, or 9.1%, to \$378,342 as of June 30, 2020 and increase another \$30,584, or 8.1%, to \$408,926 as of June 30, 2021. The additional monies are being accumulated to fund projects in future years.

STATE GAS TAX FUND

Fund 241

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,504,262	340,989	249,878	-91,111	279,990	30,112
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	57,793	48,000	24,000	-24,000	24,000	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	1,232,842	2,074,931	1,250,000	-824,931	1,281,250	31,250
Use of money and property	3,139	17,000	5,000	-12,000	5,000	0
Other revenues	0	0	0	0	0	0
Transfers in	80,562	75,297	73,178	-2,119	75,410	2,232
Total Revenues and Other Sources	1,374,336	2,215,228	1,352,178	-863,050	1,385,660	33,482
EXPENDITURES AND OTHER USES						
Salaries and benefits	816,817	847,791	804,157	-43,634	843,444	39,287
Operations	352,336	322,122	392,389	70,267	395,523	3,134
Debt service	0	0	0	0	0	0
Capital outlay	0	13,915	0	-13,915	0	0
CIP projects	1,277,030	1,031,085	0	-1,031,085	0	0
Transfers out	91,426	91,426	125,520	34,094	126,000	480
Total Expenditures and Other Uses	2,537,609	2,306,339	1,322,066	-984,273	1,364,967	42,901
Net increase (decrease)	-1,163,273	-91,111	30,112	121,223	20,693	-9,419
Ending Balance	340,989	249,878	279,990	30,112	300,683	20,693

Description: The State Gas Tax Fund was established to account for costs related to street improvements, street maintenance and associated engineering costs.

Funding Sources: Revenues are generated from state gasoline taxes (intergovernmental revenue) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$30,112, or 12.1%, to \$279,990 as of June 30, 2020 and increase \$20,693, or 7.4%, to \$300,683 as of June 30, 2021. As additional monies accumulate, these funds will be used to fund projects in future years. Annual expenditures fluctuate based on level of project activity.

AIR QUALITY IMPROVEMENT FUND

Fund 242

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	348,148	368,071	338,971	-29,100	318,271	-20,700
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	17,415	20,000	20,000	0	20,000	0
Use of money and property	2,508	1,800	1,800	0	1,800	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	19,923	21,800	21,800	0	21,800	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	25,900	42,500	16,600	12,500	-30,000
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	25,000	0	-25,000	0	0
Total Expenditures and Other Uses	0	50,900	42,500	-8,400	12,500	-30,000
Net increase (decrease)	19,923	-29,100	-20,700	8,400	9,300	30,000
Ending Balance	368,071	338,971	318,271	-20,700	327,571	9,300

Description: The Air Quality Improvement Fund was established to account for costs related to air pollution reduction.

Funding Sources: Revenues are generated from vehicle registration surcharges allocated to Cathedral City by South Coast Air Quality Management District (SCAQMD) (intergovernmental revenue) and interest earnings (use of money and property).

In September 1990, Assembly Bill (AB) 2766, Motor Vehicle Subvention Program, was signed into law authorizing a \$2 motor vehicle registration surcharge, with a subsequent increase to \$4 in 1992. Section 44223 of the Health & Safety Code, enacted by AB 2766, specifies this fee be used “solely to reduce air pollution from motor vehicles and for related planning, monitoring, enforcement, and technical studies necessary for the implementation of the California Clean Air Act of 1998.”

Cathedral City receives 25% of each vehicle registration dollar to implement projects reducing mobile source emissions. SCAQMD distributes these dollars quarterly to South Coast cities and counties based upon their prorated share of population.

Fund Balance: Fund balance is projected to decrease \$20,700, or -6.1%, to \$318,271 as of June 30, 2020 and increase \$9,300, or 2.9%, to approximately \$327,571 as of June 30, 2021.

MEASURE A FUND
Fund 243
REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	446,496	431,328	-45,869	-477,197	71,143	117,012
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	57,793	48,000	24,000	-24,000	24,000	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	1,474,000	1,501,000	1,398,400	-102,600	1,433,360	34,960
Use of money and property	2,372	3,500	3,500	0	3,500	0
Other revenues	0	0	0	0	0	0
Transfers in	80,562	75,297	73,178	-2,119	75,410	2,232
Total Revenues and Other Sources	1,614,727	1,627,797	1,499,078	-128,719	1,536,270	37,192
EXPENDITURES AND OTHER USES						
Salaries and benefits	816,804	847,791	804,157	-43,634	843,444	39,287
Operations	621,706	592,123	452,389	-139,734	455,523	3,134
Debt service	0	0	0	0	0	0
Capital outlay	0	13,915	0	-13,915	0	0
CIP projects	73,464	531,085	0	-531,085	0	0
Transfers out	117,920	120,080	125,520	5,440	126,000	480
Total Expenditures and Other Uses	1,629,895	2,104,994	1,382,066	-722,928	1,424,967	42,901
Net increase (decrease)	-15,168	-477,197	117,012	594,209	111,303	-5,709
Ending Balance	431,328	-45,869	71,143	117,012	182,446	111,303

Description: The Measure A Fund was established to account for costs related to street improvements, street maintenance, and associated engineering costs.

Funding Sources: Revenues are generated from the proportionate share of the Riverside County Measure A use tax funds (intergovernmental revenue) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$117,012, or 255.1%, to \$71,143 as of June 30, 2020 and increase \$111,303, or 156.5%, to \$182,446 as of June 30, 2021. As additional monies accumulate, these funds will be used to fund projects in future years. Annual expenditures fluctuate based on level of project activity.

ASSET FORFEITURE PROGRAM FUND
Fund 244
REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	241,031	242,677	242,877	200	244,577	1,700
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	1,646	1,700	1,700	0	1,700	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	1,646	1,700	1,700	0	1,700	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	1,500	0	-1,500	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	1,500	0	-1,500	0	0
Net increase (decrease)	1,646	200	1,700	1,500	1,700	0
Ending Balance	242,677	242,877	244,577	1,700	246,277	1,700

Description: The Asset Forfeiture Program Fund was established to account for costs incurred in narcotics interdiction efforts.

Funding Sources: Revenues are generated from seized assets awarded by the court (fines and forfeits), if any, and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$1,700, or 0.7%, to \$244,577 as of June 30, 2020 and increase another \$1,700, or 0.7%, to \$246,277 as of June 30, 2021.

SOLID WASTE FUND

Fund 246

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	757,983	1,039,026	1,080,786	41,760	1,100,477	19,691
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	846,600	825,000	825,000	0	825,000	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	13,809	15,000	15,000	0	15,000	0
Use of money and property	5,352	1,800	1,800	0	1,800	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	865,761	841,800	841,800	0	841,800	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	172,978	184,912	209,967	25,055	225,078	15,111
Operations	371,100	574,487	573,208	-1,279	573,452	244
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	40,641	40,641	38,934	-1,707	40,106	1,172
Total Expenditures and Other Uses	584,718	800,040	822,109	22,069	838,636	16,527
Net increase (decrease)	281,043	41,760	19,691	-22,069	3,164	-16,527
Ending Balance	1,039,026	1,080,786	1,100,477	19,691	1,103,641	3,164

Description: The Solid Waste Fund was established to account for costs related to programs initiating recycling efforts throughout the City.

Funding Sources: Revenues are generated from monies received under Assembly Bill (AB) 939, Integrated Waste Management Act (charges for services) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$19,691, or 1.8%, to \$1,100,477 as of June 30, 2020 and increase another \$3,164, or 0.3%, to \$1,103,641 as of June 30, 2021. These additional monies will be used to fund various projects in future years. Annual expenditures fluctuate based on level of project activity.

GOALS, OBJECTIVES AND ACCOMPLISHMENTS

AB 939 fundamentally restructured the state's approach to solid waste management. It established an integrated waste management hierarchy in the following order of importance:

- Source reduction
- Recycling and composting
- Environmentally safe transformation and land disposal of solid wastes

AB 939 requires all California jurisdictions prepare a SRRE (Source Reduction Recycling Element) report identifying how they will divert 50% of their jurisdiction's waste stream from landfill disposal each year. The penalty for not diverting 50% each year is a \$10,000 a day fine until the diversion goal is obtained. According to the requirements of Cathedral City's SRRE, the following components need to be implemented to reach the 50% diversion goal for each year:

- Source reduction component
- Recycling component
- Composting component
- Special waste component
- Public education and information component
- Disposal facility capacity component
- Funding component
- Integration component

AB 939 is funded through the waste management franchise agreement. The funds earned from the franchise fees are set aside in a separate account to be used only for the development and implementation of the above-mentioned components. The City of Cathedral City has been and will continue to take an aggressive approach towards eliminating the amount of waste disposed of at the landfills. Since 2000, the City has continued to surpass the 50% diversion goal. The following programs have been created and implemented on an on-going basis to accomplish this yearly goal:

- Xeriscape/Grasscycling
- WaterSmart Landscapes Grant Program
- Smart Irrigation Controller
- Backyard and On-Site Composting/Mulching
- Business Waste Reduction Program
- S.C.R.A.P. Gallery Programs
- Cathedral City Environmental Education Program
- Multi-Family Recycling Program
- Government Source Reduction Programs
- Material Exchange/Thrift Shops
- Residential Curbside Recycling
- Residential Buy-Back (Buy Back Centers)
- Stop Identity Theft (Shredding) Programs
- Special Collection Seasonal (Regular)
- Electronic and Tire Weekly Recycling Event
- Residential Curbside Green Waste Collection
- Bulky Item Pickup Program
- Concrete/Asphalt/Rubble
- Print (Brochures, Flyers, Guides, News Articles)
- Household Hazardous Waste Facility
- Sharps Disposal by Mail
- Takeaway Medication Disposal Program

POLICE GRANTS FUND

Fund 247

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	132,204	170,557	100,407	-70,150	100,907	500
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	206,068	100,000	100,000	0	100,000	0
Use of money and property	806	200	500	300	500	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	206,874	100,200	100,500	300	100,500	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	148,404	100,000	100,000	0	100,000	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	20,117	70,350	0	-70,350	0	0
Total Expenditures and Other Uses	168,521	170,350	100,000	-70,350	100,000	0
Net increase (decrease)	38,353	-70,150	500	70,650	500	0
Ending Balance	170,557	100,407	100,907	500	101,407	500

Description: The Police Grants Fund was established to account for costs related to federal and state grants received for the City's Police Department.

Funding Sources: Revenues are generated from grants (intergovernmental revenue) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$500, or 0.5%, to \$100,907 as of June 30, 2020 and increase \$500, or 0.5%, to \$101,407 as of June 30, 2021.

ROAD MAINTENANCE REHABILITATION ACT (RMRA)

Fund 248

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	0	313,194	385,498	72,304	385,598	100
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	313,510	900,000	900,000	0	900,000	0
Use of money and property	115	0	100	100	100	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	313,625	900,000	900,100	100	900,100	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	431	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	827,696	900,000	72,304	900,000	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	431	827,696	900,000	72,304	900,000	0
Net increase (decrease)	313,194	72,304	100	-72,204	100	0
Ending Balance	313,194	385,498	385,598	100	385,698	100

Description: The Road Maintenance Rehabilitation Act Fund was established to account for costs related to street improvements and maintenance.

Funding Sources: Revenues are generated from the City's allocation from SB 1, the 12-cent state gasoline tax augmentation (intergovernmental revenue), along with interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$100, or 0.03%, to \$385,598 as of June 30, 2020 and increase \$100, or .03%, to \$385,698 as of June 30, 2021.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)
Fund 251

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	13,807	15,680	17,880	2,200	19,880	2,000
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	172,633	601,115	607,329	6214	607,329	0
Use of money and property	-2	200	-	-200	0	0
Other revenues	1,875	2,000	2,000	0	2,000	0
Transfers in	0	0	-	0	0	0
Total Revenues and Other Sources	174,506	603,315	609,329	6,014	609,329	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	62,807	66,161	79,926	13,765	86,326	6,400
Operations	109,826	488,983	228,462	-260521	163,503	-64,959
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	298,941	298,941	357,500	58,559
Transfers out	0	45,971	0	-45,971	0	0
Total Expenditures and Other Uses	172,633	601,115	607,329	6,214	607,329	0
Net increase (decrease)	1,873	2,200	2,000	-200	2,000	0
Ending Balance	15,680	17,880	19,880	2,000	21,880	2,000

Description: The Community Development Block Grant Fund was established to account for costs related to projects approved by the U.S. Department of Housing and Urban Development (HUD).

Funding Sources: Revenues are generated from grants (intergovernmental revenue) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$2,000, or 11.2%, to \$19,880 as of June 30, 2020 and increase another \$2,000, or 10.1%, to \$21,880 as of June 30, 2021.

POLICE DEPARTMENT SPECIAL REVENUES FUND

Fund 255

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	258,691	188,998	180,398	-8,600	171,798	-8,600
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	1,495	1,400	1,400	0	1,400	0
Other revenues	61,717	25,000	25,000	0	25,000	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	63,212	26,400	26,400	0	26,400	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	132,904	35,000	35,000	0	35,000	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	132,904	35,000	35,000	0	35,000	0
Net increase (decrease)	-69,692	-8,600	-8,600	0	-8,600	0
Ending Balance	188,998	180,398	171,798	-8,600	163,198	-8,600

Description: The Police Department Special Revenues Fund was established to account for costs related to various projects of the City's Police Department, such as Community Outreach, Donations, Citizens on Patrol, etc.

Funding Sources: Revenues are generated from interest earnings (use of money and property), and various donations and other miscellaneous sources (other revenues).

Fund Balance: Fund balance is projected to decrease \$8,600, or -4.8%, to \$171,798 as of June 30, 2020 and decrease another \$8,600, or -5.0%, to \$163,198 as of June 30, 2021.

FIRE DEPARTMENT SPECIAL REVENUES FUND

Fund 256

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	-34,786	30,160	20,460	-9,700	10,760	-9,700
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	286,013	584,276	169,442	-414,834	114,189	-55,253
Use of money and property	226	300	300	0	300	0
Other revenues	26,025	33,836	25,000	-8,836	25,000	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	312,265	618,412	194,742	-423,670	139,489	-55,253
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	36,484	43,836	57,100	13,264	57,100	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	210,835	584,276	147,342	-436,934	92,089	-55,253
Total Expenditures and Other Uses	247,319	628,112	204,442	-423,670	149,189	-55,253
Net increase (decrease)	64,946	-9,700	-9,700	0	-9,700	0
Ending Balance	30,160	20,460	10,760	-9,700	1,060	-9,700

Description: The Fire Department Special Revenues Fund was established to account for costs related to Fire Department grants and various projects of the City's Fire Department, such as funds received from the Homeland Security Grant Program, the Emergency Management Performance Grant (EMPG) Program, Donations, etc.

Funding Sources: Revenues are generated from grants (intergovernmental revenue), interest earnings (use of money and property), and various donations and other miscellaneous sources (other revenues).

Fund Balance: Fund balance is projected to decrease \$9,700, or -47.4%, to \$10,760 as of June 30, 2020 and decrease another \$9,700, or -90.2%, to \$1,060 as of June 30, 2021.

LANDSCAPE AND LIGHTING DISTRICT FUND
Fund 261
REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	164,137	98,818	79,955	-18,863	63,098	-16,858
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	467,889	503,071	354,087	-148,984	354,087	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	0	1,370	1,370	0	1,370	0
Other revenues	0	0	0	0	0	0
Transfers in	174,063	177,630	340,536	162,906	340,536	0
Total Revenues and Other Sources	641,952	682,071	695,993	13,922	695,993	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	407,619	448,849	534,963	86,114	551,279	16,316
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	299,652	252,085	177,888	-74,197	182,034	4,146
Total Expenditures and Other Uses	707,271	700,934	712,851	11,917	733,313	20,463
Net increase (decrease)	-65,319	-18,863	-16,858	2,005	-37,320	-20,463
Ending Balance	98,818	79,955	63,098	-16,858	25,777	-37,320

Description: The Landscape and Lighting District Fund was established to account for costs related to landscaping and street lighting maintenance in the 16 zones within Landscape and Lighting Maintenance District No. 1.

Funding Sources: Revenues are generated from special assessments levied on real property (special assessments), interest earnings (use of money and property), and transfers from other funds (transfers in).

Fund Balance: Fund balance is projected to decrease \$ 16,857, or -21.1%, to \$63,098 as of June 30, 2020 and decrease another \$37,320, or 59.2%, to \$25,777 as of June 30, 2021. Annual fluctuations in revenues and expenditures are expected.

SUCCESSOR TO HOUSING AGENCY FUND

Fund 561

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	17,193,341	15,996,055	15,628,896	-367,159	14,800,911	-827,985
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	40,316	7,700	40,000	32,300	40,000	0
Other revenues	-976,448	-85,000	0	85,000	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	-936,132	-77,300	40,000	117,300	40,000	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	46,617	53,544	25,753	-27,791	27,063	1,310
Operations	156,042	176,062	805,290	629,228	1,040,125	234,835
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	58,497	60,253	36,942	-23,311	38,051	1,109
Total Expenditures and Other Uses	261,155	289,859	867,985	578,126	1,105,239	237,254
Net increase (decrease)	-1,197,287	-367,159	-827,985	-460,826	-1,065,239	-237,254
Ending Balance	15,996,055	15,628,896	14,800,911	-827,985	13,735,672	-1,065,239

Description: With the dissolution of the Cathedral City Redevelopment Agency by the state of California, the Successor to Housing Agency Fund was established in FY 2011-12. The City of Cathedral City opted to be the city's Successor Housing Agency. This fund was established to account for activities related to those individuals eligible for low- and moderate-income housing.

Funding Sources: Revenues are from interest earnings and rents (use of money and property) and other revenues, such as reimbursements received under various loan programs (CHIP, ADFAP, SHARP, FTHB and DHRP).

Fund Balance: Fund balance is projected to decrease \$827,985, or -5.3%, to \$14,800,911 as of June 30, 2020 and decrease another \$1,065,239, or -7.2%, to \$13,735,672 as of June 30, 2021.

CAPITAL PROJECTS FUNDS

- Police and Fire Facilities Fund (Fund 321)
- Traffic Signalization Fund (Fund 322)
- Areawide Capital Projects Fund (Fund 331)
- Assessment District 85-1 Fund (Fund 341)
- Assessment District 86-5 Fund (Fund 344)
- Assessment District 87-2 Fund (Fund 345)
- Assessment District 88-3 Fund (Fund 347)
- Assessment District 96-1 Fund (Fund 348)
- Assessment District 2001-01 Fund (Fund 349)
- CFD Rio Vista Fund (Fund 351)
- Assessment District 2003-01 Fund (Fund 352)
- Assessment District 2004-01 Fund (Fund 353)
- Assessment District 2004-02 Fund (Fund 354)

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	41,435	97,276	132,376	35,100	168,376	36,000
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	341	100	1,000	900	1,000	0
Other revenues	55,500	35,000	35,000	0	35,000	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	55,841	35,100	36,000	900	36,000	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	0	0	0	0	0
Net increase (decrease)	55,841	35,100	36,000	900	36,000	0
Ending Balance	97,276	132,376	168,376	36,000	204,376	36,000

Description: Police and Fire Facilities Fund was established to account for activity related to providing site, facilities and equipment required by the demand for services from new developments in the city.

Funding Sources: Revenues are generated from interest earnings (use of money and property) and developer fees (other revenues).

Fund Balance: Fund balance is projected to increase \$36,000, or 27.2%, to \$66,561 as of June 30, 2020 and increase another \$36,000, or 21.4%, to \$204,376 as of June 30, 2021.

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	59,314	87,498	105,398	17,900	123,298	17,900
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	434	400	400	0	400	0
Other revenues	27,750	17,500	17,500	0	17,500	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	28,184	17,900	17,900	0	17,900	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	0	0	0	0	0
Net increase (decrease)	28,184	17,900	17,900	0	17,900	0
Ending Balance	87,498	105,398	123,298	17,900	141,198	17,900

Description: The Traffic Signalization Fund was established to account for activity related to signalization of additional intersections required by traffic safety demands resulting from new development.

Funding Sources: Revenues are generated from interest earnings (use of money and property) and developer fees (other revenues).

Fund Balance: Fund balance is projected to increase \$17,900, or 17.0%, to \$123,298 as of June 30, 2020 and increase another \$17,900, or 14.5%, to \$141,198 as of June 30, 2021.

AREAWIDE CAPITAL PROJECTS FUND

Fund 331

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	6,252,359	1,796,588	855,281	-941,306	69,249	-786,032
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	10,390,174	8,466,052	11,595,113	3,129,061	9,713,000	-1,882,113
Use of money and property	8,853	15,000	15,000	0	15,000	0
Other revenues	1,280,487	200,000	200,000	0	200,000	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	11,679,514	8,681,052	11,810,113	3,129,061	9,928,000	-1,882,113
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	11,289,435	1,574,975	0	-1,574,975	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	4,845,851	8,047,383	12,596,145	4,548,762	10,038,540	-2,557,605
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	16,135,285	9,622,358	12,596,145	2,973,787	10,038,540	-2,557,605
Net increase (decrease)	-4,455,771	-941,306	-786,032	155,274	-110,540	675,492
Ending Balance	1,796,588	855,281	69,249	-786,032	-41,291	-110,540

Description: The Areawide Capital Projects Fund was established to account for the capital projects not otherwise budgeted for in other funds.

Funding Sources: Revenues are generated from grants (intergovernmental revenue), interest earnings (use of money and property) and transfers from other funds (transfers in).

Fund Balance: Fund balance is projected to decrease \$786,032, or -91.9%, to \$69,249 as of June 30, 2020 and decrease another \$110,540, or -159.6%, to -\$41,291 as of June 30, 2021. The reductions are anticipated as monies previously set aside for projects are used.

ASSESSMENT DISTRICT 85-1 FUND

Fund 341

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	645,846	247,525	251,325	3,800	15,125	-236,200
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	99,000	0	0	0	0	0
Use of money and property	1,664	3,800	3,800	0	3,800	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	100,664	3,800	3,800	0	3,800	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	498,985	0	240,000	240,000	0	-240,000
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	498,985	0	240,000	240,000	0	-240,000
Net increase (decrease)	-398,321	3,800	-236,200	-240,000	3,800	240,000
Ending Balance	247,525	251,325	15,125	-236,200	18,925	3,800

Description: The Assessment District 85-1 Fund was established to account for authorized projects within Assessment District 85-1.

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued.

Fund Balance: Fund balance is projected to decrease \$236,200, or -94.0%, to \$15,125 as of June 30, 2020 and increase \$3,800, or 25.1%, to \$18,925 as of June 30, 2021. The reduction is anticipated as monies previously set aside for projects are used.

ASSESSMENT DISTRICT 86-5 FUND

Fund 344

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	556,634	532,553	535,753	3,200	538,953	3,200
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	3,614	3,200	3,200	0	3,200	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	3,614	3,200	3,200	0	3,200	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	27,695	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	27,695	0	0	0	0	0
Net increase (decrease)	-24,081	3,200	3,200	0	3,200	0
Ending Balance	532,553	535,753	538,953	3,200	542,153	3,200

Description: The Assessment District 86-5 Fund was established to account for authorized projects within Assessment District 86-5.

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued.

Fund Balance: Fund balance is projected to increase \$3,200, or 0.6%, to \$538,953 as of June 30, 2020 and increase \$3,200, or 0.6%, to \$542,153 as of June 30, 2021.

ASSESSMENT DISTRICT 87-2 FUND

Fund 345

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	12,700	12,786	12,786	0	12,786	0
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	86	0	0	0	0	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	86	0	0	0	0	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	0	0	0	0	0
Net increase (decrease)	86	0	0	0	0	0
Ending Balance	12,786	12,786	12,786	0	12,786	0

Description: The Assessment District 87-2 Fund was established to account for authorized projects within Assessment District 87-2.

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued.

Fund Balance: Fund balance is projected to have no change as of June 30, 2020 and June 30, 2021. The fund is projected to be closed during the current biennial budget cycle.

ASSESSMENT DISTRICT 88-3 FUND
Fund 347

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	332,635	257,943	264,143	6,200	267,143	3,000
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	35,104	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	1,520	6,200	3,000	-3,200	3,000	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	36,623	6,200	3,000	-3,200	3,000	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	567	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	110,748	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	111,315	0	0	0	0	0
Net increase (decrease)	-74,692	6,200	3,000	-3,200	3,000	0
Ending Balance	257,943	264,143	267,143	3,000	270,143	3,000

Description: The Assessment District 88-3 Fund was established to account for authorized projects within Assessment District 88-3.

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued.

Fund Balance: Fund balance is projected to increase \$3,000, or 1.1%, to \$267,143 as of June 30, 2020 and increase \$3,000, or 1.1%, to \$270,143 as of June 30, 2021.

ASSESSMENT DISTRICT 96-1 FUND
Fund 348

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,113,453	487,467	487,467	0	487,467	0
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	0	0	0	0	0	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	0	0	0	0	0	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	625,986	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	625,986	0	0	0	0	0
Net increase (decrease)	-625,986	0	0	0	0	0
Ending Balance	487,467	487,467	487,467	0	487,467	0

Description: The Assessment District 96-1 Fund was established to account for authorized projects within Assessment District 96-1.

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued.

Fund Balance: Fund balance is projected to have no significant change as of June 30, 2020 and June 30, 2021.

ASSESSMENT DISTRICT 2001-01 FUND
Fund 349

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	223,191	65,939	65,989	50	65,989	0
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	333	50	0	-50	0	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	333	50	0	-50	0	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	157,585	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	157,585	0	0	0	0	0
Net increase (decrease)	-157,252	50	0	-50	0	0
Ending Balance	65,939	65,989	65,989	0	65,989	0

Description: The Assessment District 2001-01 Fund was established to account for authorized projects within Assessment District 2001-01.

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued.

Fund Balance: Fund balance is projected to have no change as of June 30, 2020 and June 30, 2021.

CFD RIO VISTA FUND

Fund 351

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	247,165	249,555	251,055	1,500	251,055	0
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	2,390	1,500	0	-1,500	0	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	2,390	1,500	0	-1,500	0	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	0	0	0	0	0
Net increase (decrease)	2,390	1,500	0	-1,500	0	0
Ending Balance	249,555	251,055	251,055	0	251,055	0

Description: The CFD Rio Vista Fund was established to account for authorized projects within the Rio Vista Community Facilities District (CFD).

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued.

Fund Balance: Fund balance is projected to have no change as of June 30, 2020 and June 30, 2021.

ASSESSMENT DISTRICT 2003-01 FUND

Fund 352

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,113,691	842,214	842,214	0	842,214	0
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	0	0	0	0	0	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	0	0	0	0	0	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	271,477	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	271,477	0	0	0	0	0
Net increase (decrease)	-271,477	0	0	0	0	0
Ending Balance	842,214	842,214	842,214	0	842,214	0

Description: The Assessment District 2003-01 Fund was established to account for authorized projects within Assessment District 2003-01.

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued.

Fund Balance: Fund balance is projected to have no change as of June 30, 2020 and June 30, 2021.

ASSESSMENT DISTRICT 2004-01 FUND
Fund 353

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	207,753	207,753	207,753	0	207,753	0
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	0	0	0	0	0	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	0	0	0	0	0	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	0	0	0	0	0
Net increase (decrease)	0	0	0	0	0	0
Ending Balance	207,753	207,753	207,753	0	207,753	0

Description: The Assessment District 2004-01 Fund was established to account for authorized projects within Assessment District 2004-01.

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued.

Fund Balance: Fund balance is projected to have no change as of June 30, 2020 and June 30, 2021.

ASSESSMENT DISTRICT 2004-02 FUND

Fund 354

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,061,796	475,850	86,210	-389,640	86,210	0
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	0	0	0	0	0	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	0	0	0	0	0	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	332,100	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	389,640	0	-389,640	0	0
CIP projects	253,847	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	585,947	389,640	0	-389,640	0	0
Net increase (decrease)	-585,947	-389,640	0	389,640	0	0
Ending Balance	475,850	86,210	86,210	0	86,210	0

Description: The Assessment District 2004-02 Fund was established to account for authorized projects within Assessment District 2004-02.

Funding Sources: Revenues are generated from interest earnings (use of money and property). Original funding was provided by the Limited Obligation Improvement Bonds issued and various grants.

Fund Balance: Fund balance is projected to have no change as of June 30, 2020 and June 30, 2021.

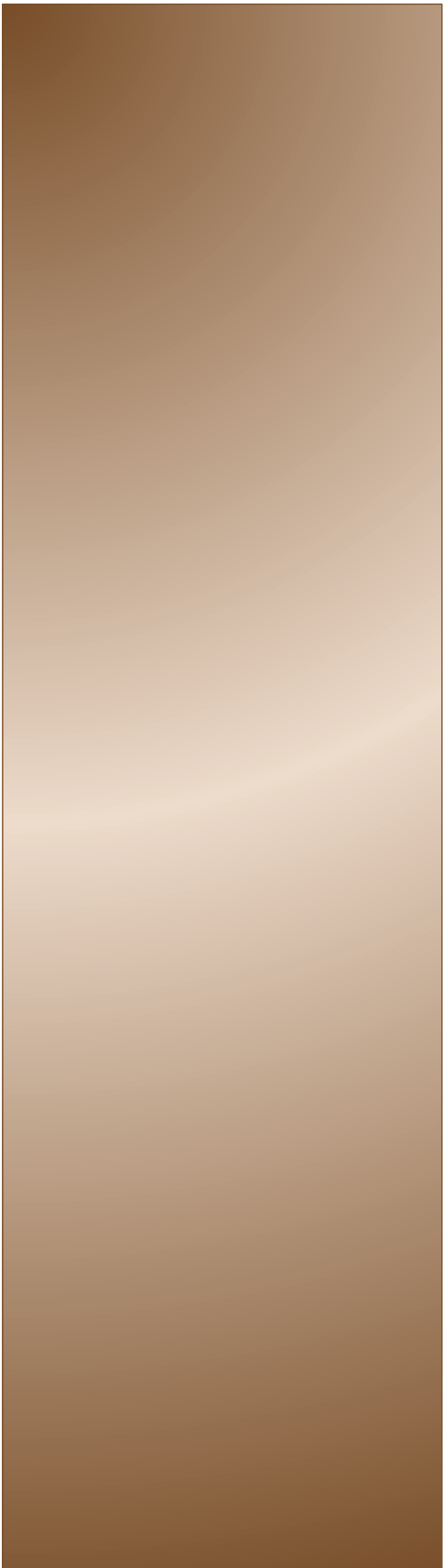
PROPRIETARY AND AGENCY FUNDS

Internal Service Funds:

- Equipment Replacement Fund (Fund 611)
- Insurance Fund (Fund 612)
- Technology Fund (Fund 613)
- Facilities Fund (Fund 614)

Agency Funds:

- Fund Descriptions



EQUIPMENT REPLACEMENT FUND

Fund 611

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	5,207,128	5,664,914	5,852,411	187,498	4,566,111	-1,286,300
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	839,865	750,000	660,000	-90,000	625,000	-35,000
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	21,067	18,000	20,000	2,000	20,000	0
Other revenues	18,257	0	0	0	0	0
Transfers in	121,007	173,850	208,700	34,850	132,400	-76,300
Total Revenues and Other Sources	1,000,196	941,850	888,700	-53,150	777,400	-111,300
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	518,162	754,352	660,000	-94,352	625,000	-35,000
Debt service	0	0	0	0	0	0
Capital outlay	0	0	1,515,000	1,515,000	220,000	-1,295,000
CIP projects	24,248	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	542,410	754,352	2,175,000	1,420,648	845,000	-1,330,000
Net increase (decrease)	457,786	187,498	-1,286,300	-1,473,798	-67,600	1,218,700
Ending Balance	5,664,914	5,852,411	4,566,111	-1,286,300	4,498,511	-67,600

Description: The Equipment Replacement Fund was established to account for the purchase of new capital equipment and replacing department vehicles.

Funding Sources: Revenues are generated from interdepartmental charges (charges for services) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to decrease \$1,473,798, or -22%, to \$4,566,111 as of June 30, 2020 and decrease another \$67,600, or -1.4%, to \$4,498,511 as of June 30, 2021.

INSURANCE FUND
Fund 612
REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	7,834,464	9,210,118	9,935,935	725,817	11,079,633	1,143,698
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	10,544,623	9,428,202	9,037,450	-390,752	9,484,106	446,656
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	52,946	75,000	75,000	0	75,000	0
Other revenues	218,715	100,000	100,000	0	100,000	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	10,816,283	9,603,202	9,212,450	-390,752	9,659,106	446,656
EXPENDITURES AND OTHER USES						
Salaries and benefits	8,274,689	8,118,635	7,323,752	-794,883	7,828,243	504,491
Operations	1,165,940	758,750	745,000	-13,750	758,750	13,750
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	9,440,629	8,877,385	8,068,752	-808,633	8,586,993	518,241
Net increase (decrease)	1,375,654	725,817	1,143,698	417,881	1,072,113	-71,585
Ending Balance	9,210,118	9,935,935	11,079,633	1,143,698	12,151,746	1,072,113

Description: The Insurance Fund was established to account for costs related to the City's various insurance coverages. Insurance costs, liability claims, and other administrative costs are reported in this fund.

Funding Sources: Revenues are generated from interdepartmental charges (charges for services) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$1,143,698, or 11.5%, to \$11,079,633 as of June 30, 2020 and increase another \$1,072,113, or 9.7%, to \$12,151,746 as of June 30, 2021.

TECHNOLOGY FUND
Fund 613

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	850,143	883,322	918,322	35,000	953,322	35,000
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	28,058	30,000	30,000	0	30,000	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	5,121	5,000	5,000	0	5,000	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	33,179	35,000	35,000	0	35,000	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	0	0	0	0	0
Net increase (decrease)	33,179	35,000	35,000	0	35,000	0
Ending Balance	883,322	918,322	953,322	35,000	988,322	35,000

Description: The Technology Fund was established to account for costs related to future acquisition and replacement of technology software used throughout the City.

Funding Sources: Revenues are generated from interdepartmental charges (charges for services) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$35,000, or 3.8%, to \$953,322 as of June 30, 2020 and increase \$35,000, or 3.7%, to \$988,322 as of June 30, 2021.

FACILITIES FUND

Fund 614

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,378,829	1,422,407	1,457,407	35,000	1,372,407	-85,000
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	9,518	10,000	10,000	0	10,000	0
Other revenues	34,060	25,000	25,000	0	25,000	0
Transfers in	0	0	0	0	0	0
Total Revenues and Other Sources	43,578	35,000	35,000	0	35,000	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	120,000	120,000	0	-120,000
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	0	0	120,000	120,000	0	-120,000
Net increase (decrease)	43,578	35,000	-85,000	-120,000	35,000	120,000
Ending Balance	1,422,407	1,457,407	1,372,407	-85,000	1,407,407	35,000

Description: The Facilities Fund was established to account for costs related to future replacement of major building components.

Funding Sources: Revenues are generated from interdepartmental charges (charges for services) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to decrease \$85,000, or -5.8%, to \$1,372,407 as of June 30, 2020 and increase \$35,000, or 2.6%, to \$1,407,407 as of June 30, 2021.

AGENCY FUNDS

ASSESSMENT DISTRICT 96-1 (FUND 448)

This fund accounts for the receipt of special assessments and principal and interest payments on the Limited Obligation Improvement Bonds.

ASSESSMENT DISTRICT 2001-01 FUND (FUND 449)

This fund accounts for the receipt of special assessments and principal and interest payments on the Limited Obligation Improvement Bonds.

RIO VISTA CFD FUND (FUND 451)

This fund accounts for the receipt of special assessments and principal and interest payments on the Rio Vista Community Facilities District bonds.

ASSESSMENT DISTRICT 03-01 FUND (FUND 452)

This fund accounts for the receipt of special assessments and principal and interest payments on the Limited Obligation Improvement Bonds.

ASSESSMENT DISTRICT 04-01 FUND (FUND 453)

This fund accounts for the receipt of special assessments and principal and interest payments on the Limited Obligation Improvement Bonds.

ASSESSMENT DISTRICT 04-02 FUND (FUND 454)

This fund accounts for the receipt of special assessments and principal and interest payments on the Limited Obligation Improvement Bonds.

SUCCESSOR AGENCY

- Successor Agency Redevelopment Obligation Retirement Fund (Fund 530)
- Successor Agency 2014 A/B/C TABs Fund (Fund 536)
- Successor Agency Administration Fund (Fund 540)
- Successor Agency Other Fund (Fund 541)
- Successor Agency 2007 Series A TAB Fund (Fund 550)
- Successor Agency 2007 Series C TAB Fund (Fund 552)

SUCCESSOR AGENCY REDEVELOPMENT OBLIGATION RETIREMENT FUND

Fund 530

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	11,052,038	10,773,588	10,549,047	-224,541	11,102,983	553,936
REVENUES AND OTHER SOURCES						
Taxes	14,501,377	14,324,044	15,024,917	700,873	15,024,917	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	90,597	36,500	90,000	53,500	90,000	0
Other revenues	0	0	0	0	0	0
Transfers in	765	0	0	0	0	0
Total Revenues and Other Sources	14,592,738	14,360,544	15,114,917	754,373	15,114,917	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	8,086,094	8,081,991	8,072,081	-9,910	8,072,507	426
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	6,785,093	6,503,094	6,488,900	-14,194	6,472,719	-16,181
Total Expenditures and Other Uses	14,871,187	14,585,085	14,560,981	-24,104	14,545,226	-15,755
Net increase (decrease)	-278,449	-224,541	553,936	778,477	569,691	15,755
Ending Balance	10,773,588	10,549,047	11,102,983	553,936	11,672,674	569,691

Description: With the dissolution of the Cathedral City Redevelopment Agency by the state of California, the Successor Agency Redevelopment Obligation Retirement Fund was established in FY 2011-12. The City of Cathedral City opted to be the Successor Agency for winding down the former redevelopment agency's affairs. This fund was established to account for the receipt of property tax revenues from Riverside County to pay for enforceable obligations.

Funding Sources: Revenues are generated from property taxes (taxes) and interest earnings (use of money and property).

Fund Balance: Fund balance is projected to increase \$553,936, or 5.25%, to \$11,102,983 as of June 30, 2020 and increase another \$569,691, or 4.88%, to \$11,672,674 as of June 30, 2021. Fund balance represents monies received for the subsequent fiscal year.

SUCCESSOR AGENCY 2014 A/B/C TABs FUND

Fund 536

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	-74,494,326	-70,894,799	-67,594,799	3,300,000	-64,138,800	3,455,999
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	1,254	0	1,000	1,000	1,000	0
Other revenues	0	0	0	0	0	0
Transfers in	6,338,438	6,325,898	6,325,002	-896	6,308,821	-16,181
Total Additions and Other Sources	6,339,693	6,325,898	6,326,002	104	6,309,821	-16,181
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	2,740,166	3,025,898	2,870,003	-155,895	2,703,821	-166,182
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Deductions and Other Uses	2,740,166	3,025,898	2,870,003	-155,895	2,703,821	-166,182
Net increase (decrease)	3,599,526	3,300,000	3,455,999	155,999	3,606,000	150,001
Ending Balance	-70,894,799	-67,594,799	-64,138,800	3,455,999	-60,532,800	3,606,000

Description: With defeasing certain former redevelopment agency's bonds, the Successor Agency 2014 A/B/C TABs Fund was established in FY 2014-15. This fund was established to account for the principal and interest payments on long-term debt associated with the 2014 Tax Allocation Bonds, Series A, B and C.

Funding Sources: Revenues are generated from interest earnings (use of money and property) and transfers of property taxes (transfers in) from the Successor Agency Redevelopment Obligation Retirement Fund.

Fund Balance: Fund balance is projected to increase \$345,999, or 5.11%, to -\$64,138,800 as of June 30, 2020 and increase another \$3,606,000, or 5.62%, to -\$60,532,800 as of June 30, 2021.

SUCCESSOR AGENCY ADMINISTRATION FUND

Fund 540

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	9	-0	1,746	1,746	796	-950
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	755	550	550	0	550	0
Other revenues	0	0	0	0	0	0
Transfers in	445,689	177,196	163,898	-13,298	163,898	0
Total Additions and Other Sources	446,444	177,746	164,448	-13,298	164,448	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	145,536	0	0	0	0	0
Operations	14,728	2,000	1,500	-500	1,500	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	286,189	174,000	163,898	-10,102	163,898	0
Total Deductions and Other Uses	446,454	176,000	165,398	-10,602	165,398	0
Net increase (decrease)	-9	1,746	-950	-2,696	-950	0
Ending Balance	-0	1,746	796	-950	-154	-950

Description: With the dissolution of the Cathedral City Redevelopment Agency by the state of California, the Successor Agency Administration Fund was established in FY 2011-12. The City of Cathedral City opted to be the Successor Agency for winding down the former redevelopment agency's affairs. This fund was established to account for the administration costs to be paid from the administrative allowance.

Funding Sources: Revenues are generated from transfers of property taxes (transfers in) and from interest earnings (use of money and property) from the Successor Agency Redevelopment Obligation Retirement Fund.

Fund Balance: Fund balance is projected to decrease \$950, or -54.4%, to \$796 as of June 30, 2020 and decrease another \$950, or -119.4%, to \$-154 as of June 30, 2021.

SUCCESSOR AGENCY OTHER FUND

Fund 541

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	-13,866,170	-14,815,446	-15,765,406	-949,960	-16,939,366	-1,173,960
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	0	40	40	0	40	0
Other revenues	0	0	0	0	0	0
Transfers in	966	0	0	0	0	0
Total Additions and Other Sources	966	40	40	0	40	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	0	0	0	0	0	0
Debt service	950,242	950,000	1,174,000	224,000	1,262,000	88,000
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Deductions and Other Uses	950,242	950,000	1,174,000	224,000	1,262,000	88,000
Net increase (decrease)	-949,276	-949,960	-1,173,960	-224,000	-1,261,960	-88,000
Ending Balance	-14,815,446	-15,765,406	-16,939,366	-1,173,960	-18,201,326	-1,261,960

Description: With the dissolution of the Cathedral City Redevelopment Agency by the state of California, the Successor Agency Other Fund was established in FY 2011-12. The City of Cathedral City opted to be the Successor Agency for winding down the former redevelopment agency's affairs. This fund was established to account for the administration costs related to redevelopment projects.

Funding Sources: Revenues are generated from interest earnings and transfers of bond funds (transfers in).

Fund Balance: Fund balance is projected to decrease \$1,173,960, or -7.45%, to -\$16,939,366 as of June 30, 2020 and decrease another \$1,261,961, or -7.5%, to -\$18,201,326 as of June 30, 2021.

SUCCESSOR AGENCY 2007 SERIES A TAB FUND

Fund 550

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,116,068	791,788	453,997	-337,791	353,997	-100,000
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	11,466	15,000	15,000	0	15,000	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Additions and Other Sources	11,466	15,000	15,000	0	15,000	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	335,746	352,791	115,000	-237,791	115,000	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Deductions and Other Uses	335,746	352,791	115,000	-237,791	115,000	0
Net increase (decrease)	-324,280	-337,791	-100,000	237,791	-100,000	0
Ending Balance	791,788	453,997	353,997	-100,000	253,997	-100,000

Description: With the dissolution of the Cathedral City Redevelopment Agency by the state of California, the Successor Agency 2007 Series A TAB Fund was established in FY 2011-12. The City of Cathedral City opted to be the Successor Agency for winding down the former redevelopment agency's affairs. This fund was established to account for miscellaneous capital improvements in the 2006 Merged Redevelopment Project Area.

Funding Sources: Revenues are generated from interest earnings. Original funding was provided by the 2007 Tax Allocation Bonds, Series A issued.

Fund Balance: Fund balance is projected to decrease \$100,000, or -22.0%, to \$353,997 as of June 30, 2020 and decrease another \$100,000, or -28.3%, to \$253,997 as of June 30, 2021.

SUCCESSOR AGENCY 2007 SERIES C TAB FUND

Fund 552

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY						
	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	1,238,296	1,091,320	938,526	-152,794	948,526	10,000
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	16,378	10,000	10,000	0	10,000	0
Other revenues	0	0	0	0	0	0
Transfers in	0	0	0	0	0	0
Total Additions and Other Sources	16,378	10,000	10,000	0	10,000	0
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	163,354	162,794	0	-162,794	0	0
Debt service	0	0	0	0	0	0
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Deductions and Other Uses	163,354	162,794	0	-162,794	0	0
Net increase (decrease)	-146,976	-152,794	10,000	162,794	10,000	0
Ending Balance	1,091,320	938,526	948,526	10,000	958,526	10,000

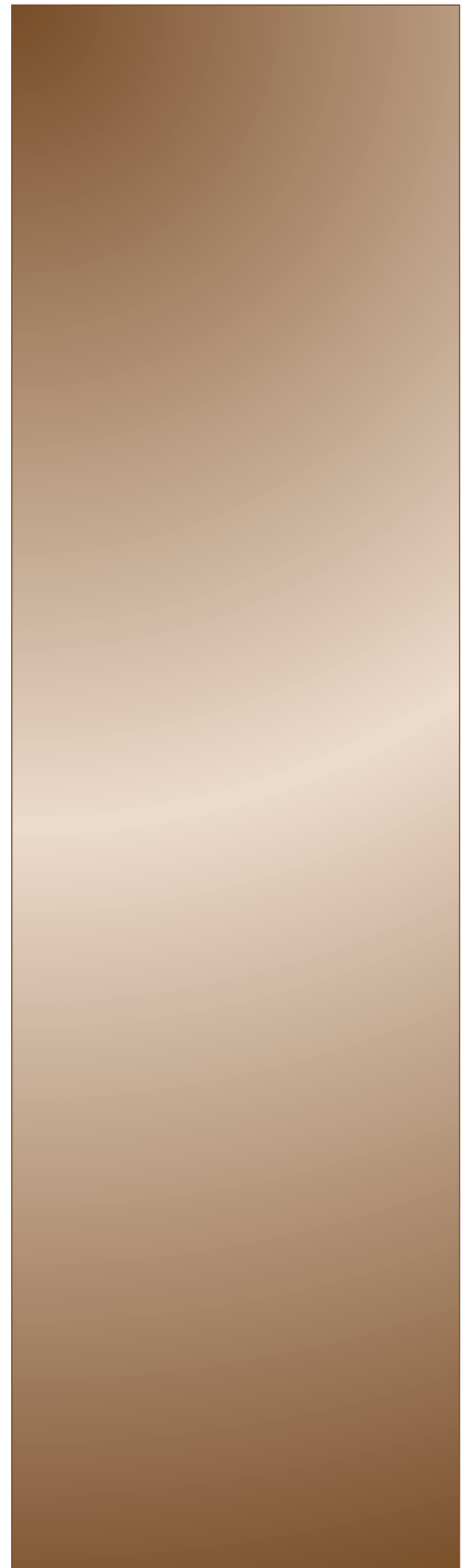
Description: With the dissolution of the Cathedral City Redevelopment Agency by the state of California, the Successor Agency 2007 Series C TAB Fund was established in FY 2011-12. The City of Cathedral City opted to be the Successor Agency for winding down the former redevelopment agency's affairs. This fund was established to account for miscellaneous capital improvements in the 2006 Merged Redevelopment Project Area.

Funding Sources: Revenues are generated from interest earnings. Original funding was provided by the 2007 Tax Allocation Bonds, Series C issued.

Fund Balance: Fund balance is projected to increase \$10,000, or 1.1%, to \$948,526 as of June 30, 2020 and increase another \$10,000, or 1.1%, to \$958,526 as of June 30, 2021

PUBLIC FINANCING AUTHORITY

- Public Financing Authority Fund (Fund 491)



PUBLIC FINANCING AUTHORITY FUND

Fund 491

REVENUES/EXPENDITURES/FUND BALANCE SUMMARY

	FY 2017-18 Actual	FY 2018-19 Projected	FY 2019-20 Adopted	\$ Change FY 19 to FY 20	FY 2020-21 Adopted	\$ Change FY 20 to FY 21
Beginning Balance	43,255,403	40,364,279	39,282,471	-1,081,808	38,369,944	-912,528
REVENUES AND OTHER SOURCES						
Taxes	0	0	0	0	0	0
Licenses and permits	0	0	0	0	0	0
Charges for services	0	0	0	0	0	0
Special assessments	0	0	0	0	0	0
Fines and forfeitures	0	0	0	0	0	0
Intergovernmental revenue	0	0	0	0	0	0
Use of money and property	2,004,722	1,945,792	1,945,000	-792	1,945,000	0
Other revenues	8,064,351	8,060,248	8,050,115	-10,133	8,050,541	426
Transfers in	377,064	379,545	380,495	950	379,956	-539
Total Revenues and Other Sources	10,446,136	10,385,585	10,375,610	-9,975	10,375,497	-113
EXPENDITURES AND OTHER USES						
Salaries and benefits	0	0	0	0	0	0
Operations	5,100	5,100	5,120	20	5,120	0
Debt service	13,332,160	11,462,293	11,283,018	-179,276	11,176,974	-106,044
Capital outlay	0	0	0	0	0	0
CIP projects	0	0	0	0	0	0
Transfers out	0	0	0	0	0	0
Total Expenditures and Other Uses	13,337,260	11,467,393	11,288,138	-179,256	11,182,094	-106,044
Net increase (decrease)	-2,891,124	-1,081,808	-912,528	169,281	-806,597	105,931
Ending Balance	40,364,279	39,282,471	38,369,944	-912,528	37,563,347	-806,597

Description: The Public Financing Authority Fund was established to account for the repayment of principal and interest on lease revenue and tax allocation bonds issued.

Funding Sources: Revenues are generated from interest earnings (use of money and property) and transfers from other funds (transfers in).

Fund Balance: Fund balance is projected to decrease \$912,527 or -2.3%, to \$38,369,944 as of June 30, 2020 and decrease another \$806,597, or -2.1%, to \$37,563,347 as of June 30, 2021.

CAPITAL IMPROVEMENT PROGRAM (CIP)

- Capital Improvement Program
- Capital Improvement Program – Summary by Fund
- Capital Improvement Program – Capital Improvement Program Detail



The City's five-year Capital Improvement Program (CIP) is submitted to the City Council to review and prioritize capital projects. Projects included in the CIP budget are generally those with costs exceeding \$50,000, lasting more than three months, and/or involving construction.

Capital projects are long-term improvement and maintenance programs designed to increase the City's physical systems and facilities and preserve those already in place. The programs are broad, and include land and building acquisitions, street and sidewalk rehabilitation, blow sand mitigation, interchange improvements, traffic signalization, sewer construction and park renovations.

This document includes both capital improvement and capital maintenance projects. Capital improvements boost economic development by attracting new businesses and new customers, which bring an increased vitality to the City. Because they are easily identified and are location specific, capital improvements are often the most visible municipal activities.

Significant non-routine capital expenditures include the following:

• Cathedral Canyon Bridge	\$ 20,348,493	FY 2016-17 through FY 2021-22
• Heritage Park	\$ 4,015,891	FY 2017-18 through FY 2019-20
• Roadway Safety Improvements Cycle 9	\$ 2,336,500	FY 2019-20 through FY 2019-20
• Ramon Road Bridge Widening	\$ 1,536,888	FY 2019-20 through FY 2022-23
• Signal Update Cycle 8	\$ 1,505,037	FY 2018-19 through FY 2019-20

Conversely, capital maintenance is a City service commonly taken for granted. Most users do not recognize the deterioration of a facility or roadway until significant damage has been done. This makes capital maintenance easy to postpone when budgets are tight and demands for more visible City programs and services are high. Delays in maintenance create greater costs in future years because expensive reconstruction or replacement of assets must be completed rather than the less expensive preservation efforts.

Projects that increase the number of facilities or expand the existing facilities can impact ongoing operating costs for the City. Operating impacts from projects expected to be completed prior to the start of or during FY 2017-18 and FY 2018-19 have been included in the operating budget. Most other capital projects funded in FY 2017-18 and FY 2018-19 do not add to the cost of operations. Those projects are major replacements or maintenance projects for existing facilities or infrastructure.

There are no significant operating expenditures expected during the next two-year period for capital projects included in the five-year Capital Improvement Program.

The five-year CIP budget summary by fund for approved projects and the individual capital improvement project detail are included on the following pages.

CAPITAL IMPROVEMENT PROGRAM

Summary by Fund

CITY OF CATHEDRAL CITY

Capital Improvement Program - Summary by Fund

	Expenditures by Fiscal Year					5-Year Total
	Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24	
FUND 100 - GENERAL FUND						
7019 - Heritage Park (The Commons)	231,645					
8832 - West Whitewater Neighborhood	100,000	-	-	-	-	100,000
MOE-1 - Cathedral City Eastern City Limits REAS at DaVall Drive	160,000	-	-	-	-	160,000
MOE-2 - Los Gatos Drainage Improvements (at Date Palm)	230,000	-	-	-	-	230,000
MOE-3 - Avenida Maravilla Street Improvements (at La Pasada)	180,000	-	-	-	-	180,000
MOE-4 - Citywide REAS (various locations)	230,000	300,000	-	-	-	530,000
MOE-5 - DaVall Drive Pavement Rehabilitation (s/o Ramon)	-	280,000	-	-	-	280,000
MOE-6 - Sarah Street Pavement Rehabilitation	-	320,000	-	-	-	320,000
Total Fund 100	1,131,645	900,000	-	-	-	1,800,000
FUND 233 - TRAFFIC SAFETY						
8855 - HAWK System Pedestrian Crossings	158,052	-	-	-	-	158,052
Total Fund 233	158,052	-	-	-	-	158,052
FUND 234 - CITY MITIGATION FEE						
1016 - Edom Hill Truck Lane	-	-	1,250,000	1,243,000	-	2,493,000
Total Fund 234	-	-	1,250,000	1,243,000	-	2,493,000
FUND 235 - DEVELOPER FEES						
2500 - Ramon Road Bridge and Roadway Widening	30,000	11,460	-	-	-	41,460
7019 - Heritage Park (The Commons)	800,000	-	-	-	-	800,000
8928 - General Plan Update	186,099	-	-	-	-	186,099
Total Fund 235	1,016,099	11,460	-	-	-	1,027,559
FUND 248 - ROAD MAINTENANCE AND REHABILITATION						
RMRA-1 - Ave Ximino Neighborhood Street Improvements	900,000	-	-	-	-	900,000
RMRA-2 - Landau / McCallum Intersection	-	400,000	-	-	-	400,000
RMRA-3 - Whispering Palm Neighborhood Improvements	-	500,000	500,000	-	-	1,000,000
Total Fund 248	900,000	900,000	500,000	-	-	2,300,000
FUND 251 - Community Development Block Grant						
8832 - West Whitewater Neighborhood Street Improvements	298,941	-	-	-	-	298,941
Total Fund 251	298,941	-	-	-	-	298,941

CAPITAL IMPROVEMENT PROGRAM

Summary by Fund, continued

CITY OF CATHEDRAL CITY

Capital Improvement Program - Summary by Fund

	Expenditures by Fiscal Year					5-Year Total
	Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24	
FUND 331 - CAPITAL PROJECTS						
1010 - DaVall / I-10 Interchange	607,902	-	1,000,000	1,000,000	1,000,000	3,607,902
2500 - Ramon Road Bridge and Roadway Widening		38,540	1,000,000	498,348	-	1,536,888
6514 - HSIP Signal Update	1,505,037	-	-	-	-	1,505,037
7019 - Heritage Park (The Commons)	2,984,246					2,984,246
8722 - Indian Avenue / I-10 Interchange	-	-	-	-	-	-
8723 - Palm Drive / I-10 Interchange	-	-	-	-	-	-
8724 - Date Palm Drive / I-10 Interchange	-	-	-	-	-	-
8726 - Jefferson / I-10 Interchange	-	-	-	-	-	-
8855 - HAWK System Pedestrian Crossings	362,460	-	-	-	-	362,460
8899 - Vista Chino Bridge Entrance	-	-	-	-	-	-
8919 - Cathedral Canyon Drive Bridge at Whitewater	5,500,000	10,000,000	4,848,493	-	-	20,348,493
HSIP-9A - HSIP Signal Update Cycle 9A	1,272,500	-	-	-	-	1,272,500
HSIP-9B HSIP Roadway Safety Cycle 9B	1,064,000	-	-	-	-	1,064,000
Total Fund 331	13,296,145	10,038,540	6,848,493	1,498,348	1,000,000	32,681,526
FUND 341 - AD 85-1						
RMRA-1 - Ave Ximino Neighborhood Street Improvements	240,000	-	-	-	-	240,000
Total Fund 341	240,000	-	-	-	-	240,000
FUND 613 - TECHNOLOGY						
3572 - Integrated Enterprise Resource Planning (ERP) System	200,000	206,600	-	-	-	406,600
Total Fund 613	200,000	206,600	-	-	-	406,600
Total Funds	17,240,882	12,056,600	8,598,493	2,741,348	1,000,000	41,405,678
UNFUNDED						
7021 - Dream Homes Park - 7.75 Acres	-	-	-	-	-	-
New 1 - Dog Park Replacement	-	-	-	-	-	-
New 2 - Community Center Replacement	-	-	-	-	-	-
Total Unfunded	-	-	-	-	-	-
GRAND TOTAL - ALL PROJECTS	17,240,882	12,056,600	8,598,493	2,741,348	1,000,000	41,405,678

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail

Project Category: Parks
Project Type: New
Project ID/Name: New 1 - Dog Park Replacement

PROJECT DESCRIPTION

The project will provide a replacement dog park within the city limits of Cathedral City. No specific target date for completion has been determined. Cost estimates have not been prepared at this time. This project is currently unfunded.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
TBD: Unidentified	-	-	-	-	-	-	-	-	-
Total - Resources	-	-	-	-	-	-	-	-	-

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	-	-	-	-	-	-	-	-
Total - Expenditures	-	-	-	-	-	-	-	-

OPERATING/MAINTENANCE COSTS

There will be operating/maintenance costs to maintain the park. However, it is unknown as to additional operating/maintenance costs until such time that a formal plan has been adopted and construction is complete.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Miscellaneous
Project Type: New
Project ID/Name: New 2 - Community Center Replacement

PROJECT DESCRIPTION

The project will provide for a new community center within the city limits of Cathedral City. No specific target date for completion has been determined. Cost estimates have not been prepared at this time. This project is currently unfunded.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
TBD: Unidentified	-	-	-	-	-	-	-	-	-
Total - Resources	-	-	-	-	-	-	-	-	-

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	-	-	-	-	-	-	-	-
Total - Expenditures	-	-	-	-	-	-	-	-

OPERATING/MAINTENANCE COSTS

There will be operating/maintenance costs to maintain the Community Center.

CAPITAL IMPROVEMENT PROGRAM**Capital Improvement Program Detail, continued**

Project Category: Other Infrastructure
Project Type: Continuing
Project ID/Name: 1010 - DaVall / I-10 Interchange

PROJECT DESCRIPTION

A Project Study Report (PSR) is currently being conducted to assign benefits to certain local agencies based on projected use for this new I-10 interchange. This amount may be adjusted at the time of the final accounting of all eligible costs to reflect the actual expenditures and resulting share of cost. It is anticipated design activities could start as early as July 2021.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)						
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	5-Year Total	Total Project
331: CVAG	914,932	307,030	-	-	3,000,000	-	-	3,000,000	3,914,932
Total - Resources	914,932	307,030	-	-	3,000,000	-	-	3,000,000	3,914,932

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year						
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24	5-Year Total	Total Project
Expenditures	307,030	607,902	-	1,000,000	1,000,000	1,000,000	3,607,902	3,914,932
Total - Expenditures	307,030	607,902	-	1,000,000	1,000,000	1,000,000	3,607,902	3,914,932

OPERATING/MAINTENANCE COSTS

No impact on operating/maintenance costs as this will be a state-owned asset when completed.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Street Improvements
Project Type: Continuing
Project ID/Name: 1016 - Edom Hill Truck Lane

PROJECT DESCRIPTION

The project is for the proposed truck climbing lane from Varner Road northerly for 4,700 linear feet as required by an agreement with Riverside Countywide Integrated Waste Management Bureau (CIWMB). Through a series of amendments to the Memorandum of Understanding, the deadline to construct the additional lane was extended due to the amount of annual tonnage revenues received.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
234: City Mitigation Fee	1,280,450	87,450	-	-	1,300,000	-	-	1,300,000	2,580,450
Total - Resources	1,280,450	87,450	-	-	1,300,000	-	-	1,300,000	2,580,450

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	87,450	-	-	1,250,000	1,243,000	-	2,493,000	2,580,450
Total - Expenditures	87,450	-	-	1,250,000	1,243,000	-	2,493,000	2,580,450

OPERATING/MAINTENANCE COSTS

Moderate impact on operating/maintenance costs as this will widen an existing road and will be incorporated into the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Other Infrastructure
Project Type: Continuing
Project ID/Name: 2500 - Ramon Road Bridge and Roadway Widening

PROJECT DESCRIPTION

The proposed improvements will widen the Ramon Road Bridge spanning Whitewater River, and the roadway from San Luis Rey to Landau Boulevard from 4 to 6 lanes. The City of Palm Springs has been designated as the lead agency for the project.

RESOURCES

Funding Sources	Resources by Fiscal Year (New Authorizations)								
	Resources								
	Prior	Used	FY	FY	FY	FY	FY	5-Year	Total
	Authorizations	to Date	2019-20	2020-21	2021-22	2022-23	2023-24	Total	Project
235: Developer Fees	114,375	72,915	-	-	-	-	-	-	114,375
331: ACBCI	1,150,000	-	-	-	-	-	-	-	1,150,000
331: Other	519,385	132,497	-	-	-	-	-	-	519,385
Total - Resources	1,783,760	205,412	-	-	-	-	-	-	1,783,760

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY	Appropriated FY	Projected FY	Projected FY	Projected FY		
		2019-20	2020-21	2021-22	2022-23	2023-24		
Expenditures	205,412	30,000	50,000	1,000,000	498,348	-	1,578,348	1,783,760
Total - Expenditures	205,412	30,000	50,000	1,000,000	498,348	-	1,578,348	1,783,760

OPERATING/MAINTENANCE COSTS

No potential impact on operating/maintenance costs through the project is complete, which is not anticipated through approximately FY 2023-24.

CAPITAL IMPROVEMENT PROGRAM**Capital Improvement Program Detail, continued**

Project Category: Other Infrastructure
Project Type: Continuing
Project ID/Name: 6514 - HSIP Signal Update

PROJECT DESCRIPTION

The proposed improvements provide for traffic signal and pedestrian safety improvements at 20 intersections throughout the City.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)						
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	5-Year Total	Total Project
331: HSIP Cycle 8	168,380	163,343	1,500,000	-	-	-	-	1,500,000	1,668,380
Total - Resources	168,380	163,343	1,500,000	-	-	-	-	1,500,000	1,668,380

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year						Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24	5-Year Total	
Expenditures	163,343	1,505,037	-	-	-	-	1,505,037	1,668,380
Total - Expenditures	163,343	1,505,037	-	-	-	-	1,505,037	1,668,380

OPERATING/MAINTENANCE COSTS

No potential impact on operating/maintenance costs, which is anticipated to be complete in FY 2019-20.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Parks
Project Type: Continuing
Project ID/Name: 7019 - Heritage Park (The Commons)

PROJECT DESCRIPTION

Develop the 5-acre Heritage Park (The Commons) located on the vacant parcels west of the parking structure on Avenida Lalo Guerrero and Cathedral Canyon. Current funding in the amount of \$2.8M along. Up to \$900,000 has been designated to be used from Park Developer Fees.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
331: Federal Grant	1,388,000	251,877	-	-	-	-	-	-	1,388,000
331: CURC	1,400,000	251,877	-	-	-	-	-	-	1,400,000
331: DT Foundation	700,000								700,000
235: Park Fees	800,000	-	-	-	-	-	-	-	800,000
100: General Fund	231,645	-	-	-	-	-	-	-	231,645
Total - Resources	4,519,645	503,754	-	-	-	-	-	-	4,519,645

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	503,754	4,015,891	-	-	-	-	4,015,891	4,519,645
Total - Expenditures	503,754	4,015,891	-	-	-	-	4,015,891	4,519,645

OPERATING/MAINTENANCE COSTS

It is unknown as to additional operating/maintenance costs until a formal plan has been adopted and construction is complete. The core estimate is currently at \$3000/month beginning in Fall of 2019.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Parks
Project Type: Continuing
Project ID/Name: 7021 - Dream Homes Park - 7.75 Acres

PROJECT DESCRIPTION

The project will provide for a Park east of the Dream Homes neighborhood bordering the Whitewater wash. No specific target date for completion has been determined and cost estimates have not yet been prepared. This project is currently unfunded with an estimate at \$7,750,000. Based on the anticipated grant

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
235: Park Fees	153,380	128,679	-	-	-	-	-	-	153,380
TBD: Unidentified	-	-	-	-	-	-	-	-	-
Total - Resources	153,380	128,679	-	-	-	-	-	-	153,380

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	128,679	-	-	-	-	-	-	128,679
Total - Expenditures	128,679	-	-	-	-	-	-	128,679

OPERATING/MAINTENANCE COSTS

There will be operating/maintenance costs to maintain the park. However, it is unknown as to additional operating/maintenance costs through such time that a formal plan has been adopted and construction is complete.

CAPITAL IMPROVEMENT PROGRAM**Capital Improvement Program Detail, continued**

Project Category: Other Infrastructure
Project Type: Continuing
Project ID/Name: 8722 - Indian Avenue / I-10 Interchange

PROJECT DESCRIPTION

Cathedral City is obligated to reimburse the Coachella Valley Association of Governments (CVAG) for a portion of the local twenty-five percent (25%) share of the cost of the Indian Avenue interchange project. A study was conducted and adopted assigning benefits to certain local agencies based on projected use. This study concluded Cathedral City is responsible for 6.70% of the local share. This amount may be adjusted at the time of the final accounting of all eligible costs to reflect the actual expenditures and resulting share of cost.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)						Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	5-Year Total	
331: Successor Agency	185,000	43,620	-	-	-	-	-	-	185,000
Total - Resources	185,000	43,620	-	-	-	-	-	-	185,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year						Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24	5-Year Total	
Expenditures	43,620	-	-	-	-	-	-	43,620
Total - Expenditures	43,620	-	-	-	-	-	-	43,620

OPERATING/MAINTENANCE COSTS

No impact on operating/maintenance costs as this will be a state-owned asset when completed.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Other Infrastructure
Project Type: Continuing
Project ID/Name: 8723 - Palm Drive / I-10 Interchange

PROJECT DESCRIPTION

Cathedral City is obligated to reimburse the Coachella Valley Association of Governments (CVAG) for a portion of the local twenty-five percent (25%) share of Palm Drive / Gene Autry Trail Interchange project at the northeast quadrant of this interchange, within the city limits of Cathedral City. A study was conducted and adopted assigning benefits to certain local agencies based on projected use. This study concluded Cathedral City is responsible for 10.88% of the local share. This amount may be adjusted at the time of the final accounting of all eligible costs to reflect the actual expenditures and resulting share of cost.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
331: Successor Agency	430,000	303,283	-	-	-	-	-	-	430,000
Total - Resources	430,000	303,283	-	-	-	-	-	-	430,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	303,283	-	-	-	-	-	-	303,283
Total - Expenditures	303,283	-	-	-	-	-	-	303,283

OPERATING/MAINTENANCE COSTS

No impact on operating/maintenance costs as this will be a state-owned asset when completed.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Other Infrastructure
Project Type: Continuing
Project ID/Name: 8724 - Date Palm Drive / I-10 Interchange

PROJECT DESCRIPTION

Cathedral City is obligated to reimburse the Coachella Valley Association of Governments (CVAG) for a portion of the local twenty-five percent (25%) share of the cost of the Date Palm Drive interchange project. A study has been conducted and adopted assigning benefits to certain local agencies based on projected use. This study concluded Cathedral City is responsible for 54.20% of the local share. This amount may be adjusted at the time of the final accounting of all eligible costs to reflect the actual expenditures and resulting share of cost.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)						
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	5-Year Total	Total Project
331: Redevelopment Agen	1,255,000	1,255,000	-	-	-	-	-	-	1,255,000
331: Successor Agency	250,000	308,253	-	-	-	-	-	-	250,000
Total - Resources	1,505,000	1,563,253	-	-	-	-	-	-	1,505,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year						Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24	5-Year Total	
Expenditures	1,563,253	-	-	-	-	-	-	1,563,253
Total - Expenditures	1,563,253	-	-	-	-	-	-	1,563,253

OPERATING/MAINTENANCE COSTS

No impact on operating/maintenance costs as this will be a state-owned asset when completed.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Other Infrastructure
Project Type: Continuing
Project ID/Name: 8726 - Jefferson / I-10 Interchange

PROJECT DESCRIPTION

Cathedral City is obligated to reimburse the Coachella Valley Association of Governments (CVAG) for a portion of the local twenty-five percent (25%) share of the cost of the Jefferson Street interchange project. A study was conducted and adopted assigning benefits to certain local agencies based on projected use. This study concluded Cathedral City is responsible for 3.20% of the local share. This amount may be adjusted at the time of the final accounting of all eligible costs to reflect the actual expenditures and resulting share of cost.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
331: Successor Agency	400,000	218,570	-	-	-	-	-	-	400,000
Total - Resources	400,000	218,570	-	-	-	-	-	-	400,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	218,570	-	-	-	-	-	-	218,570
Total - Expenditures	218,570	-	-	-	-	-	-	218,570

OPERATING/MAINTENANCE COSTS

No impact on operating/maintenance costs as this will be a state-owned asset when completed.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Street Improvements
Project Type: New
Project ID/Name: 8832 - West Whitewater Neighborhood Street Improvements

PROJECT DESCRIPTION

The proposed project will reconstruct the pavement on three residential blocks. The project will remove and replace 3" of asphalt on Shifting Sands Trail, Whispering Palms Trail, and Sky Blue Water Trail located between Ramon Road and Mission Indian Trail. The additional \$100,000 from the General Fund is from the corresponding match to the City's Maintenance of Effort (MOE) to retain Road Maintenance Rehabilitation Act (RMRA) funding (Fund 248).

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY	FY	FY	FY	FY		
			2019-20	2020-21	2021-22	2022-23	2023-24		
251: CDBG	298,941	-	-	-	-	-	-	-	298,941
100: Gen. Fund MOE		-	100,000	-	-	-	-	100,000	100,000
Total - Resources	298,941	-	100,000	-	-	-	-	100,000	398,941

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY	Appropriated FY	Projected FY	Projected FY	Projected FY		
		2019-20	2020-21	2021-22	2022-23	2023-24		
Expenditures	-	398,941	-	-	-	-	398,941	398,941
Total - Expenditures	-	398,941	-	-	-	-	398,941	398,941

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Other Infrastructure
Project Type: Continuing
Project ID/Name: 8855 - HAWK System Pedestrian Crossings

PROJECT DESCRIPTION

The proposed improvements will provide for traffic signal and pedestrian safety improvements at 2 midblock crosswalks throughout the City. 75% of the funding will be provided by CVAG's Bicycle and Pedestrian Safety Grant with the remaining 25% from the Traffic Safety Fund.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
331: CVAG	389,598	27,138	-	-	-	-	-	-	389,598
233: Traffic Safety	167,098	9,046	-	-	-	-	-	-	167,098
Total - Resources	556,696	36,184	-	-	-	-	-	-	556,696

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	36,184	520,512	-	-	-	-	520,512	556,696
Total - Expenditures	36,184	-	-	-	-	-	520,512	556,696

OPERATING/MAINTENANCE COSTS

No potential impact on operating/maintenance costs until the project is complete, which is not anticipated until approximately FY 2019-20.

CAPITAL IMPROVEMENT PROGRAM**Capital Improvement Program Detail, continued**

Project Category: Street Improvements
Project Type: Continuing
Project ID/Name: 8899 - Vista Chino Bridge Entrance

PROJECT DESCRIPTION

The proposed improvements will create an entrance to the Vista Chino Bridge at the western city limit to Palm Springs. This bridge spans over the Whitewater River from the Cathedral City western city limit to Gene Autry. The City of Palm Springs has been designated as the lead agency for the project, pending a signed agreement. Construction anticipated in July 2025.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
331: Other	-	3,863	-	-	-	-	-	-	-
Total - Resources	-	3,863	-	-	-	-	-	-	-

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	3,863	-	-	-	-	-	-	3,863
Total - Expenditures	3,863	-	-	-	-	-	-	3,863

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Other Infrastructure
Project Type: Continuing
Project ID/Name: 8919 - Cathedral Canyon Drive Bridge at Whitewater Low Flow Crossing

PROJECT DESCRIPTION

The proposed improvement includes the construction of a new four lane bridge spanning the Whitewater River on Cathedral Canyon Road. The new bridge will replace the existing Low Flow Crossing. The project components finalized to date include the preparation of the environmental document, plans, specifications, and engineer's estimate (PS&E) of probable construction costs, construction, construction engineering, right-of-way acquisition, and City administration. Construction is anticipated to begin January 2020.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)						
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	5-Year Total	Total Project
243: Measure A	45,342	45,342	-	-	-	-	-	-	45,342
331: CVAG	1,895,820	209,791	-	-	-	-	-	-	1,895,820
331: HBP BR-NBIL (504)	2,434,806	2,109,531	-	-	-	-	-	-	2,434,806
331: Successor Agency	650,000	55,712	-	-	-	-	-	-	650,000
331: Future grant funding	14,742,901	-	3,000,000	-	-	-	-	3,000,000	17,742,901
Total - Resources	19,768,869	2,420,376	3,000,000	-	-	-	-	3,000,000	22,768,869

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	2,420,376	5,500,000	10,000,000	4,848,493	-	-	20,348,493	22,768,869
Total - Expenditures	2,420,376	5,500,000	10,000,000	4,848,493	-	-	20,348,493	22,768,869

OPERATING/MAINTENANCE COSTS

No potential impact on operating/maintenance costs until the project is complete, which is not anticipated until approximately FY 2021-22.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Street Improvements
Project Type: New
Project ID/Name: RMRA-1 - Ave Ximino Neighborhood Street Improvements

PROJECT DESCRIPTION

The project will provide for street improvements to the Ave Ximino Neighborhood.

RESOURCES

Funding Sources	Resources		Resources by Fiscal Year (New Authorizations)						
	Prior	Used	FY	FY	FY	FY	FY	5-Year	Total
	Authorizations	to Date	2019-20	2020-21	2021-22	2022-23	2023-24	Total	Project
248: RMRA	-	-	900,000	-	-	-	-	900,000	900,000
341: AD 85-1	-	-	240,000	-	-	-	-	240,000	240,000
Total - Resources	-	-	1,140,000	-	-	-	-	1,140,000	1,140,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year						Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24	5-Year Total	
Expenditures	-	1,140,000	-	-	-	-	1,140,000	1,140,000
Total - Expenditures	-	1,140,000	-	-	-	-	1,140,000	1,140,000

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Other Infrastructure
Project Type: New
Project ID/Name: RMRA-2 - Landau / McCallum Intersection

PROJECT DESCRIPTION

The project will provide for street improvements to the Landau/McCallum Intersection.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
248:RMRA	-	-	-	400,000	-	-	-	400,000	400,000
Total - Resources	-	-	-	400,000	-	-	-	400,000	400,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	-	-	400,000	-	-	-	400,000	400,000
Total - Expenditures	-	-	400,000	-	-	-	400,000	400,000

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Other Infrastructure
Project Type: New
Project ID/Name: RMRA-3 - Whispering Palms Neighborhood Improvements

PROJECT DESCRIPTION

The project will provide for street improvements to the Whispering Palms Neighborhood.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
248:RMRA	-	-	-	500,000	500,000	-	-	1,000,000	1,000,000
Total - Resources	-	-	-	500,000	500,000	-	-	1,000,000	1,000,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	-	-	500,000	500,000	-	-	1,000,000	1,000,000
Total - Expenditures	-	-	500,000	500,000	-	-	1,000,000	1,000,000

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Street Improvements
Project Type: New
Project ID/Name: MOE-1 - Cathedral City Eastern City Limits REAS at DaVall Drive

PROJECT DESCRIPTION

The proposed project will be coordinated with Rancho Mirage to apply rubberized emulsion aggregate slurry (REAS) to the sections of DaVall Drive within Cathedral City. This annual funding is a corresponding match to the City's Maintenance of Effort (MOE) to retain Road Maintenance Rehabilitation Act (RMRA) funding (Fund 248).

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY	FY	FY	FY	FY		
			2019-20	2020-21	2021-22	2022-23	2023-24		
100: Gen. Fund	-	-	160,000	-	-	-	-	160,000	160,000
Total - Resources	-	-	160,000	-	-	-	-	160,000	160,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY	Appropriated FY	Projected FY	Projected FY	Projected FY		
		2019-20	2020-21	2021-22	2022-23	2023-24		
Expenditures	-	160,000	-	-	-	-	160,000	160,000
Total - Expenditures	-	160,000	-	-	-	-	160,000	160,000

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Street Improvements
Project Type: New
Project ID/Name: MOE-2 - Los Gatos Drainage Improvements (at Date Palm)

PROJECT DESCRIPTION

The proposed project will improve the drainage at the intersection of Los Gatos Road at Date Palm Drive through installation of new catch basins and storm drain piping. These improvements include repaving Los Gatos between Avenida La Vista and Date Palm. This annual funding is a corresponding match to the City's Maintenance of Effort (MOE) to retain Road Maintenance Rehabilitation Act (RMRA) funding (Fund 248).

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY	FY	FY	FY	FY		
			2019-20	2020-21	2021-22	2022-23	2023-24		
100: Gen. Fund	-	-	230,000	-	-	-	-	230,000	230,000
Total - Resources	-	-	230,000	-	-	-	-	230,000	230,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY	Appropriated FY	Projected FY	Projected FY	Projected FY		
		2019-20	2020-21	2021-22	2022-23	2023-24		
Expenditures	-	230,000	-	-	-	-	230,000	230,000
Total - Expenditures	-	230,000	-	-	-	-	230,000	230,000

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Street Improvements
Project Type: New
Project ID/Name: MOE-3 - Avenida Maravilla Street Improvements (at La Pasada)

PROJECT DESCRIPTION

The proposed street improvements will repave a section of Avenida Maravilla north of Vista Chino in the La Pasada Neighborhood. This annual funding is a corresponding match to the City's Maintenance of Effort (MOE) to retain Road Maintenance Rehabilitation Act (RMRA) funding (Fund 248).

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
100: Gen. Fund	-	-	180,000	-	-	-	-	180,000	180,000
Total - Resources	-	-	180,000	-	-	-	-	180,000	180,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	-	180,000	-	-	-	-	180,000	180,000
Total - Expenditures	-	180,000	-	-	-	-	180,000	180,000

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Street Improvements
Project Type: New
Project ID/Name: MOE-4 - Citywide REAS (various locations)

PROJECT DESCRIPTION

The proposed project will apply rubberized emulsion aggregate slurry (REAS) to various designated locations throughout the City to maintain pavement. This annual funding is a corresponding match to the City's Maintenance of Effort (MOE) to retain Road Maintenance Rehabilitation Act (RMRA) funding (Fund 248).

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)						Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	5-Year Total	
100: Gen. Fund	-	-	230,000	300,000	-	-	-	530,000	530,000
Total - Resources	-	-	230,000	300,000	-	-	-	530,000	530,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year						Total Project
		Appropriated FY	Appropriated FY	Projected FY	Projected FY	Projected FY	5-Year Total	
		2019-20	2020-21	2021-22	2022-23	2023-24		
Expenditures	-	230,000	300,000	-	-	-	530,000	530,000
Total - Expenditures	-	230,000	300,000	-	-	-	530,000	530,000

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Street Improvements
Project Type: New
Project ID/Name: MOE-5 - DaVall Drive Pavement Rehabilitation (s/o Ramon)

PROJECT DESCRIPTION

The proposed improvements will rehabilitate the pavement on DaVall Drive south of Ramon Road contiguous to Rancho Mirage. This annual funding is a corresponding match to the City's Maintenance of Effort (MOE) to retain Road Maintenance Rehabilitation Act (RMRA) funding (Fund 248).

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
100: Gen. Fund	-	-	-	280,000	-	-	-	280,000	280,000
Total - Resources	-	-	-	280,000	-	-	-	280,000	280,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	-	-	280,000	-	-	-	280,000	280,000
Total - Expenditures	-	-	280,000	-	-	-	280,000	280,000

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Street Improvements
Project Type: New
Project ID/Name: MOE-6 - Sarah Street Pavement Rehabilitation

PROJECT DESCRIPTION

The proposed Project will reconstruct the pavement on Sarah Street, Agua Caliente Trail, and Crossley Road just north of Ramon Road. The proposed improvements will also include the construction of curb, gutter, and curb adjacent sidewalk in missing locations on these streets. This annual funding is a corresponding match to the City's Maintenance of Effort (MOE) to retain Road Maintenance Rehabilitation Act (RMRA) funding (Fund 248).

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
100: Gen. Fund	-	-	-	320,000	-	-	-	320,000	320,000
Total - Resources	-	-	-	320,000	-	-	-	320,000	320,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	-	-	320,000	-	-	-	320,000	320,000
Total - Expenditures	-	-	320,000	-	-	-	320,000	320,000

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs as these are existing roads and are part of the City's pavement management plan.

CAPITAL IMPROVEMENT PROGRAM**Capital Improvement Program Detail, continued**

Project Category: Other Infrastructure
Project Type: New
Project ID/Name: HSIP-9A - HSIP Signal Update Cycle 9A

PROJECT DESCRIPTION

The proposed improvements will provide for 10 traffic signal improvements throughout the City.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
331: HSIP Cycle 9	1,302,500	-	-	-	-	-	-	-	1,302,500
Total - Resources	1,302,500	-	-	-	-	-	-	-	1,302,500

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	30,000	1,272,500	-	-	-	-	1,272,500	1,302,500
Total - Expenditures	30,000	1,272,500	-	-	-	-	1,272,500	1,302,500

OPERATING/MAINTENANCE COSTS

No potential impact on operating/maintenance costs, which is anticipated to be complete in FY 2019-20.

CAPITAL IMPROVEMENT PROGRAM**Capital Improvement Program Detail, continued**

Project Category: Other Infrastructure
Project Type: New
Project ID/Name: HSIP-9B HSIP Roadway Safety Cycle 9B

PROJECT DESCRIPTION

The proposed improvements will provide for pedestrian safety improvements at Date Palm Drive and Varner Road.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
331: HSIP Cycle 9	1,089,000	-	-	-	-	-	-	-	1,089,000
Total - Resources	1,089,000	-	-	-	-	-	-	-	1,089,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	25,000	1,064,000	-	-	-	-	1,064,000	1,089,000
Total - Expenditures	25,000	1,064,000	-	-	-	-	1,064,000	1,089,000

OPERATING/MAINTENANCE COSTS

No potential impact on operating/maintenance costs until the project is complete, which is not anticipated until approximately FY 2019-20.

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Detail, continued

Project Category: Equipment
Project Type: Continuing
Project ID/Name: 3572 - Integrated Enterprise Resource Planning (ERP) System

PROJECT DESCRIPTION

The project provides an integrated Enterprise Resource Planning (ERP) system environment for the City's business functions. This ERP allows City staff to work from and operate within the same application software and databases. Through eliminating duplicate processes and data redundancy, City staff will be better able to serve our Cathedral City constituents and community with a more user-friendly customer interface and more efficient business processes. This project is being implemented in a four-phase timeline. Financials 2019, Community Development 2020, Payroll/Human Resources 2021, Work Orders/Inventory 2022.

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)					5-Year Total	Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24		
613: Technology	900,000	(493,400)	-	-	-	-	-	-	900,000
Total - Resources	900,000	(493,400)	-	-	-	-	-	-	900,000

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year					5-Year Total	Total Project
		Appropriated FY 2019-20	Appropriated FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24		
Expenditures	493,400	200,000	206,600	-	-	-	406,600	900,000
Total - Expenditures	493,400	200,000	206,600	-	-	-	406,600	900,000

OPERATING/MAINTENANCE COSTS

In an integrated Enterprise Resource Planning (ERP) system environment, it is anticipated the annual operating and maintenance costs will be less than the they are under the current stovepipe configuration.

CAPITAL IMPROVEMENT PROGRAM**Capital Improvement Program Detail, continued**

Project Category: General Plan Update
Project Type: Continuing
Project ID/Name: 8928 - General Plan Update

PROJECT DESCRIPTION

Update of the City's General Plan, Active Transportation and Neighborhood Electric Vehicles (NEV) Plan, along with an expanded intersection analysis over a

RESOURCES

Funding Sources	Prior Authorizations	Resources Used to Date	Resources by Fiscal Year (New Authorizations)						Total Project
			FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	5-Year Total	
235: General Plan Maint	462,800	276,701	-	-	-	-	-	-	462,800
Total - Resources	462,800	276,701	-	-	-	-	-	-	462,800

EXPENDITURES

Expenditure Category	Expenditures to Date	Expenditures by Fiscal Year						Total Project
		Appropriated FY	Appropriated FY	Projected FY	Projected FY	Projected FY	5-Year Total	
		2019-20	2020-21	2021-22	2022-23	2023-24		
Expenditures	276,701	186,099	-	-	-	-	186,099	462,800
Total - Expenditures	276,701	186,099	-	-	-	-	186,099	462,800

OPERATING/MAINTENANCE COSTS

No additional impact on operating/maintenance costs.



Cathedral City

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SUPPLEMENTAL INFORMATION

- Community History and Profile
- Financial Policies
- Debt Administration
- Legal Debt Margin
- Gann Appropriations Limit
- Glossary of Terms and Acronyms
- Resolutions



COMMUNITY HISTORY AND PROFILE

HISTORY

The Cahuilla Indians, the original inhabitants of the Cathedral City area and the area now known as the Coachella Valley, have lived throughout the area for over two thousand years. Members of the Shoshone tribe, the Cahuilla Indians were industrious farmers, hunting local wildlife like deer and sheep when necessary to fulfill tribal needs. In 1876, the Agua Caliente Band, descendants of the Cahuilla tribe, established a 52,000-acre reservation, which encompasses 28% of the Cathedral City area.

The first Spaniards were thought to appear in the area in 1772, with the first settlers planting roots in approximately 1821. In 1850, Colonel Henry Washington of the U.S. Army Corps of Engineers discovered the area's canyons resembled the interior of a grand cathedral and he named this canyon of majestic architecture Cathedral Canyon. In 1925, developers had the same impression, naming the area's first subdivision Cathedral City.

PROFILE

The City of Cathedral City, incorporated in 1981, is a business and resort community located in the heart of the Coachella Valley in eastern Riverside County, located approximately 110 miles east of Los Angeles and 115 miles northeast of San Diego. Bordered by Palm Springs to the west and Rancho Mirage to the east, it is the second largest city in the Valley, with a permanent population of more than 54,000. With the annexation of land north of the city completed in 2014, the City currently occupies a land area of approximately 25 square miles at an elevation of 400 feet above sea level and boasts an ideal climate of 350 sunny days a year, clean air, scenic beauty and unlimited leisure activities, housing options and business opportunities. In February 2011, *US News & World Report* named the City of Cathedral City as one of the "10 Bargain Retirement Spots in America".

From the original inhabitants, the Agua Caliente Band of Cahuilla Indians, Cathedral City has become a home of diversity in ethnicity, income and lifestyle. White-collar and blue-collar workers, professionals and retirees are all part of a population working and living together in a community striving for an enjoyable, prosperous and healthy lifestyle.

The City has transitioned from a general law city to a charter city operating under the council-manager form of government. Effective with the November 2018 elections, the governing body consists of five Council members with a rotating mayor each year. In addition, the 2018 elections brought districting to the City with five sections (wards) comprised of equivalent residential populations. The City Council is elected on a nonpartisan basis with Council members serving four-year staggered terms – three Council members elected in one two-year cycle, e.g., 2018, for Districts 3, 4 and 5. Alternately, two Council members are elected in the next two-year cycle, e.g., 2020, for Districts 1 and 2. Among other things, the City Council is responsible for passing ordinances, adopting the budget, appointing committees, and hiring both the City Manager and City Attorney. The City Manager is responsible for carrying out the policies, resolutions and ordinances of the City Council, overseeing the day-to-day operations of the City, and for appointing the various department heads.

The city's centerpiece, the 70-acre Downtown Core and adjacent Pickfair Promenade, has become a dining, and entertainment destination for Cathedral City and neighboring Coachella Valley residents and visitors. Four primary restaurants with international flavors include Trilussa Ristorante's Italian cuisine, Bontá Restaurant European and Argentinian cuisine, Taqueria Los Arcos' Mexican cuisine, and Pollo Dokys Peruvian rotisserie. In addition, there is a 14-plex movie theatre at the east end of Avenida Lalo Guerrero and the Coachella Valley Repertory (CVRep) 208-seat playhouse (live theatre) at the west end. In addition to the theaters and restaurants, the new Festival Lawn in Town Square is host to various weekend events



COMMUNITY HISTORY AND PROFILE, continued

throughout the season including five signature events: Tejano Music Festival, Hot Air Balloon Festival, SnowFest, Taste of Jalisco, and Lesbian, Gay, Bisexual and Transgender (LGBT) Days.



For those whose tastes are on the artistic side, Cathedral City is Where Art Lives. The city has a growing collection of public art on display in various parks and medians throughout the city. Our flourishing art collection is made possible through public art funds and private donations collected through commercial development fees placed into the public arts fund and cannot be used for any other purpose. As a result, no City General Fund dollars are used for public arts.

Much of the art can be the Civic Center complex photographs and paintings Center offices. More than 20 throughout the City and centerpiece – Fountain of award-winning stone sculpture in the Downtown's Town film star George Montgomery and musicians Buddy are also located in our Town Square. There are nine (9) sculptures by Simi Dabah located throughout the City. been left in natural unfinished state and allowed to rust to



viewed if one strolls around and Town Square. Various are on display in the Civic sculptures are placed Town Square, including the Life, a uniquely designed, Square. Bronze statues of Rogers and Lalo Guerrero different steel surfaced These sculptures have a warm patina.

The city boasts numerous attractions for visitors and residents alike. Activities vary from ice skating at Desert Ice Castle to bowling at Palm Springs Lanes; from playing baseball/softball at replica baseball parks located in Big League Dreams to walking the fitness track at Dennis Keat Soccer Park; from playing a round of miniature golf at Boomers Family Fun Park to playing a round of regular golf at one of the city's three public golf courses. There is something for everyone in Cathedral City.

CITY INFORMATION	
Date Incorporated:	November 16, 1981
Form of Government:	Council – Manager
Population (calendar year):	2015 – 54,261 2016 – 54,557 2017 – 54,791
Unemployment Rate (May 2018):	2.8%
Per Capita Personal Income (2017 calendar year):	\$19,674
Principal Employers (2018):	Addus Healthcare Doubletree Golf Resort
Net Taxable Assessed Property Value (2018):	2016 - \$3,941,402,000 2017 - \$4,144,826,000 2018 - \$4,334,719,000
Principal Property Tax Payers (2018): (based on taxable assessed value)	MHC Date Palm LLC Welk Park North Roberta's Partnership LLC Cathedral Hotel Group
Police Stations (2018):	1
Fire Stations (2018):	3
Parks (2018):	10
Libraries (2018):	1
Miles of City Streets (2018):	157

FINANCIAL POLICIES

INVESTMENT POLICY

It is the policy of the City of Cathedral City to invest public funds in a manner that will provide the maximum security with best investment return, while meeting the daily cash flow demands of the City and conforming to all state and local statutes governing the investment of public funds. Highlights of this policy are discussed in the following paragraphs.

The primary objectives, in order of priority, of the City's investment activities shall be:

1. **Safety of principal** is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk (the risk of loss due to failure of the financial institution, broker/dealer default, or erosion of market value) and interest rate risk (the risk that the market value of securities in the portfolio will fall due to changes in general interest rates). To attain this objective, the city will diversify its investments by investing funds among a variety of securities offering independent returns and financial institutions.
2. **Liquidity** is the second most important objective of the investment program. The investment portfolio shall remain sufficiently liquid to enable the City to meet all operating and capital requirements that may be reasonably anticipated. Prior to investing City funds, the City Treasurer shall meet with Finance staff to understand the City's projected cash needs for day-to-day operations and ongoing capital improvement projects. Using this information, the City Treasurer can then determine the appropriate length of time for the investment.
3. **Yield** or rate of return shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles taking into account the investment risk constraints and liquidity needs. Market rate of return is defined as the average return on the one-year U.S. Treasury Bill. Whenever possible and in a manner consistent with the more important objectives of safety of principal and liquidity, a yield higher than the market rate of return shall be sought.

Authority to manage the investment program is granted to the Treasurer who shall be responsible for the investment of all funds. In his absence the Administrative Services Director, and/or Director of Finance, and City Manager, in that order, are authorized to act on his behalf. These responsibilities shall include the authority to open accounts with banks, brokers and dealers and to establish safekeeping accounts or other arrangement for the custody of securities and to execute such documents as may be necessary. Prior to any of the above activities being finalized, written concurrence by two of the above shall be obtained.

Responsibility for the operation of the investment program is delegated to the Administrative Services Director and/or Director of Finance, who shall carry out established written procedures and internal controls for the operation of the investment program consistent with this investment policy. Transactions shall be complete, valid, authorized and properly recorded.

All securities owned by the City shall be held in a safekeeping account with the financial institution, in the name of the City and under City control, at all times. All trades, where applicable, shall be executed by delivery to the City, including those purchased for the City by financial advisers, consultants, or managers by book entry, physical delivery, or by third-party custodial agreement. All security transactions shall be evidenced by safekeeping receipts.

The State of California, Government Code Sections 16429.1, 53601, 53601.1, 53601.7, 53635, and 53638 set forth the investment vehicles available to local agencies as summarized in the following paragraphs. Section 53601, as now amended, provides that unless Section 53601 specifies a limitation on an investment's maturity, no investments with maturities exceeding five years shall be made unless otherwise directed by the City's Council members.

FINANCIAL POLICIES, continued

- **State Treasurer's Local Agency Investment Fund (LAIF)** – As authorized in Government Code Section 16429.1 and by LAIF procedures, local government agencies are each authorized to invest a maximum of \$50 million in this investment program administered by the California State Treasurer.
- **Government Agency Issues** – As authorized in Government Code Sections 53601(a) through (e), this category includes a wide variety of government securities, which include the following: local government bonds or other indebtedness; State bonds or other indebtedness; U. S. Treasury notes or other indebtedness secured by the full faith and credit of the federal government; other federal agency securities including, but not limited to, issues by the Government National Mortgage Association, Federal National Mortgage Association, and the Federal Home Loan Mortgage Corporation; and State of California Obligations, such as California Treasury Notes or General Obligation Bonds. Investment may be made up to 80% of the portfolio; however, the total amount may not be committed to any one agency.
- **Bankers' Acceptances** – As authorized in Government Code Section 53601(f), 40% of the City's portfolio may be invested in Bankers' Acceptances, although no more than 30% of the portfolio may be invested in Bankers' Acceptances with any one commercial bank. Additionally, the maturity period may not exceed 180 days.
- **Commercial Paper** – As authorized in Government Code Section 53601(g), 25% of the City's portfolio may be invested in commercial paper of the highest rating (A-1 or P-1) as rated by Moody's or Standard and Poor's, with maturities not to exceed 270 days. Local agencies may purchase no more than 10% of the outstanding commercial paper of any single issuer. There are other qualifications regarding investments in commercial paper based on the financial strength of the corporation and the size of the investment.
- **Negotiable Certificates of Deposit** – As authorized in Government Code Section 53601(h), negotiable certificates of deposit issued by a nationally or state-chartered bank, a savings association or a federal association (as defined by Section 5102 of the Financial Code), a state or federal credit union, or by a state-licensed branch of a foreign bank. All purchases must be fully insured by the FDIC or fully collateralized. Purchases of negotiable certificates of deposit may not exceed 30% of the agency's money that may be invested pursuant to this section.
- **Medium-term notes (MTNs)** – As authorized in Government Code Section 53601(j), medium-term notes are defined as all corporate and depository institution debt securities with a maximum remaining maturity of five years or less, issued by corporations organized and operating within the United States or by depository institutions licensed by the United States or any state and operating within the United States. Notes eligible for investment under this subdivision shall be rated "A" or better by a nationally-recognized rating service. Purchases of MTNs shall not include other instruments authorized by this section and may not exceed 30% of the agency's money that may be invested pursuant to this section; however, no more than 5% in any one issue or issuer.
- **Money Market Mutual Funds** – As authorized in Government Code Section 53601(l)(2), shares of beneficial interest issued by diversified management companies that are money market mutual funds registered with the Securities and Exchange Commission under the Investment Company Act of 1940. The company shall have met either of the following criteria: (a) attained the highest ranking or the highest letter and numerical rating provided by not less than two nationally-recognized statistical rating organizations; or (b) retained an investment adviser registered or exempt from registration with the Securities and Exchange Commission with not less than five years' experience managing money market mutual funds with assets under management in excess of five hundred million dollars (\$500,000,000).

The purchase price of shares of beneficial interest purchased pursuant to this subdivision shall not include any commission that the companies may charge and shall not exceed 20 percent of the agency's money

FINANCIAL POLICIES, continued

that may be invested pursuant to this section. However, no more than 10 percent of the agency's funds may be invested in shares of beneficial interest of any one mutual fund.

A derivative is defined as a financial instrument created from or whose value depends on the value of one or more underlying assets or indexes of asset values. No investment shall be made in collateralized mortgage obligations (CMO's), interest-only (IO's) and principal-only (PO's) forwards, futures, currency and interest rate swaps, options, and caps/floor/collars. Neither shall any investment be made in reverse repurchase agreements as outlined in California Government Code 53601.i.

At all times, diversification of the portfolio will be made with the objectives of this policy and in such a manner as to avoid incurring unreasonable risks. No investment shall be made in a security that is prohibited by this policy or by Government Code 53601.6. Liquidity shall be maintained in such a manner that no less than 20% of the portfolio shall have a term of one year or less.

Under provisions of the California Government Code Section 53646, there shall be a report, at least quarterly, made to the City Council and City Manager reporting the status of all investments. Per subdivision (d), the legislative body of a local agency may elect to require the report specified in subdivision (b) to be made monthly rather than quarterly. The City's Municipal Code requires the City Treasurer to make a monthly report of all investments made pursuant to the authority delegated in this chapter. (Municipal Code 3.08.050 – Ord. 2 § 1 (part), 1981)

These reports shall show for all securities:

- type of investment
- issuer or institution
- date of maturity
- amount of deposit
- rate of interest
- current market value
- accrued interest due
- current broker/dealers and par amount invested through their company as a percentage of the total portfolio

In addition to the items required by Section 53646 of the California Government Code, the following items should be included on the monthly reports to ensure compliance with this investment policy and Governmental Accounting Standards Board (GASB) Statement No. 40, *Deposit and Investment Risk Disclosures*:

- investment rating at time of purchase (Moody's / Standard & Poor's)
- investment rating as of June 30 of each fiscal year (Moody's / Standard & Poor's)

Investments held by a fiscal agent and agents for any deferred compensation funds shall be reported based on the most recent published reports received by the City at the time the report is made to the City Council.

FINANCIAL POLICIES, continued

FUND BALANCE POLICY

The purpose of this policy is to establish a key element of the financial stability of the City by setting guidelines for fund balance. Unassigned fund balance is an important measure of economic stability. It is essential the City maintain adequate levels of unassigned fund balance to mitigate financial risk that can occur from unforeseen revenue fluctuations, unanticipated expenditures, and similar circumstances. The fund balance also provides cash flow liquidity for the City's general operations.

Classification of Fund Balances

A fund's equity - commonly referred to as 'fund balance' - is generally the difference between its assets and its liabilities. In accordance with Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, fund balance will be displayed in the following classifications depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:

- **Non-spendable fund balance** – amounts that will never convert to cash (such as prepaid items), amounts that will not convert to cash soon enough to affect the current period (such as assets held for resale), or are required to be maintained intact (such as the corpus of an endowment fund).
- **Restricted fund balance** – amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government) through constitutional provisions or by enabling legislation.
- **Committed fund balance** – amounts constrained to specific purposes by the government itself. This requires a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.
- **Assigned fund balance** – amounts intended to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to whom the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. At a minimum, this indicates resources in other governmental funds are intended to be used for the purpose of that fund.
- **Unassigned fund balance** – is the residual classification of the General Fund and includes all amounts not contained in other classifications. Unassigned amounts are technically available for any purpose.

Since there are practical and/or legal limitations on the use of non-spendable or restricted fund balances, they are not subject to the fund balance policies. The fund balance policies are relevant to the unrestricted fund balances, which include committed, assigned and unassigned fund balances.

Authorization and Action to Commit Fund Balance

The City Council is the government's highest level of decision-making authority and the formal action required to establish, modify, or rescind a fund balance commitment is a resolution approved by the Council at a City Council meeting. The resolution must either be approved or rescinded, as applicable, prior to the last day of the fiscal year for which the commitment is made. The amount subject to the constraint may be determined in the subsequent period.

Authorization and Action to Assign Fund Balance

The City Council may assign fund balance to a specific purpose in relation to this fund balance policy. By resolution, the Council has also authorized the City Manager and/or Administrative Services Director to assign fund balance. Assignments of fund balance by the City Manager and/or Administrative Services Director do not require formal action by the City Council; however, each assignment must be approved by either of the authorized officials before the item can be presented in the financial statements.

FINANCIAL POLICIES, continued

Minimum Unassigned Fund Balance

The City strives to maintain an unassigned fund balance of a minimum 33% of the budgeted operational expenditures and transfers out in the City's General Fund, with a goal of 50% by 2020. Due to the volatile nature of a majority of its revenues, it is not deemed excessive for the City to maintain fund balance in the General Fund at levels greater than 33% of the budgeted operational expenditures. The purpose of this unassigned balance is to alleviate significant unanticipated budget shortfalls and to ensure the orderly provisions of services to citizens.

Should unassigned fund balance fall below the goal or has a deficiency, the City will seek to reduce expenditures prior to increasing revenues to replenish fund balance within a reasonable timeframe. The City will try to avoid using fund balances for recurring operational expenditures. To the extent the unassigned fund balance exceeds the minimum target, the City may draw upon the fund balance to provide cash financing for capital projects or other one-time purchases. Should economic projections and prudent measures warrant, City Council may also approve the systematic reduction of any excess fund balance as a tactic to prevent tax increases.

Order of Expenditure of Funds

When multiple categories of fund balance are available for expenditure (for example, a construction project is being funded partly by a grant, funds set aside by the City Council, and unassigned fund balance), the City will start with the most restricted category - spending those funds first - before moving down to the next category with available funds.

FINANCIAL POLICIES, continued

PROCUREMENT POLICY

The City of Cathedral City's procurement policy establishes efficient procedures for the purchase of supplies and equipment at the lowest possible cost commensurate with quality needed, to exercise positive financial control over purchases, to clearly define authority for the purchasing function and to assure the quality of purchases.

The complete procurement policy is included in the City's Municipal Code, Title 3 (Revenue and Finance), Chapter 3.12 (Purchases). Topics covered by the policy include:

PART 1 – GENERAL

- 3.12.010 Purpose.
- 3.12.020 Scope.
- 3.12.030 Council Contract Policies Adopted by Resolution.
- 3.12.040 Centralized Purchasing.
- 3.12.050 Purchasing Agent.
- 3.12.060 Exemptions from Centralized Purchasing.
- 3.12.070 Purchasing Orders.
- 3.12.080 Open (Standing) Purchase Orders.
- 3.12.090 Contract Types.

PART 2 – PURCHASING OF GOODS AND SERVICES

- 3.12.100 Bidding.
- 3.12.110 Local Vendor Preference.
- 3.12.120 Formal (sealed) bid procedure.
- 3.12.130 Tie Formal Bonds.
- 3.12.140 No Formal Bids.
- 3.12.150 Open Market or Informal Bid Procedure.
- 3.12.160 Exceptions to Competitive Bidding Requirement.
- 3.12.170 Regulations Regarding Selection of Contract Services.
- 3.12.180 Best Value Criteria.

PART 3 – FEDERAL REQUIREMENTS

- 3.12.190 Regulations for the Procurement of Property and Services Stemming from Federal Aid

PART 4 – PUBLIC WORKS CONTRACTS

- 3.12.200 Public Works Contracts.

PART 5 – DESIGN BUILD CONTRACT PROCUREMENT

- 3.12.210 Design-Build Contract Procurement Procedures.

PART 6 – DISPOSITION of SURPLUS PROPERTY

- 3.12.220 Surplus Supplies and Equipment.
- 3.12.230 Surplus Supplies – Trade-ins.
- 3.12.240 Surplus Supplies—Sale.

FINANCIAL POLICIES, continued

FIXED ASSET POLICY

The City of Cathedral City's fixed asset policy stems from two major objectives:

- 1. **Accounting and Financial Reporting** - To accurately account for and report fixed assets in financial reports issued to external reporting agencies, granting agencies and the public.
- 2. **Safeguarding** - The City has a fiduciary responsibility to establish systems and procedures to protect its (fixed) assets from loss or theft.

In meeting the two objectives noted above, the City has established a Capitalization Policy and an Inventory Control Policy, providing specific guidance to determine which fixed assets are subject to separate accounting and reporting (i.e., Capitalization) and safeguarding, respectively.

The Finance Department is responsible for, and has established, systems and procedures through which both objectives are met. These systems and procedures are used to identify, process, control, track and report City fixed assets. Highlights of these systems and procedures are discussed in the following sections.

Capitalization Policy (Accounting and Financial Reporting)

Assets that meet all of the following criteria will be capitalized:

- 1. The asset is used in the City's operations.
- 2. Life expectancy is greater than one year.
- 3. The asset has a minimum value as follows:
 - a. Vehicles, machinery and equipment \$ 5,000
 - b. Land and land improvements 10,000
 - c. Infrastructure 50,000
 - d. Buildings 50,000
 - e. Structures 50,000
 - f. Intangible assets 50,000

This capitalization threshold is applied to individual units of fixed assets. For example, ten desks purchased through a single purchase order, each costing \$1,000, will not qualify for capitalization even though the total (\$10,000) exceeds the threshold of \$5,000.

For purposes of capitalization, the threshold will generally not be applied to components of fixed assets. For example, a keyboard, monitor and central processing unit purchased as components of a computer system will not be evaluated individually against the capitalization threshold. The entire computer system will be treated as a single fixed asset.

Capital asset additions will be recorded as assets when purchased. Additions and deletions of capital assets will be recorded at least on an annual basis. Asset additions and deletions will be verified with the source documents. All costs associated with Capital Improvement Projects approved by City Council during the budget cycle will accumulate as construction-in-progress. At the end of the fiscal year, costs of completed projects, as accepted by City Council, will be transferred to the appropriate asset account as of the last day of the fiscal year. Depreciation will commence at the beginning of the next fiscal year.

Developer constructed infrastructure is capitalized by the City as donated assets at the end of the fiscal year in which the City accepts the infrastructure. The responsibility for general maintenance of the infrastructure transfers from the developer to the City at the time the City Council accepts the project. The value of the infrastructure is calculated based on information provided by the developer's engineer.

FINANCIAL POLICIES, continued

Intangible assets are recorded as assets when they are identifiable and possess all the following characteristics:

- Lack of physical substance,
- Nonfinancial nature (not in monetary form like cash or investment securities), and
- Initial useful life extending beyond a single reporting period.

Examples of intangible assets include easements, land use rights (i.e., water rights, timber rights and mineral rights), patents, trademarks and copyrights. In addition, intangible assets include computer software purchased, licensed or internally generated (including websites) as well as outlays associated with an internally generated modification of computer software.

All depreciable capital assets will be depreciated over their estimated useful lives using the straight-line method of depreciation and the beginning of month convention.

<u>Asset Category</u>	<u>Useful Life</u>
Land and Land Improvements	Not depreciable
Buildings and Improvements	30 years
Structures and Improvements	20 years
Vehicles, machinery and equipment	5 to 20 years
Infrastructure – Urban Landscaping	10 years
Infrastructure – Water Lines, Utility Lines, Streets, Traffic Signals	20 years
Infrastructure – Street Lights	25 years
Infrastructure – Curbs and Gutters, Access Ramps, Bus Turnouts, Sidewalks	30 years
Infrastructure – Bridges	40 years
Infrastructure – Storm Drains, Retention Basins, Sewer Lines	50 years
Intangible Assets	5 to 40 years

Inventory Control Policy (Safeguarding)

Department heads are ultimately responsible for safeguarding their fixed assets from theft or loss. However, the Finance Department does recognize and acknowledge its responsibility to establish and maintain systems and procedures that enable department heads to properly safeguard their assets.

In general, inventory control is applied only to movable fixed assets (generally those falling into the “Vehicle and Equipment” category), and not to land, buildings or other immovable fixed assets. Fixed assets subject to inventory control will be accounted for and controlled through the same systems and procedures used to account and control fixed assets subject to capitalization.

FINANCIAL POLICIES, continued

Fixed assets will be subject to inventory control if they meet at least one of the following criteria:

- The original cost of the fixed asset is equal to or greater than \$5,000.
- Any asset less than \$5,000 as requested from a department. This may include certain machinery and equipment that, due to its portability, value outside of the office, or character, are susceptible to theft or loss. It may also include any asset that has been requested by a department to be controlled in order to satisfy an internal (operational) or external requirement. For example, Management Information Systems may wish to track all computer hardware to establish replacement and upgrade requirements for both hardware and system software.
- Any asset required to be controlled and separately reported pursuant to grant conditions or any other externally imposed reporting requirement. For example, a grant program that has funded the acquisition of a fixed asset may impose a requirement that the fixed asset be tracked and identified as a grant-funded asset.

The Finance Department will conduct a fixed asset inventory on a four-year rotation schedule:

- Year 1 – Police Facility
- Year 2 – City Hall
- Year 3 – Fire Facilities
- Year 4 – Public Works Facility

FINANCIAL POLICIES, continued

DEBT POLICY

The City of Cathedral City (City) does not have a formal written debt policy; but, long-practiced procedures are followed when considering the use of debt to finance either capital improvement projects or large fixed asset purchases.

Bonded indebtedness is the largest percentage of the City's debt financing. Each proposed bond issue is analyzed using independent third parties and internal staff analysis, as well as market review and testing by bond underwriters to determine:

- Is the capital project or fixed asset eligible for bond financing?
- Is the projected ratio of revenue to debt acceptable?
- Are there other possible sources for financing the capital project or the asset purchase?
- What are all the relevant costs of the capital project and/or asset purchase and what is the source of revenue to fund the annual debt service?
- What is the current status of the municipal bond market as well as alternative financing method availability, including interest rate and general economic trends?
- Is the timing appropriate for the City to enter the bond market?



Cathedral City

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DEBT ADMINISTRATION

The City of Cathedral City ("City") has financed capital acquisitions by issuing bonds and entering into capital leases. The table below highlights the total principal and interest due for FY 2019-20 and FY 2020-21. Amounts due beyond the current two-year budget period are summarized in a single line.

OUTSTANDING DEBT					
Year Ended June 30	Lease Revenue Bonds	Limited Obligation Bonds	Tax Allocation Bonds	Capital Lease Obligations	Total
2020	\$ 380,495	2,852,408	8,050,115	-	11,283,018
2021	379,956	2,849,433	8,050,541	-	11,279,930
2022 - 2036	2,640,065	37,261,857	128,327,086	-	168,229,008
Total	\$ 3,400,516	42,963,697	144,427,742	-	190,791,955

Separate tables identifying principal and interest amounts are included in the individual sections that follow.

BONDS

Lease Revenue Bonds

Lease revenue bonds were issued by the Cathedral City Public Financing Authority ("Authority") and loaned to the City. The City pledged lease revenues to the Authority for repayment of the bonds. Monies from the 1997 bonds were used to make a construction loan to Big League Dreams Sports, LLC for the construction of a sports complex and community park. In July 2015 the authority sold lease revenue refunding bonds to refund the 1997 bonds. The table below highlights the total principal and interest due for FY 2019-20 and FY 2020-21 on the new issue. Amounts due beyond the current two-year budget period are summarized in a single line.

LEASE REVENUE BONDS			
Year Ended June 30	Principal	Interest	Total
2020	\$ 266,000	114,495	380,495
2021	277,000	102,956	379,956
2022 - 2028	2,284,000	356,065	2,640,065
Total	\$ 2,827,000	573,516	3,400,516

Local Agency Revenue Bonds

Local Agency Revenue bonds were issued by the Authority and used to purchase outstanding Assessment District Bonds: Assessment District 96-1 (Rio Vista), Assessment District 01-01, Assessment District 03-01 (35th Avenue), Assessment District 04-01 (Dream Homes) and Assessment District 04-02 (Cove). In addition, the Authority's 2004 Limited Obligation Refunding Bonds, were refunded. Repayment of the bonds is secured solely by the payments received from the purchased assessment district bonds.

The table below highlights the total principal and interest due for FY 2019-20 and FY 2020-21. Amounts due beyond the current two-year budget period are summarized in a single line.

DEBT ADMINISTRATION, continued

LOCAL AGENCY REVENUE BONDS

Year Ended June 30	Principal	Interest	Total
2020	\$ 1,645,000	1,207,408	2,852,408
2021	1,705,000	1,144,433	2,849,433
2022 - 2036	28,760,000	8,501,857	37,261,857
Total	\$ 32,110,000	10,853,697	42,963,697

Tax Allocation Bonds

The proceeds of various tax allocation bonds issued by the Authority were either loaned to the former redevelopment agency to assist in financing the acquisition and construction of capital projects within the redevelopment area or used to purchase debt of the former redevelopment agency. Tax increment revenues were pledged by the former redevelopment agency to the Authority for debt service.

The State of California dissolved all redevelopment agencies in January 2012. Effective February 1, 2012, the Successor Agency to the RDA was established to pay all enforceable obligations of the former redevelopment agency. The tax allocation bonds are considered an enforceable obligation. Property taxes are allocated to the Successor Agency to the RDA from Riverside County based on the annually approved Recognized Obligation Payment Schedule (ROPS), which includes the bond payments.

In October 2014, the Successor Agency to the RDA issued Tax Allocation Refunding Bonds, Series 2014A (\$46,140,000), Tax Allocation Housing Revenue Refunding Bonds, Series 2014B (\$15,630,000) and Taxable Tax Allocation Housing Revenue Refunding Bonds, Series 2014C (\$11,985,000). These bonds refunded the Cathedral City Public Financing Authority's 2002 Tax Allocation Bonds, Series A; 2002 Tax Allocation Bonds, Series D; 2002 Tax Allocation Bonds, Series E; 2004 Tax Allocation Bonds, Series A; 2005 Tax Allocation Bonds, Series A; and a portion of the 2000 Tax Allocation Bonds, Series A.

The table that follows highlights the total principal and interest due on the remaining tax allocation bonds for FY 2019-20 and FY 2020-21. Amounts due beyond the current two-year budget period are summarized in a single line. The table does not include the refunding bonds issued by the Successor Agency to the RDA as these bonds are the sole responsibility of the Successor Agency to the RDA (a private purpose trust fund).

TAX ALLOCATION BONDS

Year Ended June 30	Principal	Interest	Total
2020	\$ 3,330,000	4,720,115	8,050,115
2021	3,505,000	4,545,541	8,050,541
2022 - 2036	89,630,000	38,697,086	128,327,086
Total	\$ 96,465,000	47,962,742	144,427,742

LEGAL DEBT MARGIN

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within the City boundaries. In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to the legal debt limit. With no outstanding debt subject to the legal debt limit and a legal debt limit of \$650,207,913, the City is not at risk of exceeding the legal debt limit.

Legal Debt Margin Calculation as of June 30, 2018

Assessed value (net taxable) ¹	<u>\$ 4,334,719,418</u>
Debt limit (15% of assessed value)	\$ 650,207,913
Less outstanding debt (subject to legal debt limit)	<u>-</u>
Legal debt margin	<u>\$ 650,207,913</u>

¹ Source: HdL Coren & Cone (Riverside County Assessor 2017/18 Combined Tax Rolls), as reported in *City of Cathedral City, California Comprehensive Annual Financial Report for the Fiscal Year Ended June 30, 2018*.

GANN APPROPRIATIONS LIMIT

In 1979, one year after Proposition 13 was adopted, the voters approved Proposition 4, referred to as the Gann Initiative. This proposition is now Article XIII B of the California Constitution. In June 1990, the original Article XIII B (Proposition 4) and its implementing Chapter 1205/80 were modified by Proposition III and SB88 (Chapter 60/90). The Gann Initiative was aimed at government spending and places limitations on appropriations of revenue from the "proceeds of taxes." These proceeds are defined to include: (1) all tax revenues; (2) revenues from the investment of tax revenues; (3) revenues from user charges and regulatory fees to the extent it exceeds the reasonable cost of providing the service; and (4) local government subventions received from the State.

In order to determine the "Gann Limit," the City was required to establish a base year 1981–82 appropriations limitation. Each year this limitation has been adjusted to reflect changes in population and the cost of living. Beginning with the FY 1990-91 Appropriations Limit, the annual adjustment factors changed. Instead of using the lesser of California Per Capita Income or U.S. CPI to measure inflation, each city may choose:

- The growth in the California Per Capita Income **OR**,
- The growth in the non-residential assessed valuation due to new construction within the city.

In addition, instead of using only the population growth of the city, each city may choose to use the population growth within its county. These are both annual elections.

After determining the dollar limit, the budgeted or anticipated "tax revenues" are calculated and compared to the "Gann Limit." If the City exceeds its "Gann Limit" in any one year they may avoid a tax refund if they fall sufficiently below the limit in the next fiscal year. They then have two more years to refund any remaining excess by revising tax rates or fee schedules or actually retuning monies already collected, or to obtain a successful override vote.

The State Department of Finance and the Riverside County Assessor's Office are charged with providing the data necessary for local jurisdictions to establish their appropriation limit. According to these sources, for purposes of the FY 2019-20 calculation, the County population increased 1.17% while the City population increased 0.81%. As such, the County population increase of 1.17% was used in the calculation. California per capita personal income increased by 3.85%. The City has chosen to use the change in California Per Capita Income as the annual factor.

The tax revenues of the City of Cathedral City are currently at about 50% of the "Gann Limit," which indicates that the City is not overtaxing its citizens.

The FY 2019-20 Appropriation Limit was calculated as follows:

FY 2018-19 Appropriation Limit	\$76,598,577
Increased by an inflation factor composed of the increase in population and increase in CA per capita income (1.0385 x 1.0170 = 1.056)	<u>X 1.056</u>
FY 2019-20 Appropriation Limit	<u>\$80,899,932</u>

The "Proceeds of Taxes", as included in the FY 2019-20 Adopted Budget, subject to the appropriations limit are estimated to be \$40,451,294. Therefore, the City has what is referred to as an appropriation "gap" of \$40,448,638 (\$80,899,932 - \$40,451,294). Simply stated, this means that the City could collect and spend up to \$40,448,638 more in taxes during FY 2019-20 without exceeding the Constitutional limit.

GLOSSARY OF TERMS AND ACRONYMS

A

AB: Assembly Bill

ACCRUAL BASIS OF ACCOUNTING: Revenues are recognized when both measurable and earned; expenditures are recorded when services have been substantially performed or goods have been received and the liabilities incurred.

ADFAP: Assessment District Fee Assistance Program

ADOPTED BUDGET: The official budget as approved by the City Council at the start of each fiscal year.

AD VALOREM TAX: (which means “according to its value”) A state or local government tax based on the value of real property as determined by the county tax assessor.

AGENCY FUND: Used to account for assets held by the City in a fiduciary capacity for individuals, government entities, and others. Such funds are operated by carrying out the specifications of trust indentures, statutes, ordinances, or other governing regulations.

AMENDED BUDGET: The adopted budget as amended by the City Council through the course of a fiscal year.

ANNEXATION: The inclusion, attachment, or addition of territory to a city.

APPROPRIATIONS: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and to the time when it may be expended.

ASSESSED VALUATION: A municipality’s property tax base stated in dollars based on real estate and/or other taxable business property for the purposes of taxation, sometimes expressed as a percent of the full market value of the taxable property within a community.

ASSESSMENT DISTRICT: Assessment Districts are created to provide public works improvements to a large area at one time. Municipal bonds are sold for the full cost of the improvements.

AUTHORITY OR AGENCY: A state or local unit of government created to perform a single activity or a limited group of functions and authorized by the state legislature to issue bonded debt.

B

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available sources.

BOND: A security whereby an issuer borrows money from an investor and agrees and promises, by written contract, to pay a fixed principal sum on a specified date (maturity date) and at a specified rate of interest.

BOND PREMIUM: The amount at which a bond or note is bought or sold above its par value or face value without including accrued interest.

BROKER: A bond trader in the secondary market buying from and selling to bond dealers. Its most common usage is as a description of a bond salesperson.

GLOSSARY OF TERMS AND ACRONYMS, continued

BUDGET: A plan of financial operation comprised of estimated expenditures for a given period and the proposed means of financing the expenditures (through revenues).

BUDGET MESSAGE: A written discussion of the budget presented by the City Manager, or their designee to the City Council.

C

CalPERS: California Public Employees Retirement System

CALIFORNIA DEPARTMENT OF TAX AND FEE ADMINISTRATION: The state organization responsible for the administration of 30+ different taxes and fees, categorized as: 1) Prepaid Telephony, 2) Sales and Use Tax, 3) Special Taxes and Fees, or 4) Collection Cost Recovery Fees.

CAPITAL BUDGET: A budget which focuses on capital projects to implement the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM (CIP): A plan for capital improvements to be implemented each year over a number of years to meet capital needs arising from the assessment of long-term needs. It sets forth the estimated cost for each project and specifies the resources required to finance the projected expenditures.

CAPITAL IMPROVEMENT PROJECT: The budget unit to group activities and costs necessary to implement a specific capital improvement and/or acquisition. A project can include the construction, acquisition, expansion, replacement, or rehabilitation of a physical facility or improvement. Projects often include planning and design, land acquisition, and project management costs related to such facilities and improvements.

CAPITAL OUTLAY: Expenditures for equipment/furniture and fixtures with a cost of more than \$5,000 and a useful life in excess of one year.

CAPITAL PROJECTS FUNDS: Used to account for financial resources for the acquisition or construction of major capital facilities other than those financed by proprietary and trust funds.

CHIP: Community Home Improvement Program

CMT: Cannabis and Marijuana Tax

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): Grants funded by the Federal government's Department of Housing and Urban Development (HUD) to eliminate blight and provide benefits to low and moderate income households.

CONTRACTED SERVICES: Services rendered in support of City operations and activities by external parties. These may be based upon either formal contracts or ad hoc charges.

CY: Calendar Year

D

DEALER: A corporation or partnership buying, selling and maintaining an ongoing position in bonds and/or notes. They are also authorized to underwrite new issues. Some large commercial banks are licensed to act as bond dealers.

GLOSSARY OF TERMS AND ACRONYMS, continued

DEBT LIMIT: The maximum statutory or constitutional amount of debt the general obligation bond issuer can either issue or have outstanding at any time.

DEBT SERVICE FUNDS: Account for the accumulation of resources set aside to meet current and future debt service requirements (payments) on general long-term debt.

DELINQUENT TAXES: Property taxes that have been levied, but remain unpaid on and after the due date. In California, the due dates are November 1 and March 1, and are considered delinquent if not paid by December 10 and April 10, respectively. Special levies and assessments are often due on these dates as well. When tax delinquencies exceed 5%, the Bond Advisor places the issue on its internal Bond Watch.

DEPARTMENT: A major organizational group of the City with overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIATION: The expense incurred with the expiration of a capital asset.

DISCOUNT: The amount by which market value of a bond is less than par value or face value.

DIVISION: An organizational subgroup of a department.

E

ENCUMBRANCE: The commitment of appropriated funds to purchase goods, which have not been received, or services yet to be rendered.

EXPENDITURES: Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related payments.

F

FISCAL AGENT: Also known as the Paying Agent, the bank, designated by the issuer, to pay interest and principal to the bondholder.

FISCAL YEAR (FY): A 12-month period to which the annual operating budget applies and at the end of which an entity determines its financial position, the results of its operations, and adopts a budget for the coming year. The City of Cathedral City's fiscal year is from July 1 to June 30.

FIXED ASSETS: Equipment costing \$5,000 or more, including tax, with a useful life longer than one year, and not qualifying as a capital improvement project. Includes automotive equipment, office equipment, office furniture, acquisitions, landscaping improvements, etc.

FULL-TIME EQUIVALENT (FTE): The conversion of part-time employee hours to an equivalent of a full-time position. For example: one person working 20 hours a week for a year would be 0.5 FTE.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts, recording resources, related liabilities, obligations, reserves and equities segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

GLOSSARY OF TERMS AND ACRONYMS, continued

FUND BALANCE: The equity (assets minus liabilities) of governmental fund and fiduciary fund types. However, for budgeting purposes, a working capital definition of current assets minus current liabilities is used for the computation.

G

GENERAL FUND: The City's main operating fund used to pay for City services.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GOVERNMENTAL FUNDS: Typically are used to account for tax-supported (governmental) activities. These include the General Fund, Special Revenue Funds, Capital Projects Funds, and Debt Service Funds.

GRANT: Contributions or gifts of cash or other assets from another governmental entity to be expended for a specific purpose, activity or facility. An example is the Community Development Block Grant awarded by the Federal government.

H

HUD: U.S. Department of Housing and Urban Development

I

INTERFUND TRANSFERS: Defined as "flows of assets" (such as goods or services) without equivalent flows of assets in return and without requirement for repayment.

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

INTERNAL SERVICE FUNDS: Account for the goods or services provided by one fund and/or department to another fund and/or department on a cost reimbursement basis.

ISSUER: A state or local unit of government borrowing money through the sale of bonds and/or notes.

L

LIEN: A claim on revenues, assessments or taxes made for a specific issue of bonds.

LLD: Landscape and Lighting District

M

MAJOR FUND: Governmental fund or enterprise fund reported as a separate column in the basic fund financial statements and subject to a separate opinion in the independent auditor's report.

GLOSSARY OF TERMS AND ACRONYMS, continued

MELLO-ROOS BOND: The Mello-Roos (named for its legislative sponsors) Community Facilities District Act of 1982 established another method whereby almost every municipal subdivision of the state may form a special, separate district to finance a long list of public facilities by the sale of bonds and finance certain public services on a pay-as-you-go basis. These Community Facilities Districts are formed and bond issues authorized by a two-thirds vote of the property owners in the district. Typically, the only voters in a district are one or more real estate developers who own or have an option on all of the land in the district. These land-based financings were nicknamed "dirt bonds" by the Bond Advisor years ago. Bonds are sold to finance facilities that can include school, parks, libraries, public utilities and other forms of infrastructure. The Districts may provide public services that include police and fire protection, recreation programs, area maintenance, library services, flood and storm drainage. Bonded debt service and/or the public services are paid for by special taxes levied on the real property within the district. As the developer subdivides and sells off the land, the new property owner assumes the tax burden. (Tax delinquencies can lead to fines and penalties and ultimately foreclosure and sale. The ultimate security for Mello-Roos bonds is the value of the real property being taxed. Consequently a provision in the law requires the appraised value of the land be three times the bonded debt. Recent foreclosure sales have cast doubts on the skills of the appraisers and underscore the risk of some of this debt when a severe real estate slump hits developers.)

MODIFIED ACCRUAL BASIS: The accrual basis of accounting where revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. All governmental funds and agency funds are accounted for using the modified accrual basis of accounting.

N

NET BUDGET: The legally adopted budget less interfund transactions. Those amounts in the budget representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount.

O

OBJECTIVE: A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should specify a standard of performance for a given program or stated goal.

OPERATING BUDGET: A budget focusing on everyday operating activities and programs. Usually includes personnel, maintenance and operations and capital equipment.

OVERLAPPING DEBT: The proportionate share of the general obligation bonds of local governments located wholly or in part within the limits of the reporting unit of government, which must be borne by property owners within the unit.

P

PAR VALUE: The face value or principal amount of a bond, usually \$5,000, due to the holder at maturity. It has no relation to the market value.

PERS: Public Employees Retirement System

PERSONNEL EXPENSES: Compensation paid to or on behalf of City employees for salaries and wages, overtime and benefits.

PREMIUM: The amount, if any, by which the price exceeds the principal amount (par value) of a bond. Its current yield will be less than its coupon rate.

PRINCIPAL: The face value of a bond, exclusive of interest.

GLOSSARY OF TERMS AND ACRONYMS, continued

PROFESSIONAL SERVICES: Includes the cost of outside professional and specialized services purchased by the City, such as consultants for special studies, outside attorneys, architectural and engineering, etc.

PROJECT AREA: An area designated in the Redevelopment Plan for redevelopment and revitalization efforts.

PROPERTY TAX: A tax levied on real estate and personal property. The basic rate in Riverside County is 1% of assessed value, of which the City of Cathedral City receives approximately 16 cents for every dollar collected.

PROPOSED BUDGET: The budget as formulated and proposed by the City Manager. It is submitted to the City Council for review and approval.

PROPRIETARY FUND: Typically is used to account for business-type activities. These include the Enterprise Funds and Internal Service Funds.

R

REDEVELOPMENT AGENCY (RDA): A legislatively established subdivision of government established to revitalize blighted and economically depressed areas of a community and to promote economic growth. Tax Allocation Bonds are issued to pay the cost of land and building acquisition and their redevelopment and are repaid by the incremental increase in property tax revenues produced by the increase assessed value of the area after redevelopment. Redevelopment Agencies may also sell Housing Mortgage Revenue Bonds to finance housing units within the area, 20% of which must be for low-cost housing. Effective February 1, 2012, redevelopment agencies were dissolved by the state of California as a result of Assembly Bill X1-26.

REFUNDING BOND: The issuance of a new bond for the purpose of retiring an already outstanding bond issue.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of Proprietary Fund types. For budgeting purposes, the working capital definition of fund balance is used.

REVENUE: Moneys the City receives as income such as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

REVENUE BOND: A municipal bond whose debt service is payable solely from the revenues received from operating the facilities acquired or constructed with the proceeds of the bonds.

ROPS: Recognized Obligation Payment Schedule

S

SELF-INSURANCE: The retention of liabilities, arising out of the ownership of property or from some other cause, instead of transferring risk to an independent third party through the purchase of an insurance policy. The City currently provides self-insurance for \$250,000 for workers' compensation and general liability. The City participates in risk sharing pools related to general liability for losses up to \$5 million per occurrence, limited to \$10 million.

SHARP: Sewer Hookup Assistance Program

SPECIAL REVENUE FUNDS: Account for the revenue derived from specific taxes or other earmarked revenue sources (other than expendable trusts or for major capital projects) restricted by law or administrative action to expenditures for specified purposes.

GLOSSARY OF TERMS AND ACRONYMS, continued

SPHERE OF INFLUENCE: Adopted by Local Agency Formation Commission (LAFCO), a plan for the probable physical boundaries and service areas of a city or district.

SUCCESSOR AGENCY: The county, city or city and county authorizing the creation of each redevelopment agency or another entity as provided for in Health & Safety Code Section 34173.

SUPPLEMENTAL ROLL PROPERTY TAXES: Assessed on property that changes ownership during the year and is based on the difference between the new and old assessed values.

T

TAX ALLOCATION BONDS (TAB): Bonds repaid with tax increments flowing to the Successor Agency to the RDA as a result of an increase in property taxes and assessed values over the frozen base.

TAX BASE: The total resources of the community that is legally available for taxation.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, user charges.

TRUSTEE: A bank designated as the custodian of funds and official representative of bondholders. They are appointed to ensure compliance with the trust indenture.

U

USER CHARGES: Payments made by users or customers of publicly provided services benefiting specific individuals. These services exhibit "public good" characteristics. Examples of user charges are fees paid for recreational activities, building fees, police fees, etc.

W

WORKING CAPITAL: Working capital (also known as net working capital) represents the amount of day-by-day operating liquidity available to a business. Along with fixed assets such as plant and equipment, working capital is considered a part of operating capital. It is calculated as current assets minus current liabilities.



Cathedral City

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RESOLUTIONS

RESOLUTION NO. 2019-10

A RESOLUTION BY THE CITY COUNCIL OF THE CITY OF CATHEDRAL CITY, CALIFORNIA, APPROVING A BUDGET FOR THE FISCAL YEARS 2019-20 AND 2020-21.

WHEREAS, a municipal budget for the Fiscal Years 2019-20 and 2020-21 has been prepared by the City Manager and Administrative Services Director; and

WHEREAS, the City Council examined said budget and conferred with the City Manager and the Administrative Services Director; and

WHEREAS, the City Council desires to adopt a final budget for the fiscal years; and

WHEREAS, the City Council has, after due deliberation and consideration, made such amendments in the proposed final budget as it considered desirable;

NOW, THEREFORE, BE IT RESOLVED, by the City Council of the City of Cathedral City as follows:

SECTION 1. The budget, summary of which is attached hereto and made a part of hereof, is hereby approved and amounts thereby appropriated to the departments, activities, and projects. The revenue estimates contained are hereby accepted.

SECTION 2. The Administrative Services Director shall have the authority to adjust the appropriations within each fund, provided however, the total appropriations for the entire fund do not exceed the amounts approved in this budget resolution (or amending resolution). Said adjustments of the appropriations for each department or activity shall be made only upon written request to the City Manager and/or the Administrative Services Director, the form of which shall be prescribed and approved by the Administrative Services Director. Once such a written request is properly executed and approved, the Finance Department shall make such funds available.

SECTION 3. Transfers of fund balances from one fund to another shall be approved by the Administrative Services Director.

SECTION 4. At the close of a fiscal year, outstanding Operating Budget purchase commitments for goods and services will not be carried forward into the next fiscal year. Budgets for Capital Improvement Projects are appropriated for the duration of the project. Therefore, appropriations for Capital Improvement Projects and unfulfilled Capital Improvement purchasing commitments at the end of a fiscal year are automatically carried forward to the next fiscal year.

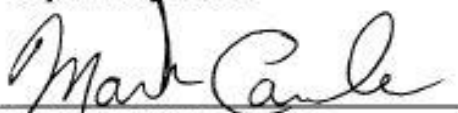
RESOLUTIONS, continued

SECTION 5. Administrative Services Director is authorized to advance pay the City's annual obligation to CalPERS should the advance pay result in savings to the City and any savings would be allocated to the City's CalPERS reserve to mitigate future rate increases.

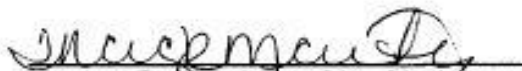
SECTION 6. The repayment of demands prior to audit may be made by the Administrative Services Director in conformity with the authority provided by Section 37208 of the Government Code of the State of California.

SECTION 7. The Administrative Services Director shall render a semi-annual report to the City Council on the status of City operational revenues and expenditures.

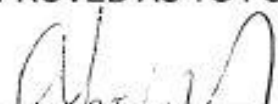
PASSED, APPROVED, AND ADOPTED this 8th day of May 2019.


Mark Carnevale, Mayor

ATTEST:


Tracey R. Martinez, City Clerk

APPROVED AS TO FORM:


~~Eric S. Vail, City Attorney~~
Algeria B. Ford, Deputy City Attorney

I, TRACEY R. MARTINEZ, CITY CLERK of the City of Cathedral City, do hereby certify that the foregoing Resolution was introduced and adopted at a regular meeting of the City Council of the City of Cathedral City held on the 8th day of May 2019 by the following vote:

AYES: Councilmembers Gutierrez and Gregory; Mayor Pro Tem Aguilar and Mayor Carnevale

NOES: None

ABSENT: None

ABSTAIN: None


Tracey R. Martinez, City Clerk

RESOLUTION NO. PFA 2019-01

A RESOLUTION BY THE BOARD OF THE CATHEDRAL CITY PUBLIC FINANCING AUTHORITY APPROVING A BUDGET FOR THE FISCAL YEARS 2019-20 AND 2020-21.

WHEREAS, a budget for the Fiscal Years 2019-20 and 2020-21 has been prepared by the Cathedral City Public Financing Authority's Manager (City Manager) and Fiscal Officer (Administrative Services Director); and

WHEREAS, the Board examined said budget and conferred with the Manager and the Fiscal Officer and

WHEREAS, the Board desires to adopt a final budget for the fiscal year; and

WHEREAS, the Board has, after due deliberation and consideration, made such amendments in the proposed final budget as it considered desirable;

NOW, THEREFORE, BE IT RESOLVED, by the Board of the Cathedral City Public Financing Authority as follows:

SECTION 1. The budget, a summary of which is attached hereto and made a part of hereof, is hereby approved and amounts thereby appropriated to the departments, activities, and projects. The revenue estimates contained are hereby accepted.

SECTION 2. The Fiscal Officer shall have the authority to adjust the appropriations within each fund, provided however, the total appropriations for the entire fund do not exceed the amounts approved in this budget resolution (or amending resolution). Said adjustments of the appropriations for each department or activity shall be made only upon written request to the Manager and/or the Fiscal Officer, the form of which shall be prescribed and approved by the Fiscal Officer. Once such a written request is properly executed and approved, the Finance Department shall make such funds available.

SECTION 3. Transfers of fund balances from one fund to another shall be approved by the Fiscal Officer.

SECTION 4. At the close of a fiscal year, outstanding Operating Budget purchase commitments for goods and services will not be carried forward into the next fiscal year. Budgets for Capital Improvement Projects are appropriated for the duration of the project. Therefore, appropriations for Capital Improvement Projects and unfulfilled Capital Improvement purchasing commitments at the end of a fiscal year are automatically carried forward to the next fiscal year.

RESOLUTIONS, continued

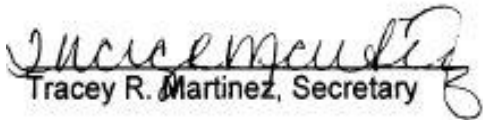
SECTION 5. The repayment of demands prior to audit may be made by the Fiscal Officer in conformity with the authority provided by Section 37208 of the Government Code of the State of California.

SECTION 6. The Fiscal Officer shall render a semi-annual report to the Board on the status of operational revenues and expenditures.

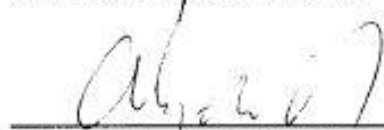
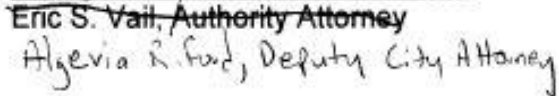
PASSED, APPROVED, AND ADOPTED this 8th day of May 2019.


Mark Carnevale, Chairman

ATTEST:

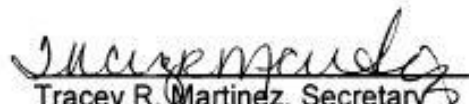

Tracey R. Martinez, Secretary

APPROVED AS TO FORM:


Eric S. Vail, Authority Attorney

Algevia R. Ford, Deputy City Attorney

I, TRACEY R. MARTINEZ, SECRETARY of the Cathedral City Public Finance Authority, do hereby certify that the foregoing Resolution was introduced and adopted at a regular meeting of the City Council of the City of Cathedral City held on the 8th day of May 2019 by the following vote:

AYES: Councilmembers Gutierrez and Gregory; Mayor Pro Tem Aguilar
and Mayor Carnevale
NOES: None
ABSENT: None
ABSTAIN: None


Tracey R. Martinez, Secretary

RESOLUTION NO. SA-2019-01

A RESOLUTION BY THE SUCCESSOR AGENCY TO THE CATHEDRAL CITY REDEVELOPMENT AGENCY APPROVING A BUDGET FOR THE FISCAL YEARS 2019-20 AND 2020-2021.

WHEREAS, estimates of revenue from all sources and estimates of expenditures required for the proper conduct of the activities of the Successor Agency to the Cathedral City Redevelopment Agency ("Successor Agency") for the Fiscal Years 2019-20 and 2020-21 has been prepared by the City Manager and Administrative Services Director; and

WHEREAS, the Successor Agency has examined said budget and conferred with the City Manager and the Administrative Services Director; and

WHEREAS, the Successor Agency Board desires to adopt a final budget, as approved and presented in the Recognized Obligation Payment Schedule ("ROPS") for the fiscal years; and

WHEREAS, the Successor Agency Board has, after due deliberation and consideration, made such amendments in the proposed final budget as it considered desirable;

NOW, THEREFORE, BE IT RESOLVED, by the Successor Agency Board as follows:

SECTION 1. The budget, summary of which is attached hereto and made a part of hereof, is hereby approved and amounts thereby appropriated to the departments, activities, and projects. The revenue estimates contained are hereby accepted.

SECTION 2. The Administrative Services Director shall have the authority to adjust the appropriations within each fund, provided however, the total appropriations for the entire fund do not exceed the amounts approved in this budget resolution (or amending resolution). Said adjustments of the appropriations for each department or activity shall be made only upon written request to the City Manager and/or the Administrative Services Director, the form of which shall be prescribed and approved by the Administrative Services Director. Once such a written request is properly executed and approved, the Finance Department shall make such funds available.

SECTION 3. Transfers of fund balances from one fund to another shall be approved by the Administrative Services Director.

SECTION 4. At the close of a fiscal year, outstanding Operating Budget purchase commitments for goods and services will not be carried forward into the next fiscal year. Budgets for Capital Improvement Projects are appropriated for the duration of the project. Therefore, appropriations for Capital Improvement Projects and unfulfilled

RESOLUTIONS, continued

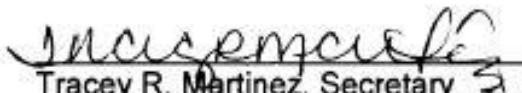
Capital Improvement purchasing commitments at the end of a fiscal year are automatically carried forward to the next fiscal year.

SECTION 5. The repayment of demands prior to audit may be made by the Administrative Services Director in conformity with the authority provided by Section 37208 of the Government Code of the State of California.

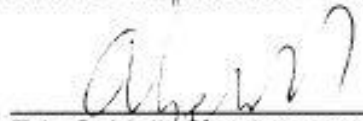
PASSED, APPROVED, AND ADOPTED this 9th day of May 2019.


Mark Carnevale, Chairman

ATTEST:


Tracey R. Martinez, Secretary

APPROVED AS TO FORM:


Eric S. Vail, City Attorney
Algeria R. Ford, Deputy City Attorney

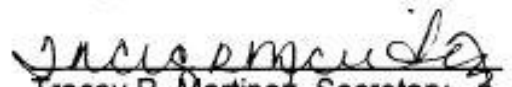
I, TRACEY MARTINEZ, SECRETARY of the Successor Agency to the Cathedral City Redevelopment Agency, do hereby certify that the foregoing Resolution was introduced and adopted at a regular meeting of the Board of the Successor Agency to the City of Cathedral City Redevelopment Agency held on the 9th day of May 2019 by the following vote:

AYES: Councilmembers Gutierrez and Gregory; Mayor Pro Tem
Aguilar and Mayor Carnevale

NOES: None

ABSENT: None

ABSTAIN: None


Tracey R. Martinez, Secretary

RESOLUTION NO. HSA-2019-01

A RESOLUTION BY THE CITY OF CATHEDRAL CITY AS THE HOUSING SUCCESSOR AGENCY APPROVING A BUDGET FOR THE FISCAL YEARS 2019-20 AND 2020-21.

WHEREAS, estimates of revenue from all sources and estimates of expenditures required for the proper conduct of the activities of the City of Cathedral City as the Housing Successor Agency ("Successor Agency") for the Fiscal Years 2019-20 and 2020-21 has been prepared by the City Manager and Administrative Services Director; and

WHEREAS, the Successor Agency has examined said budget and conferred with the City Manager and the Administrative Services Director; and

WHEREAS, the Successor Agency Board desires to adopt a final budget for the fiscal years; and

WHEREAS, the Successor Agency Board has, after due deliberation and consideration, made such amendments in the proposed final budget as it considered desirable;

NOW, THEREFORE, BE IT RESOLVED, by the Successor Agency Board as follows:

SECTION 1. The budget, summary of which is attached hereto and made a part of hereof, is hereby approved and amounts thereby appropriated to the departments, activities, and projects. The revenue estimates contained are hereby accepted.

SECTION 2. The Administrative Services Director shall have the authority to adjust the appropriations within each fund, provided however, the total appropriations for the entire fund do not exceed the amounts approved in this budget resolution (or amending resolution). Said adjustments of the appropriations for each department or activity shall be made only upon written request to the City Manager and/or the Administrative Services Director, the form of which shall be prescribed and approved by the Administrative Services Director. Once such a written request is properly executed and approved, the Finance Department shall make such funds available.

SECTION 3. Transfers of fund balances from one fund to another shall be approved by the Administrative Services Director.

SECTION 4. At the close of a fiscal year, outstanding Operating Budget purchase commitments for goods and services will not be carried forward into the next fiscal year. Budgets for Capital Improvement Projects are appropriated for the duration of the project. Therefore, appropriations for Capital Improvement Projects and unfulfilled

RESOLUTIONS, continued

Capital Improvement purchasing commitments at the end of a fiscal year are automatically carried forward to the next fiscal year.

SECTION 5. The repayment of demands prior to audit may be made by the Administrative Services Director in conformity with the authority provided by Section 37208 of the Government Code of the State of California.

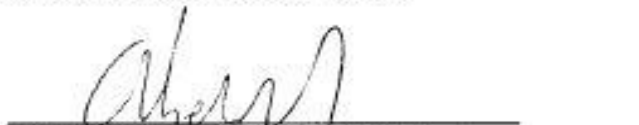
PASSED, APPROVED, AND ADOPTED this 8th day of May 2019.


Mark Carnevale, Mayor

ATTEST:


Tracey R. Martinez, Secretary

APPROVED AS TO FORM:


~~Eric S. Vail, Agency Attorney~~
Algenia R. Ford, Deputy City Attorney

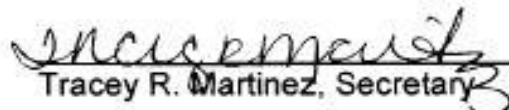
I, TRACEY R. MARTINEZ, SECRETARY of the Housing Successor Agency, do hereby certify that the foregoing Resolution was introduced and adopted at a regular meeting of the Board of the Housing Successor Agency held on the 8th day of May 2019 by the following vote:

AYES: Councilmembers Gutierrez and Gregory; Mayor Pro Tem
Aguilar and Mayor Carnevale

NOES: None

ABSENT: None

ABSTAIN: None


Tracey R. Martinez, Secretary

RESOLUTION NO. 2019-09

A RESOLUTION BY THE CITY COUNCIL OF THE CITY OF CATHEDRAL CITY, CALIFORNIA, APPROVING A CAPITAL IMPROVEMENT PROGRAM (CIP) FOR FISCAL YEARS 2020 THROUGH 2024.

WHEREAS, the City Council has received the proposed summary of CIP approved projects for Fiscal Years 2020 through 2024; and

WHEREAS, the City Council reviewed said CIP of planned projects and conferred with the City Manager and the Administrative Services Director; and

WHEREAS, the City Council desires to adopt the CIP of planned projects for the five-year period; and

NOW, THEREFORE, BE IT RESOLVED, by the City Council of the City of Cathedral City as follows:

SECTION 1. The City Council does hereby adopt the five-year CIP of planned projects for Fiscal Years 2020 through 2024, a summary of which is attached hereto and made a part of hereof, and amounts are thereby allocated to the departments, projects, and activities. These amounts are subject to existing priorities and available funds.

SECTION 2. Since budgets for Capital Improvement Projects are appropriated prior to the commencement of the individual project, the attached CIP is intended to be a planning document only. The adoption of the attached CIP identifies the amounts planned to be expended during the FY 2019-20 and FY 2020-21 budget periods and in each of the subsequent three fiscal years.

SECTION 3. Each project in the attached CIP has previously received independent final approval from the City Council.

SECTION 4. The funding for each previously approved project is based on the anticipated funding mechanism as of the current date.

SECTION 5. The City Manager or the Administrative Services Director shall have the authority to adjust amounts within each fund, provided however, the total amount for the CIP project does not exceed the amount approved for the CIP project.

RESOLUTIONS, continued

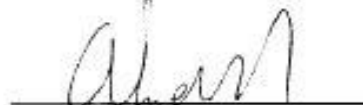
PASSED, APPROVED, AND ADOPTED this 8th day of May 2019.


Mark Carnevale, Mayor

ATTEST:


Tracey R. Martinez, City Clerk

APPROVED AS TO FORM:


~~Eric S. Vail, City Attorney~~
Algenia B. Vail, Deputy City Attorney

I, TRACEY R. MARTINEZ, CITY CLERK of the City of Cathedral City, do hereby certify that the foregoing Resolution was introduced and adopted at a regular meeting of the City Council of the City of Cathedral City held on the 8th day of May 2019 by the following vote:

AYES: Councilmembers Gutierrez and Gregory; Mayor Pro Tem Aguilar and Mayor Carnevale

NOES: None

ABSENT: None

ABSTAIN: None


Tracey R. Martinez, City Clerk



Cathedral City

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